

**CASE No. S260209**

**IN THE SUPREME COURT OF THE  
STATE OF CALIFORNIA**

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MICHAEL GOMEZ DALY et al.,  
*Petitioners (in superior court) and Respondents (on appeal),*

v.

BOARD OF SUPERVISORS OF SAN BERNARDINO COUNTY, et al.,  
*Respondents and Real Party in Interest (in superior court) and Appellants,*

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After Order by the Court of Appeal  
Fourth Appellate District, Division Two  
Civil No. E073730

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**EXHIBITS TO MOTION TO AUGMENT RECORD ON REVIEW**

**VOLUME I OF II, PAGES 1 – 281 OF 367**

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# EXHIBIT A

FAIR STATEMENT OF PROCEEDINGS FOR THE SPECIAL MEETING OF THE  
SAN BERNARDINO COUNTY BOARD OF SUPERVISORS

**Tuesday, December 11, 2018**

**ROBERT A. LOVINGOOD**  
**CHAIRMAN**  
First District Supervisor



**CURT HAGMAN**  
**VICE CHAIRMAN**  
Fourth District Supervisor

**JANICE RUTHERFORD**  
Second District Supervisor

**VACANT**  
Third District Supervisor

**JOSIE GONZALES**  
Fifth District Supervisor

**Chief Executive Officer**  
Gary McBride

**County Counsel**  
Michelle D. Blakemore

**Clerk of the Board**  
Laura H. Welch

Except where noted, all scheduled items were heard in the Covington Chambers of the Board of Supervisors, County Government Center, 385 North Arrowhead Avenue, First Floor, San Bernardino, California.

**PRESENT:** Board of Supervisors: Robert A. Lovingood, Janice Rutherford, Curt Hagman, Josie Gonzales

**VACANT:** Third District Seat

**OTHERS IN ATTENDANCE:** Chief Executive Officer Gary McBride  
County Counsel Michelle D. Blakemore  
Clerk of the Board Laura H. Welch

**PUBLIC SESSION**

**9:00 A.M. – CONVENE MEETING OF THE BOARD OF SUPERVISORS – Covington Chambers, First Floor, County Government Center**

Invocation and Pledge of Allegiance  
Supervisor Rutherford presented the Invocation  
Supervisor Hagman led the Pledge of Allegiance

**DISCUSSION CALENDAR**

**Board of Supervisors**

1. 1. Conduct public interviews of applicants qualified for appointment as Third District Member of the Board of Supervisors.
2. Conduct deliberations in open session.
3. Select the Third District Member of the Board of Supervisors.  
(Presenter: Robert A. Lovingood, Chairman and First District Supervisor, 387-4830)

Public Comment: Gayle Austin, Barbara Babcock, Ben Benoit, Robert Boyd, Chris Collier, Oracio Dias, Robert Furst, Deanie Gallaher, Paul Herrera, Albert Kelley, Jim Mulvihill, Ruth Musser-Lopez, Tom O-Key, Robert Porter, Deborah Robertson

**PUBLIC TESTIMONY CLOSED AND ITEM CONTINUED TO THURS., DECEMBER 13, 2018 AT 10:00 A.M.**

**AYES:** Robert A. Lovingood, Janice Rutherford, Curt Hagman, Josie Gonzales

**VACANT:** Third District Seat

**THE NEXT REGULAR MEETING OF THE BOARD OF SUPERVISORS IS SCHEDULED FOR TUESDAY, DECEMBER 18, 2018 AT THE COUNTY GOVERNMENT CENTER, 385 NORTH ARROWHEAD AVENUE, SAN BERNARDINO WITH CLOSED SESSION BEGINNING AT 9:00 A.M. AND PUBLIC SESSION BEGINNING AT 10:00 A.M.**

This Fair Statement sets out a summary of the actions taken on each of the items on the agenda for Tuesday, December 11, 2018. The Clerk of the Board is directed to include this Fair Statement with the "Report/Recommendations to the Board of Supervisors of San Bernardino County, California and Record of Action" for said date.

ATTEST



**LAURA H. WELCH**  
Clerk of the Board



**ROBERT A. LOVINGOOD, Chairman**  
Board of Supervisors

# EXHIBIT B

**CERTIFIED COPY**

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VIDEO TRANSCRIPTION OF  
SAN BERNARDINO COUNTY BOARD OF SUPERVISORS  
SPECIAL MEETING OF DECEMBER 11, 2018

AGENDA ITEM 1  
WITH PUBLIC COMMENT

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A P P E A R A N C E S

ROBERT A. LOVINGOOD  
CHAIR

PAUL HERRERA  
PUBLIC SPEAKER

CHRIS COLLIER  
PUBLIC SPEAKER

JIM MULVIHILL  
PUBLIC SPEAKER

RUTH MUSSER-LOPEZ  
PUBLIC SPEAKER

LAURA H. WELCH  
CLERK OF THE BOARD

ALBERT KELLEY  
PUBLIC SPEAKER

ROBERT BOYD  
PUBLIC SPEAKER

DEANIE GALLAHER  
PUBLIC SPEAKER

ORACIO DIAS  
PUBLIC SPEAKER

ROBERT PORTER  
PUBLIC SPEAKER

1 BEN BENOIT  
PUBLIC SPEAKER  
2  
3 DEBORAH ROBERTSON  
PUBLIC SPEAKER  
4  
5 BARBARA BABCOCK  
PUBLIC SPEAKER  
6  
7 GAYLE AUSTIN  
PUBLIC SPEAKER  
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9 TOM O'KEY  
PUBLIC SPEAKER  
10  
11 CURT HAGMAN  
VICE CHAIR  
12  
13 ROBERT FURST  
PUBLIC SPEAKER  
14  
15 UNIDENTIFIED FEMALE SPEAKERS  
16  
17 JANICE LEJA  
INTERVIEWEE  
18  
19 UNIDENTIFIED MALE SPEAKERS  
20  
21 JANICE RUTHERFORD  
SUPERVISOR  
22  
23 JOSIE GONZALES  
SUPERVISOR  
24  
25 DENNIS L. HANSBERGER  
INTERVIEWEE

1 RONALD DAILEY  
INTERVIEWEE  
2  
3 CHRIS MANN  
INTERVIEWEE  
4  
5 R. CAREY DAVIS  
INTERVIEWEE  
6  
7 JIM BAGLEY  
INTERVIEWEE  
8  
9 RHODES L. RIGSBY  
INTERVIEWEE  
10  
11 SEAN M. FLYNN  
INTERVIEWEE  
12  
13 JULIE HACKBARTH-MCINTYRE  
INTERVIEWEE  
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15 WILLIAM E. JAHN  
INTERVIEWEE  
16  
17 DAWN ROWE  
INTERVIEWEE  
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19 TOBIN BRINKER  
INTERVIEWEE  
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21 WILLIAM EMMERSON  
INTERVIEWEE  
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23 MICHELLE D. BLAKEMORE  
COUNTY COUNSEL  
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SAN BERNARDINO COUNTY  
SAN BERNARDINO COUNTY BOARD OF SUPERVISORS  
SPECIAL MEETING OF DECEMBER 11, 2018  
AGENDA ITEM 1 WITH PUBLIC COMMENT

CHAIR LOVINGOOD: We're now going to move to public comment. In order to complete the application and interview process today, our session - we will limit public comment 'til 10:30 this morning. Madam Clerk, is there anyone from the public wishing to speak? The first speaker is Paul Herrera, followed by Chris Collier, then Jim Mulvihill. Morning.

PAUL HERRERA: Good morning. Is this on? Good morning. My name is Paul Herrera. I'm the Government Affairs Director with the Inland Valley Association of Realtors. Would like to say first of all that we're quite pleased with the quality of the field, and the applicants for this position. It's such an important and critical role of leadership in our community and in, and in this county, and there's so many important decisions to be made.

Our association took time earlier this month to look at some of the applicants, and also to, you know, recount our experience with them. And the group voted to support Chris Mann in - for this appointment. We

1 do feel that he has the depth of experience, local  
2 government, as well as his, his role in the County  
3 itself, to really be able to step right in and do the  
4 work necessary in - on behalf of the constituency of  
5 the Third District. So thank you very much for your  
6 time.

7 CHAIR LOVINGOOD: Thank you. Chris Collier?

8 CHRIS COLLIER: Good morning, Supervisors. My  
9 name is Chris Collier. I'm the President and  
10 Principle Officer of the Inland Empire Taxpayers  
11 Association, here today to support - voice our support  
12 for the individual who founded our organization 12  
13 years ago, led to become one of the largest and most  
14 respectable taxpayer watchdog organizations and PACS  
15 in Southern California. Chris Mann has dedicated his  
16 professional life to the implementation of good  
17 government. As a business owner working with local  
18 government; as an elected official; and through his  
19 work with the Taxpayers Association, Chris is a true  
20 public servant. We support Chris, not simply due to  
21 his history with the IETA, but because we see his  
22 appointment as an opportunity to strengthen the Board  
23 of Supervisors by adding someone who is young,  
24 energetic, and politically matches the District. He  
25 understands local government and has direct experience

1 working within the County, and has a history in  
2 elected office of getting things done by building  
3 consensus. Today is a great example. How often do  
4 you see diverse groups like SEIU, the Realtors, the  
5 Apartment Association, County Fire, and the Taxpayers  
6 Association coming together to support the same  
7 candidate?

8 Chris Mann isn't just any candidate, or  
9 applicant, as the case may be. He is consistent - he  
10 has consistently demonstrated that he is a natural  
11 born leader since I've known him. I've known Chris  
12 since he was on the Westlake Village City Council, and  
13 Mayor, almost two decades ago. Since then, he's  
14 proven himself time and time again as an elected  
15 official, policy advisor to other elected officials,  
16 and advocate for taxpayer interests, and as a  
17 businessman. No one is better positioned or uniquely  
18 qualified to be the next Third District Supervisor.

19 I'd also like to convey that the Taxpayers  
20 Association has done extensive work over the years, in  
21 various cities in the Third District, and I can tell  
22 you from firsthand experience, the Third District  
23 residents are exceptionally conservative on fiscal  
24 issues. Appointing the Founder of the local Taxpayers  
25 Association would not only be a great fit, but also be

1     incredibly well received in the District.

2             Lastly, I'd like to make this point that we're  
3     supporting Chris Mann not only in this appointment,  
4     but in the 2020 election. Our Board has set an  
5     ambitious fundraising goal to help make that happen.  
6     We believe that we're poised to have our biggest year  
7     in the 2020 cycle. We're certainly going to try, and  
8     would love to have your support, we'd love to work  
9     together to ensure the county has the right leadership  
10    in place moving forward.

11            For these reasons, and for so many more I don't  
12    have time to get into in my three minutes, I am asking  
13    you to please support Chris Mann to fill the vacant  
14    seat on the Third District Board of Supervisors.  
15    Thank you.

16            CHAIR LOVINGOOD: Thank you. Our next speaker  
17    is Jim Mulvihill. Good morning.

18            JIM MULVIHILL: Chairman --

19            CHAIR LOVINGOOD: And then followed by Ms. Ruth  
20    Musser-Lopez. Please.

21            JIM MULVIHILL: Chairman Lovingood, members of  
22    the Board. My name's Jim Mulvihill. Since 2013, I've  
23    been a member of the San Bernardino City Council. In  
24    2012, I retired from Cal State San Bernardino,  
25    Professor Emeritus, after 31 years of teaching, and

1 doing consulting and city planning.

2 I know the Board has the responsibility of  
3 choosing someone to succeed Mr. James Ramos. I want  
4 to encourage you to look closely at the background of  
5 San Bernardino Mayor, R. Carey Davis. Over the 42  
6 years I've taught, consulted, both here and previously  
7 in Maryland, or been on the Council, I've not met a  
8 more competent, patient leader than Carey Davis. He  
9 has shown me the ability to reveal in detail the pros  
10 and cons of items that have before me, and the  
11 Council, and to communicate that information.

12 An example for one crucial area - when Carey  
13 Davis took office in 2014, San Bernardino was three  
14 years behind in its official audits. The City was  
15 fiscally flying blind; little wonder it went into  
16 bankruptcy. As of 2017, San Bernardino was current on  
17 its audits, as you might imagine, from a certified  
18 public accountant, and showing progress in every  
19 administrative department in the city, and showing a  
20 budget surplus of \$30 million.

21 This all hasn't been done alone. Mr. Davis has  
22 encouraged, and created a real team effort on the  
23 Council, which has been unusual. As well as  
24 surrounding himself with an excellent staff, he is a  
25 first class decision maker and administrator. City



1 government, especially in a city with the challenges  
2 of San Bernardino, is an excellent preparation, I  
3 believe, for the role of County Supervisor.

4 I sincerely recommend Mayor - Mayor Carey Davis  
5 for your consideration. Thank you very much.

6 CHAIR LOVINGOOD: Thank you for your comment.  
7 Our next speaker is Ms. Ruth Musser-Lopez, followed by  
8 Albert Kelley. Good morning.

9 RUTH MUSSER-LOPEZ: Hi, Supervisors and  
10 everybody. I'm Ruth Musser-Lopez. Oh, I have the  
11 confidence of at least 90,000 people voted for me this  
12 last election, partly the districts up there in San  
13 Bernardino County, the north end. Before I give you  
14 my comments, I just want to segue. The last speaker,  
15 I think he was speaking about the person who did not  
16 get reelected for that position, got voted out.  
17 Carey, Carey Davis (unintelligible)

18 CHAIR LOVINGOOD: If you will just direct this  
19 to the Board, please, about --

20 RUTH MUSSER-LOPEZ: I - no, I am. I said that  
21 --

22 CHAIR LOVINGOOD: Yeah, please.

23 RUTH MUSSER-LOPEZ: -- I, I said --

24 CHAIR LOVINGOOD: I understand, but that was to  
25 the last speaker.

1 RUTH MUSSER-LOPEZ: No, I, I said --

2 CHAIR LOVINGOOD: If you'll --

3 RUTH MUSSER-LOPEZ: -- segue in--

4 CHAIR LOVINGOOD: -- okay, please.

5 RUTH MUSSER-LOPEZ: -- from what the last  
6 speaker said.

7 CHAIR LOVINGOOD: Please, Ma'am, move forward.

8 RUTH MUSSER-LOPEZ: And I'm addressing the  
9 point of these - this particular --

10 CHAIR LOVINGOOD: Please address the Board when  
11 you comment.

12 RUTH MUSSER-LOPEZ: Sir, you are my Supervisor.

13 CHAIR LOVINGOOD: I understand that.

14 RUTH MUSSER-LOPEZ: I am your constituent. I  
15 am addressing you. I said, Hi, Supervisors. Okay.

16 CHAIR LOVINGOOD: Please move forward.

17 RUTH MUSSER-LOPEZ: I got a County wire sent to  
18 me. I've never seen that before, but it's some sort  
19 of wire service that goes out from your executive  
20 person. Apparently, you guys polled yourselves, and  
21 voted. I want to see those votes. Yesterday, you -  
22 you, you sent in votes for different candidates, and  
23 you selected 13. If they had - and you sent in people  
24 who you would vote for. And that's against the Brown  
25 Act. And I want to object to what you did, and I also

11

1 want to see the votes. Because here, let me tell you  
2 something - the, the person who sent this wire out  
3 said if they didn't get two votes or more, then they  
4 don't get interviewed today. So there's a bunch of  
5 candidates that did - aren't going to get interviewed,  
6 even if one of you wanted them. So in other words, I  
7 mean, I'm not Einstein but although I have heard that  
8 - I, I know now that I am distantly related to him.  
9 But it doesn't take an Einstein to figure out that  
10 there's four of you, and four times three equals 12.  
11 All you had, would have had to do is each of you pick  
12 three that you would vote for, and then let them  
13 address you. But that's not what you did. You voted.  
14 And if two of you voted for somebody, they get to  
15 speak today. So now, that's illegal. That's polling  
16 the Supervisors. So I object to that, and I object to  
17 the fact that it appears that this list, because you  
18 only would take somebody who got two votes, and since  
19 three of you are Republicans, and this is supposed to  
20 be nonpartisan, but it turns out to be partisan,  
21 because say, if Josie voted for somebody - say, she  
22 voted for Chris Carrillo, who I understand that James  
23 Ramos recommended, and James Ramos was the person that  
24 the people wanted, and it's a voice of the people, and  
25 he actually got elected for a higher position - you

12

1 would think you would take the people's concerns into  
2 - be respectful of them. The people - they are  
3 represented by James Ramos. If James Ramos said --

4 CLERK LAURA WELCH: That's time.

5 RUTH MUSSER-LOPEZ: -- he wanted - he - from  
6 what I understand, he suggested Chris Carrillo.

7 CHAIR LOVINGOOD: Thank you for your comments.  
8 The next speaker is Albert Kelley.

9 RUTH MUSSER-LOPEZ: He's not even on the list.

10 CHAIR LOVINGOOD: Followed by Robert Boyd.

11 RUTH MUSSER-LOPEZ: That's wrong. You're not  
12 representing us.

13 CHAIR LOVINGOOD: Good morning.

14 ALBERT KELLEY: Yeah, good morning. My name is  
15 Albert Kelley, and I reside in Yucaipa, California  
16 part of the year. Everybody's doing some name  
17 dropping this morning, so I guess I can do a little  
18 bit. From Mr. Morarity (phonetic), through Mr. Marks,  
19 and Mr. Tieter (phonetic), I've been fortunate enough  
20 to teach their kids in the last 30 years, in San  
21 Bernardino and Yucaipa. I'm here to support Jan Leja.  
22 And I'm here to support Jan Leja, because I think of  
23 something that will make the colonies pale. She's a  
24 resident of Yucaipa, and she's the only one, including  
25 correspondence I've tried to have with you

1 Supervisors, about your county leaking dump in  
2 Yucaipa. Over 40 substances exceeding state and  
3 federal level, including radioactive substances - 48  
4 people dying of ocular cancers, and other rare  
5 cancers, and genetic anomalies, including seven of my  
6 colleagues at Yucaipa High School. Paul Cook's office  
7 has responded. When I spoke here, tried to speak here  
8 two months ago, I was refused to speak at public  
9 comment. I corresponded with every one of you,  
10 including James Ramos, that was in his district -  
11 nobody would return any phone calls. Of interest is,  
12 I have gone to City Council meetings eight times.  
13 They've expunged my records. I've gone to Water Board  
14 meetings, and the only that's been honest is Joe Zoba.  
15 I think you have something that is far exceeding  
16 anything that Erin Brockovich could take care of. And  
17 the City of Yucaipa contacted me on official business  
18 two years ago about this, and then have refused to  
19 meet with me since then.

20 You have a problem. Jan Leja is the only one  
21 in Paul Cook's office, office that has responded.

22 Thank you.

23 CHAIR LOVINGOOD: Thanks for your comment.  
24 Next speaker is Robert Boyd. Good morning.

25 ROBERT BOYD: Good morning.

1 CHAIR LOVINGOOD: -- followed by --

2 ROBERT BOYD: (unintelligible) today in support  
3 of Mayor Carey Davis for the position. Carey Davis  
4 has extensive education. He is both a CPA and an MBA  
5 with the skills and this - and the technical expertise  
6 needed in today's government. I think that is a good  
7 addition, and complement to the abilities already held  
8 by the Supervisors of our county. He is a consensus  
9 builder. After decades of trying to get charter  
10 reform in the City of San Bernardino, Carey Davis  
11 spearheaded the effort and solved some of the systemic  
12 problems that this city has faced for many decades.  
13 He is a quick study. He went from being a complete  
14 novice in government, to guiding the city out of  
15 bankruptcy in three years, and had the road map  
16 approved by the court in less than one year. He  
17 listens to his constituents.

18 I am just a small business owner on Hospitality  
19 Lane. And as you may be aware, the express lane, when  
20 that bus went through, decimated the businesses there  
21 on our street. Mayor Carey Davis stepped in, and  
22 arranged a meeting with the local director of Omni  
23 Trans, spearheaded the effort to get some of these  
24 problems resolved. And frankly, in my opinion, was  
25 the man responsible for enabling Hospitality Lane to

1 survive. He is a good man. He listens to people. He  
2 works hard. He does his absolute best to take care of  
3 his constituents, and he will do a wonderful job for  
4 anybody he represents. Thank you.

5 CHAIR LOVINGOOD: Thank you for your comments.  
6 Deanie Gallaher is next, followed by Oracio Dias. So  
7 - Ms. Gallaher. Morning.

8 DEANIE GALLAHER: Good morning. Thank you very  
9 much. My first time in a session here, and it's  
10 beautiful, and I appreciate the opportunity to be  
11 here. I just wanted to say as a resident in the San  
12 Bernardino County - I mean, in the City of San  
13 Bernardino, that - how intricate it is that the  
14 decisions you make at the county level do affect us at  
15 the city level. And, and so becoming knowledgeable  
16 about what happens at the county level is important to  
17 me.

18 I just wanted to express my support for R.  
19 Carey Davis to be appointed to the position. I'm  
20 really here to speak not so technically about the  
21 government aspects of it, but the core of the  
22 gentleman. And that is, that in his time in office,  
23 even though I am a close friend of the family, and any  
24 inquiries we would make, he would say, 'I really can't  
25 share that with you because that's something of closed

1 session.' And - or other questions, he'd say, 'I  
2 really can't share that with you because that's a  
3 personnel issue.' And so I speak to the integrity of  
4 the person, and that's important to me in public  
5 office.

6 I do know of the hard work ethic that he has,  
7 and I do know of his desire to literally serve, not  
8 for purposes of grandeur or to have a title, but  
9 because he really cares about the city, and he cares  
10 about the county, too. I appreciate the opportunity  
11 to share that with you. And thank you for your  
12 service.

13 CHAIR LOVINGOOD: Thank you for your comments.  
14 Mr. Dias - followed by Robert Porter. Morning.

15 ORACIO DIAS: Good morning, Board, Board of  
16 Supervisors. My name is Oracio Dias. I'm on my 18th  
17 year of employment with the County of San Bernardino,  
18 Department of Children and Family Services. I'm here  
19 today on behalf of the 1,100 SEIU 721 members who are  
20 employed by the County of San Bernardino.

21 When our members heard that there was going to  
22 be an appointment to fill the Third District  
23 Supervisorial seat formerly held by Assembly Member  
24 James Ramos, we began to do what we do - research and  
25 talk to potential candidates to identify the



1 candidates that would share our value of creating a  
2 county that works for all residents.

3           When it came to our attention that Chris Mann  
4 was interested in seeking the appointment, the  
5 decision - the decision was easy. Over the past few  
6 years, we, we - we have come to know Chris and have  
7 built a productive working relationship with him, in  
8 his former capacity as a Deputy Chief of Staff to a  
9 member of his Board, and to his road with the Inland  
10 Empire Taxpayers Association, and the Coalition for a  
11 Better Riverside. We have witnessed and found Chris  
12 to be an honest, and trustworthy, and to operate with  
13 a commitment to transparency and open discourse. This  
14 is evident in the fact that Mr. Mann is the only  
15 candidate being considered that has a positive  
16 relationship with the labor organization, industry  
17 associations, the small business community, and the  
18 environmental groups, of which all - all are  
19 necessary, necessary to create a strong and vibrant  
20 county that can meet all the diverse needs of the  
21 district, and the region.

22           In our opinion, this makes the natural choice,  
23 the best choice. As a representative of SEIU 721, I  
24 am proud to speak on behalf of Chris Mann, a  
25 Republican. It is not widely known that many members

1 - that many of our members are Republican, as is our  
2 President of the Union. For us, for us it is not  
3 about political affiliation, nor is it about someone  
4 who will always agree with us. Rather, it is about  
5 having a supervisor who has experience, knowledge, and  
6 willingness to work with all stakeholders to, to  
7 address the important issues in San Bernardino County  
8 as they arise.

9 We believe Chris Mann has all these qualities,  
10 and will hit the ground running from Day One. The  
11 members of SEIU want to thank the Board of  
12 Supervisors, who have had an open door policy with us  
13 over the last several years. Your, your leadership  
14 and desire to address --

15 CLERK LAURA WELCH: That's time.

16 ORACIO DIAS: -- to address the concerns and  
17 issues the members have been facing is --

18 CHAIR LOVINGOOD: Okay.

19 ORACIO DIAS: -- greatly appreciated.

20 CHAIR LOVINGOOD: Thank you for your comments.  
21 We appreciate it. Mr. Robert Porter, followed by Ben  
22 Benoit. Good morning.

23 ROBERT PORTER: Good morning. Good morning.  
24 I'm Robert Porter, Third District in the city of San  
25 Bernardino. Though I am a little bit disappointed

1 that we're not having a special election for this  
2 decision, I would like to say that if we do choose -  
3 and, and, and as you make your decision, try to focus  
4 on what Mr. Ramos would like - the reason being, is we  
5 picked him. We voted for Mr. Ramos for his position,  
6 and just because that there's a certain group that's  
7 on the, the, the Board up there, it seems like we're,  
8 we're moving into a more conservative selection. And  
9 that's not how Mr. Ramos, I believe, would look at it.  
10 He would probably want someone who would best fill the  
11 seat that would hope those constituents. And it feels  
12 to me like you're having a little bit of a  
13 conservative lean towards this, and that's not the way  
14 we should look at it. It should be looked at as who's  
15 going to be best for this job, and, and fill the needs  
16 of those constituents, and the people that voted for  
17 Mr. Ramos. Thank you very much.

18 CHAIR LOVINGOOD: Thank you for your comments.  
19 Next speaker - Ben. Good morning.

20 BEN BENOIT: Good morning. Good morning,  
21 Chairman Lovingood, and honorable Supervisors. Excuse  
22 me. My name is Ben Benoit. I'm the Vice President of  
23 Inland Empire Apartment Association. And first, I  
24 want to recognize all the excellent candidates you  
25 have on your list today, just for the - that have

1 applied for this honorable position - mayors and  
2 council members that I have served with on very - many  
3 regional boards and bodies; a former state Senator who  
4 served with my father. Whoever you choose today, I  
5 feel will be an excellent member for your Board.

6 That being said, I'm here today to support a  
7 good friend of mine, and someone who's been a good  
8 friend of the Apartment Association. The Association  
9 decided unanimously last month to support Chris Mann  
10 in his endeavors to serve on your Board. We believe  
11 Chris's background as a mayor, Water Board member,  
12 taxpayer advocate, and consultant for countless  
13 developments here - and also an employee here of the  
14 County, under the Honorable Supervisor Gonzales - I  
15 think Chris would be an excellent Supervisor for the  
16 Third District.

17 You've heard much about all the different  
18 members supporting him today in the different  
19 coalitions, and I think you've heard plenty about,  
20 about Chris. So - along with that - but I just want  
21 to let you know, I'm honorable to be here - or it's  
22 honorable for me to be here today, and I'm happy to be  
23 here, so - to support my good friend. Thank you.

24 CHAIR LOVINGOOD: Thank you for your comments.  
25 (sound fades out here for a few seconds)

1           DEBORAH ROBERTSON: Good morning. Good  
2 morning, Chairman Lovingood and fellow Board members.  
3 I'm here this morning as - as all of us, to say that  
4 what you have before you is a - amazing task. You've  
5 had a number of - an outstanding number of people who  
6 expressed an interest - from 48 down to 13. And I  
7 think we all have heard the various positive  
8 attributes of a lot of them. I know a number of those  
9 who put their application in, and a number of those  
10 that are still here in the, the final selection.

11           But I'm here today to speak to you more as an  
12 individual, and as a resident. Of course, I am the  
13 Mayor of Rialto. But I'm here to speak to you in  
14 support of R. Carey Davis. And I'm speaking to you in  
15 support of R. Carey Davis because while he was there  
16 as a mayor, he was working to always help all of us in  
17 the region - not only taking care of San Bernardino;  
18 but as a lot of you know, we've worked on - the  
19 mayors, as local elected mayors, have worked on trying  
20 to have a partnership, and move this community and  
21 this county forward in the valley, as we want to, to  
22 make sure that things can happen. And so Carey, while  
23 often times people would say, 'Well, why would you  
24 want to be supportive of Carey?' He's not flamboyant,  
25 he's not maybe politically astute. But he has a

1 caring heart. I could always call on Carey Davis to  
2 come on and be supportive of things that are happening  
3 in our community, in Rialto's community, in Fontana,  
4 and Colton community - we've jointly, as mayors, come  
5 together in partnerships. We've written letters, and  
6 we've submitted applications in federal grants that  
7 show a partnership, not only between the mayors that  
8 are to my east, and to my west, or to my south, but  
9 also we've reached across - I like to say the river -  
10 and we have a partnership with the mayors in Riverside  
11 City, and also in Jurupa Valley. We recognize that if  
12 we're going to get anything done in this county, we  
13 have to come together. We don't just talk the talk;  
14 we try to walk the walk.

15           And I think you guys know that my colleague to  
16 the west, who just recently got reelected, she very  
17 much preaches about regionalization, and partnerships.  
18 So I applaud everybody here who's standing. I know it  
19 may not be politically correct, politically astute,  
20 but I mean, Carey has been a person who I have managed  
21 to have him come out, and others, to get to really  
22 know him, and know that he's a competent person, and  
23 that he's capable, and he has this whole county, and  
24 this region, and his communities best - best heart -  
25 interests at heart. So I would just let you know, I'm

1 in support of former Mayor R. Carey Davis. Thank you.

2 CHAIR LOVINGOOD: Thank you for your comments.  
3 Our next speaker is Barbara Babcock - Babcock. Good  
4 morning.

5 BARBARA BABCOCK: Good morning, honorable  
6 Supervisors. I love San Bernardino. I never wanted  
7 to come to San Bernardino. I moved to Yucaipa in 19 -  
8 after - 1989, after serving in the military with my  
9 ex-husband. I'm pretty politically involved in the  
10 city, and the reason I got involved was because a  
11 little 11-year-old boy, Anthony Ramirez, was murdered  
12 13 years ago. I got very involved, because everybody  
13 was ignoring, and took - looking at one family. I got  
14 involved and I started speaking out. I'm not known as  
15 being politically correct; doesn't bother me.

16 I am supporting perhaps the most boring  
17 politician I've ever met in my life. Carey is as  
18 boring as they come, and I've told him. And his wife  
19 is sitting right over there - I'm dear friends with  
20 her. I said, 'Mayor, you shouldn't go - you shouldn't  
21 leave the house without her.' She's a nurse, she's  
22 retired, and she's just a wonderful woman. Carey,  
23 like I said, is pretty boring. But you know, every  
24 single mayor, when we came up for the reelection - and  
25 I will tell you, I was disappointed. But you know

1 what - I love my city. I don't care - well, I can't  
2 say I don't care who's in - I do care. But I will  
3 work with anybody that's duly elected. Every single  
4 mayor that endorsed somebody, endorsed Carey Davis.  
5 The Police Officers Association - they were very, very  
6 proud to endorse Carey Davis. CEBU, the largest  
7 union. I don't even know sometimes why he got the  
8 endorsement, because he doesn't care about politics.  
9 He was asked to run for this position. But he cares,  
10 he does a good job. And I could just go on and talk  
11 about all the positive things. And I could tell you,  
12 I didn't support him all the time. I was going to go  
13 with somebody else for a while, and found out, you  
14 know what - everybody has their baggage. I can't find  
15 the baggage of Carey Davis. He not only doesn't look  
16 at another woman, he doesn't even - I can't even get  
17 in the car with him by myself. (laughter) Well, it's  
18 true. And he's honorable, and he has actually brought  
19 our city together. I love my city. I'm tired of  
20 people trashing San Bernardino and calling it San  
21 Bernarghetto. You guys need to cut that out. We have  
22 to speak words of affirmation. I'm also tired of  
23 people saying that Carey didn't do anything in this  
24 city. That is not true. He is respected. He needs  
25 to learn how to be political. But that's one of the



1 reasons, when I first interviewed him with a group, I  
2 go, 'Who is this guy?' But I met his wife the same  
3 night and I thought, 'She's pretty cool.' Several  
4 people said, 'You need to sit down and actually talk  
5 to the man.' I did. I consider him a friend. And he  
6 would be very good. He has no other ambitions but to  
7 stay in San Bernardino. I support Mayor Carey Davis  
8 to be our Board of Supervisors. Thank you.

9 CHAIR LOVINGOOD: Thank you. This concludes  
10 the chamber of current speakers. We're now going to  
11 turn to Joshua Tree video conference center. Our  
12 first speaker is Gayle Austin, followed by Tom O'Key,  
13 and then Robert Furst.

14 GAYLE AUSTIN: Good afternoon, Supervisors. My  
15 name is Gayle Austin, and I am a homeowner and  
16 business owner in Joshua Tree. First, I want to thank  
17 all of you for allowing us to participate remotely.

18 Yesterday, I put the finishing touches on my  
19 statement that was urging you to choose Chris Carrillo  
20 to fill the vacant supervisor's seat. I had emailed  
21 all of you except Supervisor Gonzales. I tried her  
22 several times, but her link wasn't working. After  
23 trying one last time, I checked the news on the County  
24 website, and found out that Chris Carrillo wasn't on  
25 your short list. As I started to rewrite my

1 statement, I started to think about how important  
2 balance is in this situation. You are choosing our  
3 representative for the next two years. I hope you  
4 choose the person who best represents us. Having a  
5 local representative is extremely important to me, and  
6 our community was lucky enough to have Mark Lundquist  
7 as a link between us and our supervisor, and the  
8 Board. We also had a Municipal Advisory Council,  
9 where the public could voice their concerns, and  
10 receive information pertinent to our area. We had  
11 Paul Smith on the Planning Commission.

12 Right now, we are not represented in any way,  
13 shape, or form, except us speaking to you. I brought  
14 34 letters from residents who could not attend today's  
15 meeting, that supported Chris Carrillo. We really  
16 thought that you would consider him, because he was  
17 Ramos' choice. Please give each of these letters as  
18 much weight as each speaker today.

19 I guess I ended my three minutes. I'm going to  
20 be happy to sit here all day and listen to the people  
21 that are on the short list. And then I will make a  
22 decision about who I would like to be as my  
23 representative. But right now, I wish that it could  
24 have been Chris Carrillo. Thank you.

25 CHAIR LOVINGOOD: Thank you. Our next speaker

1 is Tom O'Key.

2 TOM O'KEY: Good morning, Supervisors. And I  
3 want to echo the thank you for having the  
4 teleconferencing center, and being able to be here,  
5 and, and be represented. And I also want to echo all  
6 of the concerns that Gayle just gave you. For the  
7 people that are running for this seat, the idea that  
8 the desert can be reflected in something like a  
9 bankrupt city called San Bernardino, other urban  
10 areas, and, and someone who's familiar with those,  
11 those types of venues - and I'd like to know, out of  
12 all of the applicants - who comes to Joshua Tree, who  
13 spends time here, who understands us? And we're part  
14 of this county, too. We represent, I think, probably  
15 the largest land mass area that there - that the  
16 county has, and we also are the group that is the most  
17 affected. You know, homeowners in average  
18 neighborhoods, living side by side, by side by side, a  
19 decision doesn't really change much for them. They  
20 see the street sweeper go by. They see the garbage  
21 truck pick up their trash. That doesn't happen here.  
22 We take our trash out. We get a trash card. Or we  
23 pay extra money to a, a firm to come and get it. Or  
24 we have to go and fix our own roads, because our own  
25 roads don't get fixed by the County. It says on all

1 the streets, says, 'Not maintained by the County'. So  
2 we're out here paying the same amount of taxes, but  
3 we're not getting the same kind of representation.  
4 And now we've lost our MAC, we've lost our Planning  
5 Commissioner. We've lost our Supervisor. And the  
6 person who really understands this - now, I want to  
7 say, I, I'm the Chairman of the Dark Skies Committee  
8 for the Third District - this is the second time now  
9 that someone else has learned about the Dark Skies,  
10 and now I'm going to have to do it a third time. We  
11 haven't finished giving the County our recommended  
12 Dark Sky Ordinance that we've been working on with  
13 Supervisor Ramos' office. It all began with Phil,  
14 back when he was the Chief of Staff for, for James.  
15 We had a meeting with Chris. He told us he would  
16 carry forward what we've done on the Dark Skies. And  
17 if you don't look up at the sky, and you don't see the  
18 stars, and you know, are you really connected to  
19 what's going on in the world, in our cosmic  
20 experience? Because in Joshua Tree, that's what we  
21 share with people. They come here by the millions to  
22 see our stars, and experience our place. And we  
23 defend it, because we must, because we don't  
24 understand how others want to come out here and  
25 bulldoze, and blade, and build, build city stuff that

1 doesn't belong in a neighborhood, that you have the  
2 crown jewel of something important in this county.

3           And I've been here many times, and I've stood  
4 here and asked you, now as a representative of the  
5 Dark Sky Committee for the County, trying to get the  
6 Dark Sky Ordinance in place so we can turn off some  
7 lights, quit wasting some energy, look at the facts  
8 about how health is affected, how we have an  
9 environment that's important. We have bobcats we've  
10 tried to save. We've done a lot of things.

11           But I'd like to have somebody represent us, in  
12 a way that we understand the importance of what we're  
13 doing, and that, the desert gets represented properly.  
14 Thank you very much.

15           CHAIR LOVINGOOD: Thank you. Our next speaker  
16 is Robert Furst.

17           SUPERVISOR HAGMAN: Furst.

18           ROBERT FURST: Good morning. Echoing all the  
19 speakers here, thanks for having this resource so you  
20 can personally hear how the decision you've made  
21 doesn't reflect anything about our community. I've  
22 been here for 14 years. I'm involved in our  
23 community. I'm involved with artists and, and  
24 creators. I have done fundraisers in support - of the  
25 National Park, the military through a local group

1 called Mil-Tree, the Mojave Desert Land Trust, etc.  
2 And I'm feeling really upset to find out that the  
3 person we elected, Ramos, to be our representative  
4 endorsed someone that was his right hand man, and you  
5 have - aren't even considering our community. So  
6 basically, we voted, and you're basically disregarding  
7 our votes. I don't think anybody on your list that I  
8 know of, has anything to do with our community. So  
9 I'm really upset that you, you know, as I said, we  
10 voted for Ramos; he's worked with us. His  
11 representative, and coworker is not even on your list.  
12 And it, it, it, it, it's really disturbing that you  
13 are not considering the voice of the community of  
14 Joshua Tree in this (unintelligible). And I, I don't  
15 know what else I can say - is that basically, you are  
16 - you know, taking away our vote, and I'm upset. I  
17 know a lot of other people that are, as well. It's  
18 not your job to decide who we elected, and then just  
19 totally disregard it. I'm totally upset, and I don't  
20 know what to tell you, but this is outrageous.

21 CHAIR LOVINGOOD: Okay. That concludes our  
22 public comment. We're going to move to discussion.  
23 The item is - One, is to conduct interview of  
24 applicants qualified for the appointment as the Third  
25 District member of the Board of Supervisors.

1           From the initial and supplemental application  
2 process, 13 candidates have been selected to be  
3 interviewed today. Applicants drew a number upon  
4 checking in this morning, and will be based - that  
5 will base the order in which they're interviewed.  
6 Each candidate will have up to 20 minutes to be  
7 interviewed and answer questions.

8           I do want to mention before we start, we may  
9 have a break that's required at two o'clock, for  
10 approximately a half hour to 45 minutes, and we'll see  
11 as we move forward today. So at this time, Madam  
12 Clerk, you'll have the first candidate.

13           CLERK LAURA WELCH: Yeah. Okay. If my staff  
14 could please bring the first candidate to the speaking  
15 table. Thank you.

16           FEMALE SPEAKER: Can they hear out there?  
17 (sound cuts out for a few seconds)

18           CHAIR LOVINGOOD: Jan, good morning.

19           JANICE LEJA: Good morning.

20           CHAIR LOVINGOOD: So is --

21           JANICE LEJA: Good morning.

22           CHAIR LOVINGOOD: Please settle in, and get  
23 comfortable, and introduce yourself.

24           JANICE LEJA: I'm Lucky Number One.

25           SUPERVISOR HAGMAN: All right, better than

1 being 13 at this point.

2 JANICE LEJA: Okay. Good morning. My name is  
3 Jan Leja, and it's a privilege to be here this  
4 morning, with so many phenomenal candidates who  
5 submitted applications, and then to make the top 13 is  
6 just - is an honor. And I can tell you by the men and  
7 women I've been sitting in - with - in the back room,  
8 there's a lot of great talent, and a lot of sincerity  
9 in, in our desire to serve the Third District and the  
10 County of San Bernardino.

11 To tell you a little bit about myself, I would  
12 reside in Yucaipa, California, and my husband, Doug  
13 Leja, is also here. I believe he's - he was going to  
14 try to make it today. Is she here?

15 MALE SPEAKER: (unintelligible)

16 JANICE LEJA: Oh. And --

17 MALE SPEAKER: (unintelligible) back here.

18 JANICE LEJA: -- we've, we've been in the  
19 Yucaipa Valley for quite a while. As you can tell by  
20 the accent, I'm not a native Californian. I'm from  
21 east Tennessee originally, and - but my husband was  
22 born and raised in Yucaipa. His parents moved to  
23 Yucaipa in the early 50s, and - where he took a job  
24 with the County of San Bernardino as - in charge of a  
25 CSA in developing the parks and, and recreational



1 activities for that community, long before it was a  
2 city.

3 I grew up in east Tennessee, in Bristol,  
4 Tennessee. And the first political campaign I was  
5 involved in was for my music teacher. I was - my  
6 elementary school music teacher decided to run for  
7 City Council, and that introduced me to local  
8 government - of - you need to have good people who get  
9 it.

10 Currently, I serve as the County Chair for the  
11 San Bernardino County Republican Party. However, a  
12 position such as this, I believe requires someone that  
13 understands local issues, understands and appreciates  
14 the great diversity of the Third District in their  
15 county, as well as understands the challenges that we  
16 will face, and being able to relate to the diversity  
17 in this county.

18 I believe I am that person. Currently, as the  
19 SB GOP Chair, I can tell you, that has afforded me the  
20 ability to go all over the county and see great  
21 leaders, but also great challenges. And it has  
22 nothing to do with party. It's about - do we elect  
23 people, do we want to work with people who get it, who  
24 actually want to solve problems. And I admire those  
25 who do that at the local level, simply because the

1 decisions that you make each and every day, genuinely  
2 affect people's lives the next day. And that is  
3 something that I am willing to participate in, and I  
4 believe I have the skills set to do that.

5 Another area of, of issue - a lot of times,  
6 people - you have to be able to relate those at every  
7 level. And with that diversity in our district, I  
8 believe I can do so. I currently work for Congressman  
9 Paul Cook as a District Representative. The -  
10 frankly, the favorite part of my job is working with  
11 young people all over the Eighth District, in their  
12 applications, in helping them pursue a goal of  
13 attending a, a military service academy. And I  
14 actually have those interviews this Saturday. And  
15 there is nothing greater than seeing these young  
16 people and working with them - a lot of which - many  
17 of them have that desire from the time that they're in  
18 the ninth grade, or even younger, to serve their  
19 country.

20 And so we need to be careful that we select  
21 those who represent us, that respect that. I believe  
22 that's another item that I - skill I bring, is I  
23 respect people's life experiences. I don't want to  
24 judge people's life experiences. I know that they get  
25 to a position with their political philosophy because

1 of things that they've encountered through the years.  
2 And I do strongly respect that. And I believe that  
3 the people in the Third District would like someone to  
4 represent them that feels the same.

5 I know a number of folks have been trying to -  
6 have been advocating for this position for themselves  
7 for, you know, for a number of months. It's only been  
8 in the past two weeks that I made that determination  
9 that I wanted to pursue this seat. And I believe I, I  
10 can bring a lot to the table, with both my past  
11 elected experience, but more importantly, my desire to  
12 actually work with people, and help people, and I  
13 believe you can see that throughout my career. Just  
14 because something doesn't work out the first time,  
15 doesn't mean you don't continue working and bringing  
16 your talents to the table to help others.

17 My husband and I have been truly blessed. We  
18 have two children, David, who's 29, who's a, a pilot.  
19 My husband is a grad from the Air Force Academy, and  
20 is a fighter pilot, and currently flies for a  
21 commercial airliner. And then our daughter, who's 28,  
22 who's married. She is a teacher, and has two  
23 daughters - she and her husband have two daughters.

24 So any questions that you would like to ask,  
25 and I'm here to answer them.

1 CHAIR LOVINGOOD: Yeah, we will. Thank you.  
2 Members - Janice, would you like to start?

3 SUPERVISOR RUTHERFORD: Sure. You talked a bit  
4 in your application about you've had experience  
5 signing both the front and back of checks.

6 JANICE LEJA: Um-hmm.

7 SUPERVISOR RUTHERFORD: Could you speak to us a  
8 bit about your financial philosophies, as it would  
9 apply to local government.

10 JANICE LEJA: First of all, you can't do  
11 everything for everyone - from a, from a, a government  
12 standpoint, or just from a private sector. From a  
13 government standpoint, I know that you can't do  
14 everything for everyone. You only have so much money,  
15 and you have to be extremely prudent with that. And  
16 so I think it's important, even though - when I was  
17 first elected as a mayor, we were faced in that first  
18 month with huge deficits, and we were facing a \$10,000  
19 a day fan from the Santa Ana Regional Water Quality  
20 Control Board. And we were faced with the difficult  
21 decision, with having to lay employees off. And we  
22 actually - and we did that. It was unfortunate, and  
23 those that worked for us - I mean, I saw all these  
24 people in the grocery store; I saw their families.  
25 And so I take that seriously. But I also understand

1 my job is to represent the public, and to make sure  
2 that we have - we are able to sustain a financial  
3 strength, and, and continue towards that. I would  
4 guess you would - from a philosophical standpoint, you  
5 don't want to overextend yourself. And you need to be  
6 preparing for the future, and planning for the future.  
7 You have today's expenses, but what can you anticipate  
8 for the future. So we - I believe that you need a  
9 healthy reserve, and to plan for the unexpected,  
10 because as you all know in this state, we face that  
11 quite often.

12 SUPERVISOR RUTHERFORD: Thank you.

13 JANICE LEJA: Um-hmm.

14 CHAIR LOVINGOOD: Curt?

15 SUPERVISOR HAGMAN: Good morning, Jan. Thank  
16 you. You know, this is - this is kind of for  
17 everybody, but more for the audience - just to let you  
18 know the process. When we went through, we did have  
19 originally quite a few applicants, and every one of  
20 you who are here today has submitted multiple pages of  
21 answers to question that we had before. So if you -  
22 look like we're missing something to the public as far  
23 as our questions, is because a lot of these things  
24 have already been answered in the writing, so we're  
25 doing follow-ups, and things - maybe want a little

1 more explanation on. And there's a - you know, the  
2 Third - this District is a very unique one. It's like  
3 three centers of different environments, where you  
4 have the high desert - or you have the desert, you  
5 have the mountain, and the valley communities. I give  
6 our former colleague, James, a lot of credit to try  
7 and balance all those, because they're quite a bit  
8 different for each one.

9 But one of the things I wanted to jump right  
10 into for, for you would be, you know, what would be  
11 one of the first things you want to accomplish or  
12 change as - if you got appointed to the Board of  
13 Supervisors? From the outside looking in, what are  
14 you looking at?

15 JANICE LEJA: Well, one of - as a resident of  
16 the Third District, one of the things I would like to  
17 change, and - and this is with all due respect -  
18 because people approach things differently - I believe  
19 the first thing I would want to, to change is actually  
20 going into each community so that they could get to  
21 know their supervisor, and get to know their staff. I  
22 think that's very important. I'm a huge believer in  
23 local control. And my job is to represent their  
24 position, and to do the best on their behalf, and  
25 their - and representing their needs to the rest of

1 the Board; as well as, my job is to - is to be that  
2 conduit between the residents of the Third District,  
3 and the bureaucracy of the county government. And a  
4 lot of folks don't feel that they have received that  
5 in depth representation. It doesn't mean it didn't  
6 exist. There was definitely the perception of that,  
7 though. And so the first thing I want to do is try to  
8 change that, and to identify and immerse myself in the  
9 goals that we currently have, and prepare for the  
10 future of this county.

11           You asked the, the question earlier about the  
12 budget. I understand that you have to have a strong  
13 economy, and housing, and the opportunity for us to  
14 accomplish all the other things that we like to  
15 accomplish. And so that's the first thing I would  
16 want - the other - next - the next thing, and from a  
17 county perspective, is to work with the other  
18 supervisors in our infrastructure, and developing  
19 those assets that can create jobs for our county.

20           SUPERVISOR HAGMAN: Great. Thank you. And a -  
21 for another follow-up. You mentioned in both your  
22 application, and in testimony today that you had  
23 former elected experience - which I know you were part  
24 of - the Beaumont mayor over there. What would you  
25 say your greatest accomplishment there was, while you

1 were doing your public service there?

2 JANICE LEJA: Once again, that depends on your  
3 personal priority. Some people say that my biggest  
4 accomplishment was helping in the development of  
5 infrastructure. Others would say it was bringing  
6 housing to the area, and expanding the economy. I  
7 believe it was the ability to bring the community  
8 together during controversy, and during adversity -  
9 and one being, which was a kidnapping that we had with  
10 a, a young boy. It was that experience, I believe, as  
11 - not so much as an accomplishment, but something I  
12 look back on and think that my prior time in trying to  
13 reach out to each community, and even with people that  
14 didn't agree with me on political issues, of bringing  
15 the strength that I believe I have, to working with  
16 that family, as well as working with all the other  
17 folks in the community.

18 SUPERVISOR HAGMAN: Thank you. Thank you, Mr.  
19 Chair.

20 CHAIR LOVINGOOD: Josie?

21 SUPERVISOR GONZALES: Thank you, Mr. Chair.  
22 Good morning.

23 JANICE LEJA: Good morning.

24 SUPERVISOR GONZALES: Being a County Supervisor  
25 is in all cases, being many things to many people.



1           JANICE LEJA: Uh-huh.

2           SUPERVISOR GONZALES: And being able to learn  
3 how to adapt, and adopt to the different geographic  
4 areas --

5           JANICE LEJA: Um-hmm.

6           SUPERVISOR GONZALES: -- lifestyles, needs.  
7 What is it about you that you can tell the people of  
8 the Third District that you would bring as a - as  
9 their representative, should we choose to appoint you,  
10 that would in fact give them a sense of security and  
11 trust that, that you, at the forefront of the decision  
12 making process on their behalf, was the, was the right  
13 choice?

14           JANICE LEJA: Okay. First of all, a lot of  
15 that has to do with communication. I believe not only  
16 should I be out communicating with those folks, but  
17 communication is a two-way street, and listening is a  
18 big part of that. And I certainly have learned that  
19 through the years. I'm also quite objective. I have  
20 an independent nature about myself; I always have.  
21 That was - I was raised that way. My father passed  
22 away when I was about 11 years old, and at, at that  
23 point, it was just my mother and myself. So I learned  
24 about strength, and I learned about challenges that  
25 people have.

1           So you will not - I believe I am equipped, and  
2 have shown that experience. And one in the things in  
3 the previous question about that accomplishment, of  
4 being able to work with folks. A lot of people felt,  
5 and those who I've represented, believe that I can  
6 bring the ability - that it's going to be okay. And I  
7 work very hard. I'm tireless in my commitment to  
8 hearing all sides. It doesn't - of course, at the end  
9 of the day, I still have to make a decision. But I  
10 will consider all sides. And I, like I said, I've  
11 worked with people from all political facets, with -  
12 from different perspectives. They know that I always  
13 have an open door, and I will work to communicate with  
14 them, even after I've made that decision of why I made  
15 the decision that I made. And a lot of that has to do  
16 with, you know, as you, as you go through an  
17 experience as an, as an elected official - and I used  
18 to serve on LAFCO, and I was told one time, you know,  
19 at the end of the day if everybody in the office, in  
20 the audience from a LAFCO hearing leaves mad, that  
21 Jan, you probably did a good job; you followed the  
22 law. I try not to approach it that way. I try to  
23 make, base my decisions based on what the law is, but  
24 also human - of the human need. And things change. I  
25 don't care - you can lay out the best plan in the

1 world, but life happens. And I understand that  
2 completely. My life has not always gone perfectly.  
3 And you just - you accept responsibility, you pick  
4 yourself up, you dust yourself off, and you move  
5 forward. And the people's lives, the choices that  
6 you're making for them, is paramount.

7 SUPERVISOR GONZALES: I apologize. I've got PD  
8 on the line. I'm sorry. Please go ahead, Mr. Chair.

9 JANICE LEJA: That's okay.

10 CHAIR LOVINGOOD: No - excused. So Jan, I, I -  
11 one of the things that as we went through the  
12 questions, and I think everybody had the opportunity,  
13 is to realize that with the growth within the, really  
14 the First and the Third, that you're going to be  
15 approaching 40% from the mountains to the desert of  
16 that.

17 JANICE LEJA: Correct.

18 CHAIR LOVINGOOD: And the questions were really  
19 kind of more focused on the Inland Valley. So with  
20 the diversity, and how would you see, really, the  
21 balance of being pro-development, but also being  
22 extremely - a good caretaker of, of our environmental  
23 and natural resources, and communities.

24 JANICE LEJA: Well, I grew up out in the - I  
25 grew up in the country, and I've always appreciated

1 the environment. I would see myself more as a  
2 conservationist. But I also understand, we, we need  
3 places to live. We need jobs. And so there is that  
4 balance that we have to, to identify. My time as an  
5 elected official, as a mayor, we actually adopted a, a  
6 specific plan of a - you know, I believe it was 11,000  
7 acres, and over 8,000 acres of it was going to be  
8 permanent open space. So there - and that was with a  
9 lot of input from the community, and, and working with  
10 the builders. So there's give and take.

11 As far as the diversity is concerned, and what  
12 probably none of you know, and it certainly was not a  
13 spot on the application - my husband and I, the  
14 family, we have property, actually a small cabin that  
15 we own between Seven Oaks and Angeles Oaks - off the  
16 Middle Control Road. So we understand some of the  
17 challenges that the mountain folk, mountain  
18 communities face. Then also, many years ago, and I  
19 have an understanding of some of the - especially out  
20 in the, in the desert areas of - of the district.

21 CLERK LAURA WELCH: Excuse me. Two minutes are  
22 remaining.

23 JANICE LEJA: The desert area of the district -  
24 I have an understanding of that area, as well, and not  
25 just from the fact that I've worked for a Congressman

1 in, and, and, and as a legislative person. But also  
2 the fact that our family had, had a 99 year mining  
3 lease, and we owned property out in the desert, which  
4 was eventually taken by the federal government. So I  
5 understand some of the frustrations that the folks out  
6 there have, too. They don't want to be left out. And  
7 I tell you, like I said at the beginning, one of my  
8 most exciting things is working with students all over  
9 our Eighth District - Trona, Yucca Valley, Twentynine  
10 Palms, Barstow - and just seeing the, the opportunity,  
11 and what the young people are looking for. And that,  
12 to me, equips me better, because I always keep that in  
13 mind. What is our future about? Why are we running?  
14 It's not for just us today. It's about the future of  
15 those young people. And I want to create that  
16 opportunity for them, meet those needs, and also leave  
17 an environment that's such that it's healthy. So I do  
18 appreciate your time. I understand that my time is  
19 limited. But hopefully that answers your questions.  
20 They were all happy I was the one that drew number  
21 one.

22 CHAIR LOVINGOOD: Okay. Very good.

23 JANICE LEJA: I hope you understand, I think my  
24 biggest strength, and - as from the County party to -  
25 and everything I've every worked in, is I put 110% in,

1 and I bring people together. And they're not always  
2 going to like - everybody's not going to always like  
3 every decision that you make. But I will bring them  
4 to the table, and I do try to find a commonality that  
5 we can move forward with.

6 CHAIR LOVINGOOD: All right. Well, thank you  
7 very much. That concludes this.

8 JANICE LEJA: Okay.

9 CHAIR LOVINGOOD: We'll be moving to our next  
10 interview.

11 SUPERVISOR GONZALES: If, if I may, Mr. Chair -  
12 -

13 CHAIR LOVINGOOD: Okay.

14 SUPERVISOR GONZALES: I wanted to apologize for  
15 the --

16 CHAIR LOVINGOOD: Yeah.

17 SUPERVISOR GONZALES: -- the situation, bit of  
18 an emergency. But it, it is important to me that I  
19 look for those human qualities in, in, in each and  
20 every applicant. That is key - those personable,  
21 communicative - you mentioned communication, your  
22 objective; you, you, you feel you - you're - there's  
23 an assuredness about you. All of these and many of  
24 the other qualities that you mentioned are very  
25 important in the consideration process of, of making

1 our choice. I thank you for coming before me and  
2 answering my question.

3 JANICE LEJA: Thank you so much. And I see Al  
4 Kelley here. And those of you that know Al, and know  
5 myself, know that we're on completely opposite  
6 spectrums politically. However, we work well - I  
7 mean, we've worked together on projects. So I, I  
8 think that's something key to remember as, as moving  
9 forward. Thank you --

10 CHAIR LOVINGOOD: Thank you.

11 JANICE LEJA: -- so much for your time.

12 CHAIR LOVINGOOD: Thanks.

13 JANICE LEJA: And thanks for the opportunity.

14 SUPERVISOR RUTHERFORD: Thanks so much.

15 CHAIR LOVINGOOD: Thanks, Jan.

16 SUPERVISOR RUTHERFORD: Good luck.

17 CHAIR LOVINGOOD: Okay, we're going to be  
18 having our second candidate join us.

19 CLERK LAURA WELCH: They're bringing Mr.  
20 Hansberger in.

21 CHAIR LOVINGOOD: Mr. Hansberger will be  
22 joining us. Dennis, good morning.

23 DENNIS HANSBERGER: Good morning. This is the  
24 right place?

25 CHAIR LOVINGOOD: Right place.

1 DENNIS HANSBERGER: Thank you.

2 CHAIR LOVINGOOD: Right time.

3 DENNIS HANSBERGER: Yeah (unintelligible).

4 SUPERVISOR HAGMAN: Have you sat on that side  
5 before, Dennis?

6 DENNIS HANSBERGER: Well, this is a semi-  
7 familiar surrounding, although you've made some  
8 improvements that are - that make it interesting here.  
9 So thank you. Good morning, I'm Dennis Hansberger,  
10 and thank you for inviting all of us to present  
11 ourselves, and to ask for you to consider us to fill  
12 the Third District seat. Mr. Chairman, members of the  
13 Board, this is a wonderful opportunity, and I'm, and  
14 I'm honored to be here today to speak with you.

15 What I'd like to do is start by thanking, first  
16 of all, Laura Welch and her staff for their help and  
17 their patience, and making this process crisp and  
18 clear so we could understand where the heck we were  
19 going. So thank you.

20 I've had the privilege to work for, and with  
21 this county for a long time. Over the years, I've  
22 absolutely fallen in love with its history, its  
23 diverse geography, and its many cultures. I'm  
24 fascinated with the diversity of people who choose to  
25 call this place home, and all of their unique and, and



1 personal reasons that they bring to it. I've worked  
2 with so many caring, talented, and creative members of  
3 the County team of employees, and I would choose to do  
4 that again.

5 Most people call a County Supervisor's office  
6 because they're asking for help. The real joy in this  
7 job is the hunt for the answer that they need, and the  
8 satisfaction we share when a solution is found. This  
9 is done well when we build and support a dedicated,  
10 effective team that understands and respects each  
11 other, and the citizens that we serve.

12 Throughout my career, I have believed that our  
13 most important duties are to keep our citizens safe,  
14 and healthy, and to educate our children well, and to  
15 be thoughtful stewards of the land and the resources  
16 that they all provide. I encourage decision making  
17 for the long haul. We must build things to last. Our  
18 land use decisions and environmental considerations  
19 should serve us well for 75 to 100 years and beyond.  
20 They shouldn't be short term. Our regulations must  
21 have - must have more than a short term impact. They  
22 need to be visionary. I want to build for our  
23 children, and our grandchildren, and not just for this  
24 week.

25 Although I've been exposed to all parts of

1 County government, and had extensive experience, what  
2 I have most to offer is that this is where my heart  
3 is. I have not sought, nor do I wish for higher  
4 office. This is not a steppingstone for me. It's my  
5 calling. If appointed to this seat, I will give my  
6 full time and attention to this job, and this job  
7 alone. My reasons for stepping up and sharing my  
8 willingness to serve again is in some ways, selfish.  
9 It is because the welfare of this county and this  
10 county government are embedded in my heart and soul.  
11 The people of this county, and our collective future  
12 success is most - is the most important work of my  
13 life. I would like to stand with you as a  
14 collaborative team to serve one last time.

15 I've been in your situation, filling a vacant  
16 position on the Board of Supervisors five times. I  
17 know that this is not an easy task. It may look so to  
18 those who are just looking in, but I know some of the  
19 feelings, and emotions and, and challenges you're  
20 facing in trying to fill this. And all I ask is that  
21 you do what you know you should do, and have the best  
22 interest of the citizens of the county and the Third  
23 District at heart. And whatever decision you make I  
24 stand with you to serve, and be helpful if I can.  
25 Thank you, Mr. Chairman, members of the Board. I

1 would be happy to answer any questions. Most of you  
2 know me, or know me, enough about me, you don't really  
3 need to listen to me talk.

4 CHAIR LOVINGOOD: Thank you. No, no - but  
5 Supervisor Gonzales, please.

6 SUPERVISOR GONZALES: Thank you, Mr. Chair.  
7 Good morning.

8 DENNIS HANSBERGER: Good morning.

9 SUPERVISOR GONZALES: It was a privilege and an  
10 honor to have served with you in years past. I, I  
11 believe I know you, in many, many different ways. And  
12 I admire and respect the quality of your deliverables.  
13 My one and only question is, having served in the  
14 past, and looking at a new opportunity to do so again,  
15 for the same District, the same man, the same values -  
16 what would you incorporate, what change, what new  
17 approach, if any, would you be able to have the people  
18 of the Third District who are anticipating an  
19 appointment, that, that they can say, 'This is, this  
20 is someone that I'd be proud to have represent me?'

21 DENNIS HANSBERGER: I don't know that I can  
22 answer to something new. I think I can answer to an  
23 intensification of something that's important to me.  
24 And that is, I miss my constituents. They, they are  
25 the people that - forgive me, Board members, but they

1 are the ones I miss the most. I miss the County  
2 employees, the ones that make the rest of us look so  
3 good when they really do a great job. And I, I  
4 realize fully that when we sit at this Board of  
5 Supervisors, or in this building, we are not really  
6 the ones who deliver the service. The people who are  
7 out there, whether they're in uniform, or whether  
8 they're in civvies, they're the people who really have  
9 contact with our constituents, and they serve. And it  
10 is so important to be in touch with them, to listen to  
11 them, and understand what they're asking us to do to  
12 give them the power to do their jobs well. It is also  
13 important to be out in the community, and simply  
14 listen to what they have to say about how they  
15 perceive about what we're doing, and how the county  
16 serves them.

17 I, I look forward, if I should be appointed to  
18 this, for that time back with the community,  
19 listening, and carrying that message back to you so we  
20 can collectively work on it. I also would do what I  
21 know what Supervisor Gonzales did well, and that is  
22 working not only in her own district, but visiting  
23 other districts, and, and seeing other districts, and  
24 making sure you get to know the problems of the other  
25 supervisors. And you know, I, I've been all over this

1 county, and whether it's been in County business, or  
2 on my horse, or on, on feet or whatever, I've been  
3 around this county. I know it geographically. But  
4 each of you know your districts, and their politics,  
5 and their needs, and their current needs better than I  
6 would know them. And so that's why we have to try to  
7 be together, and work in that fashion.

8 SUPERVISOR GONZALES: thank you very much.  
9 It's been an honor to have you - have you have a  
10 continued interest, and making the application I'm  
11 sure demonstrates that. Thank you so very much.  
12 Thank you, Mr. Chair.

13 CHAIR LOVINGOOD: Okay. Curt?

14 SUPERVISOR HAGMAN: Thank you, Supervisor.  
15 It's good to see you again. First of all, thank you  
16 for your public service of 24 years to the county, and  
17 the county residents. One thing, I think you have  
18 unique, more so than I - I've only been here four  
19 years - is that understanding historically, and give  
20 me your perspective on that - of balancing the needs  
21 of the whole county, versus the individual needs of  
22 our districts and our cities. Your district, your  
23 former district is quite diverse, you know, with the  
24 different needs of the high desert, versus the  
25 mountains, versus the valley. And kind of give me

1 your perspective of how you balance that over the  
2 years.

3 DENNIS HANSBERGER: If I understand the  
4 question, you're looking for balance in all of this,  
5 and I will tell you that it, it's, it's a challenge  
6 each of you have. We each have diverse communities,  
7 some of them, such as Supervisor Lovingood's and the  
8 Third District, both are geographically really spread  
9 out, and that, that means a lot more mileage, and a  
10 lot more travel time to get to all the people, and so  
11 forth. But you still have the same number of people,  
12 and the same number of differences, and so it - each  
13 of us have to balance it.

14 I, I think that - this is probably silly, but  
15 I'm going to tell you a story that happened to me when  
16 I was in office, my first tour of duty in - here. And  
17 that was, we were sitting here listening to a land use  
18 measure in Bloomington, trying to do a Bloomington  
19 Community Plan, and we had these lofty goals for what  
20 Bloomington could be. And a guy got up in front of  
21 us, who was very articulate, and after he'd listened  
22 to us for hours and said, 'Supervisors, I appreciate  
23 you're trying to improve our community and make it  
24 better. But you know, there's got to be a place where  
25 a guy with a, with an old car jacked up in his front

1 yard that he wants to work off can be - work on can  
2 be.' And he said, 'And Bloomington for now is the  
3 place for that.' And what he was really telling was  
4 we don't understand - 'You don't understand us. You,  
5 you're not listening to us.' And that was very  
6 impactful to me 30-some years ago, to say, 'Do a  
7 better job of listening.' What is it that they want?  
8 It's not my job to tell them how to live in that  
9 community. How do we make a plan for a community that  
10 they want to live in. And I, I think - Third District  
11 is very diverse today, more diverse than when I left  
12 it, because the Board has necessarily had to change  
13 those boundaries. And so you're right, that balancing  
14 act is one of listening, and carrying the message, and  
15 bring the people with you when you do it, and trying  
16 to see if you can't indeed craft something that, that  
17 is - that works for that community so they're proud of  
18 it.

19 SUPERVISOR HAGMAN: Thank you. And one other  
20 one. I noticed in your questionnaires, you listed  
21 education, community health, and homelessness as  
22 something that are your top priorities for at least  
23 the Third District, or the county. And always looking  
24 for a new way to do things. And what was, what are  
25 some of the suggestions for the homelessness

1 population?

2 DENNIS HANSBERGER: For the homeless  
3 population? Well, first of all, I, I guess I was  
4 around when it, when it really got started. And what  
5 I'm telling you is this, that the Lanem (phonetic) and  
6 Petra (phonetic) Short Act, which was adopted a very  
7 long time ago, set this in motion - totally  
8 unintentionally. It, it, it was not meant - but we've  
9 never gone back to fix it. We've got to repair that.  
10 We've got to say that people who are truly mentally  
11 ill need to be treated closely, and helpfully, and  
12 they need to be in the hands of people who can help  
13 them. And it's not being on the street that helps  
14 them. But it's blossomed into so many different kinds  
15 of things that it is a very complex issue today.  
16 Economics have pushed people to the street. Drugs  
17 have pushed to the streets. So many different things.  
18 So it's a complex, multifaceted issue that I honestly  
19 believe is maybe the one festering thing in our  
20 society to which we need to pull our resources  
21 together, our best minds together, break it apart in  
22 its pieces, and say, 'This group needs this; this  
23 group needs this; and this group needs this.' And I  
24 don't know that we have the commitment to go that deep  
25 and hard in making it work. But if we do, I think

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1 that's - although but I think to do it, we have to be  
2 that committed. I don't think we solve it and make it  
3 go away unless we get fully committed to recognizing  
4 the intricacy and intimacy of, of what's wrong.

5 SUPERVISOR HAGMAN: Thank you, Sir.

6 CHAIR LOVINGOOD: Janice?

7 SUPERVISOR RUTHERFORD: Thank you for your  
8 service. I know I have learned a lot from you over  
9 the years, and appreciate your willingness to, to  
10 mentor, even as you've been out of office.

11 You mentioned in your application that you have  
12 been through several County budget cycles. We are  
13 probably in a transition phase right now, as the  
14 economic and business cycle turns. With your  
15 experience, what sort of ideas and philosophy would  
16 you bring as we approach the next County budget?

17 DENNIS HANSBERGER: Well, first of all, I think  
18 you've done one of those things, which is very good -  
19 and that is I think your current Chief Executive  
20 Officer has a really deep background in the subject,  
21 and I think you've got the tools you need to, to be  
22 able to look deeply and, and carefully and into the  
23 budget. So I compliment you for that choice.

24 I think that just prudence is the, is the thing  
25 that we always have to look at - not giving in to just

1 the wish list, but real prudence that says, you know,  
2 what, what do we have to do; what jobs are, are must  
3 dos. And public safety is always a must do as we've  
4 got to keep our communities safe. And so - police,  
5 fire, health, even such things as flood control. I -  
6 when I started in this business, we were having really  
7 serious floods that - once upon a time, and we'll have  
8 them again. And we need to know that we're going to  
9 keep our communities safe.

10 So - what would we do - I guess - I've always  
11 believed in trying to - when - in good times, when the  
12 economy's up, put some money aside - absolutely, put  
13 money aside. And you will get a lot of pressure, as  
14 you know, to spend it. But you've got to put it  
15 aside, because government is not like business.  
16 Business - when, when - when business is good for the  
17 county, the public demand for service goes down. When  
18 business is, is, is - when the economy is poor, the  
19 demand for service goes up. You've got to set aside  
20 money for those times when the economy is down so you  
21 can continue the tasks that you've got to do, and you  
22 don't have to pull services out from under people  
23 simply because the money dried up, because we spent in  
24 the good times. It's kind of like being a responsible  
25 family, I guess. And I think those are the things

1 which are pretty simple principles, that I think  
2 continue to serve us very well. Thank you.

3 CHAIR LOVINGOOD: When you look at - I think  
4 you kind of described well, in going forward, the  
5 financial management that's required. What do you see  
6 as a means of strengthening in particular, public  
7 safety, and our first responders?

8 DENNIS HANSBERGER: Well, first of all it's a  
9 tough question, because there is always more there's  
10 always more demand for the service that they provide  
11 than, than there is - are the economics to put it out  
12 there. And it's not surprising that they're always  
13 asking for more resources. And the public wants them  
14 to have more resources. The difficulty gets to be  
15 that you can't close - you, you can't close down the  
16 Health Department, that's equally important. You  
17 can't close down the, the hospitals, and others to  
18 meet those needs. So again, it's, it's, it's a  
19 balancing act.

20 As far as - as far as particularly with, with  
21 public safety. I think there are many, many different  
22 and new technologies that help them do their jobs.  
23 And I'm pleased about that. I think it helps them be  
24 more able to be responsive. It gives them more tools  
25 to protect themselves, and to protect the public. And

1 I think it's important to invest in that technology in  
2 their behalf, whether it's in the crime lab, or  
3 whether it's in the automobile, or it, it's on the  
4 person - that - whether it's fire, whether it's  
5 police, or, or others, I, I think that it's very  
6 important to give them the current, the current  
7 technology they need. And there are many things in  
8 firefighting today that you've done a good job of, of,  
9 of expanding. Unfortunately, fires have expanded  
10 faster than we've be able to expand our, our, our  
11 ability to keep up. But nonetheless, I think you're  
12 on the right track when you give them more hard tools  
13 to work with, and even the ability to track a fire  
14 during its, during its progress, and to use technology  
15 to do it. I - I remember - I, I used to be frustrated  
16 with the, with the paper maps we were using to try to  
17 figure where a map - where, where a fire was. That  
18 meant somebody had to go out, and drive back many  
19 miles, and tell you. And - we can do better. And I  
20 think that - and I think we should do better. I think  
21 they deserve it - not only just to fight the fire; for  
22 their own safety, they deserve it. We've lost  
23 firefighters in situations where we just didn't have  
24 the technology to get there and help them soon enough.  
25 So it's critical.

1 CHAIR LOVINGOOD: I, I thank you for that.  
2 Really, my focus of that, because really the point of  
3 the question - with decriminalization and what's  
4 coming from Sacramento, I just look at our first  
5 responders, you know, under the threat of actual  
6 physical attack when they're doing their job, and of  
7 course public safety. I could share with you just  
8 recent experiences throughout the community that  
9 that's going to be, I think, just a high priority to,  
10 to address. So that's the point of my question. So  
11 thank you.

12 DENNIS HANSBERGER: All right.

13 CHAIR LOVINGOOD: I don't have any other  
14 questions. Any of my peers?

15 SUPERVISOR RUTHERFORD: No.

16 SUPERVISOR GONZALES: No.

17 CHAIR LOVINGOOD: We're good. Thank you,  
18 Dennis.

19 DENNIS HANSBERGER: Thank you very much. And  
20 I, I wish you the very best in your, in your efforts.  
21 And I would tell you that - my closing remarks were -  
22 I stand with you, no matter what your decision is, and  
23 I'd like to be of assistance. I think you have a,  
24 well, a fine group of candidates.

25 CHAIR LOVINGOOD: I do. And I do, and I do

1 appreciate the fact of you coming in, and your  
2 interest, and I certainly think you have - well, good  
3 experience. So I --

4 DENNIS HANSBERGER: Thank you.

5 SUPERVISOR GONZALES: Thank you so much.

6 CLERK LAURA WELCH: My staff will be bringing  
7 in Mr. Dailey.

8 CHAIR LOVINGOOD: Yes. Ron Dailey will be  
9 interviewed next. Morning, Mr. Dailey.

10 RONALD DAILEY: Good morning.

11 CHAIR LOVINGOOD: How are ya?

12 RONALD DAILEY: I'm doing well.

13 CHAIR LOVINGOOD: Well, if we're going to  
14 follow the process --

15 RONALD DAILEY: We'll find out how well, I  
16 guess, in the next 20 minutes.

17 CHAIR LOVINGOOD: Well, I'll tell you - I think  
18 - I wouldn't gauge your whole life in the next 20  
19 minutes. How's that.

20 RONALD DAILEY: Well, thank you. I appreciate  
21 that.

22 CHAIR LOVINGOOD: One way or the other, believe  
23 me, I think - I hope it will go continually well for  
24 you. If you would, just take the time to kind of  
25 address the Board, and then what we'll do is

1 Supervisor Hagman will ask the next - first question  
2 first, and then we'll just kind of go through our list  
3 of questions. So please.

4 RONALD DAILEY: Thank you. I, I - in my  
5 application letter, I wrote somewhat extensively to  
6 try to provide some perspective on who I am, where I  
7 come from, and my own particular philosophy of  
8 leadership and service.

9 In terms of opening comments, let me just say a  
10 few things. I've had the opportunity to serve people  
11 my entire professional career, which has been  
12 primarily focused in the academic and teaching arena.  
13 From 42 years of working in academia at Loma Linda  
14 University, particularly in the School of Dentistry,  
15 with my final 10 years serving as Executive Associate  
16 Dean, and ultimately Dean, as well as for the past  
17 eight and a half years, I have had the honor and  
18 privilege of serving on the Loma Linda City Council.  
19 Now, one and a half years into retirement with the  
20 opportunity to expand my service to the Third District  
21 of San Bernardino County, I am fully committed to  
22 serving out the two year term that has been left  
23 vacant, and will leave the ultimate decision of the  
24 permanent replacement to the voters when they vote  
25 again in 2020.

1 I understand my role as a County Supervisor as  
2 one of policy development, budgeting, and holding  
3 professional staff accountable to the policy decisions  
4 of the Board. My role would not be to micromanage or  
5 second guess the recommendations of professional  
6 staff. I recognize that there will be a learning  
7 curve, steep learning curve, to get up to speed on the  
8 myriad of policy issues facing the county. However, I  
9 am confident in my own knowledge, skills, and ability  
10 to learn and experience. I've been developing and  
11 implementing strategic plans my entire career, and am  
12 excited for the opportunity to further implement the  
13 goals outlined in the Countywide Vision.

14 I come to you - I come here to you today clean,  
15 and without any baggage attached to me. I've never  
16 been convicted of any campaign or any other related  
17 crime. I have no conflict of interest, nor am I  
18 beholdling to any special interest group or  
19 association, nor am I seeking this office for the  
20 purpose of self-advancement or money. And I consider  
21 it a privilege to be considered, and look forward to  
22 your questions.

23 CHAIR LOVINGOOD: Thank you.

24 SUPERVISOR HAGMAN: Chair - thanks, Ron, for  
25 being here. And thank you for your public service for



1 the last eight years, and residents, as well. Go  
2 through your questionnaire, one of the things I think  
3 the most - I won't say controversial, but the ones  
4 that seemed to grab the most public comments here in  
5 the last couple years, has been the different  
6 developments in different locations, whether that be  
7 the mountains, or the desert; a little less so in the  
8 Valley, but sometimes we have our controversy there,  
9 as well. I just want to share you thoughts with the  
10 growth of San Bernardino County, and how you manage  
11 the ruralness and the development at the same time,  
12 especially at some of the more areas that we have  
13 dealt with in the past couple years. So pretty much  
14 high desert. And there's both residential, as well as  
15 the solar, and other things.

16 RONALD DAILEY: Sure. It's, it's a salient  
17 question, and one that is going to require a lot of  
18 homework, that I would look forward to, to really  
19 assess the, the principle issues involved.

20 SUPERVISOR HAGMAN: And please, I'm not trying  
21 to put you in the spot, because --

22 RONALD DAILEY: No.

23 SUPERVISOR HAGMAN: -- if someone - if someone  
24 has a life, they haven't been watching all our Board  
25 meetings the last four years, either. I'm, I'm

1 thinking about the process - you know, the process  
2 that one goes through as a public elected --

3 RONALD DAILEY: Okay.

4 SUPERVISOR HAGMAN: -- do, do you have a  
5 general bent towards certain things, or look at each  
6 individual project on its - (unintelligible) - you  
7 know, we are putting together different policies in  
8 different areas. So I'm just trying to look at the  
9 process that one goes through to make those type of -  
10 tough decisions.

11 RONALD DAILEY: And I guess in terms of  
12 process, I, I am a Ph.D. who landed in a School of  
13 Dentistry. That's a whole interesting story that we  
14 won't get into now. But ultimately, I had to work  
15 hard to understand the dynamics, and define and relate  
16 to the issues within healthcare, and specifically  
17 related to oral health. I'm a statistician by  
18 training, and so they saw that I had probably some  
19 ability to, to help define some of those issues. Over  
20 42 years, I embedded myself in that environment to the  
21 point where ultimately, I was one of the very few non-  
22 clinician deans of a dental school in the country.

23 I would apply the same skills and motivation to  
24 try to understand what are the key issues. It would  
25 mean I would need to spend a lot of time listening to

1 people, because obviously there are going to be biases  
2 of one sort or another that are going to be important  
3 that people will feel strongly about. And then based  
4 on what I learn from listening, to be able to back and  
5 do my research and homework, and talk with hopefully  
6 people that know more about this than I do, and  
7 ultimately be able to work collaboratively with other  
8 members of the Board, to convince them of what I've  
9 learned, as well as to work collaboratively with the  
10 citizens that are most concerned about those kinds of  
11 projects.

12 I do believe in renewable energy. I do believe  
13 in climate change. Just exactly how we can most  
14 effectively address that, given some of the limited  
15 reading that I've done with this - the degradation of  
16 if you have a solar farm, the degradation in  
17 transporting that energy many miles - I, I'm aware of  
18 it. But I need to do a lot more learning, and then  
19 dialogue with, with people, both those that are  
20 knowledgeable, as well as the citizens that have  
21 concerns about that, so that we can work  
22 collaboratively to find appropriate resolutions.

23 CHAIR LOVINGOOD: Janice.

24 SUPERVISOR RUTHERFORD: Thanks for being here  
25 today.

1 RONALD DAILEY: Thank you.

2 SUPERVISOR RUTHERFORD: You have an interesting  
3 perspective, coming from academics, and having gone  
4 into public service on a City Council.

5 RONALD DAILEY: Um-hmm.

6 SUPERVISOR RUTHERFORD: Could you reflect for  
7 us on some of the lessons you've learned, perhaps from  
8 the world of theory, and study, and statistics --

9 RONALD DAILEY: Um-hmm.

10 SUPERVISOR RUTHERFORD: -- to what it's  
11 actually like to deliver the policy and services.

12 RONALD DAILEY: Thank you for the question.  
13 It, it is - one of the reasons I devoted as much time  
14 to writing up the - my letter of introduction as I did  
15 is because it is - one of the lessons learned over the  
16 last 40 plus years, is - I, I'm pretty good with  
17 formulas, and numbers, and trying to determine  
18 measures, and hopefully those measures are reflective  
19 of what we're trying to learning. You know, those,  
20 those kinds of things, I've been trained to do.

21 But what I have developed, particularly over my  
22 years as Executive Dean, and Dean, is that it, it  
23 really comes down to people. It comes down to people,  
24 and their perceptions, and their understanding, and  
25 the ability to engage with them. And, and if I can

1 reflect back just very quickly - my father was a - was  
2 a military, a, a Navy man. And that's where I  
3 initially heard about this - but Heiman Rickover  
4 (phonetic) who's Mr. Nuclear Physics and, and inventor  
5 of the nuclear submarines, or had a major role in it.  
6 And in his comments, he says, 'Organizations don't get  
7 things done. Plans and programs don't get things  
8 done. Only people get things done. Organizations,  
9 plans, and programs either help or hinder people.'  
10 That has been my experience over the last 40-plus  
11 years, is I can develop all kinds of metrics, and  
12 assessment. But what it really comes down to is not  
13 what kind of elegant plans, strategic plans or  
14 otherwise we can develop - it ultimately comes down to  
15 our ability to interact and trust each other as  
16 people. And, and so I would say that, as we get into  
17 some of these tough issues, what's most important is  
18 not the plans and programs. Those are important.  
19 That would be part of my responsibility, I assume.  
20 But it's to be able to communicate effectively with  
21 people so that they feel understood, and hopefully I  
22 would be able to communicate with them, both on a  
23 feeling level, as well as an academic level so that we  
24 would be able to achieve a nexus of understanding, and  
25 move forward.

1 CHAIR LOVINGOOD: (unintelligible). Josie.

2 SUPERVISOR GONZALES: Good morning to you.

3 RONALD DAILEY: Good morning.

4 SUPERVISOR GONZALES: Thank you for stepping  
5 forward and submitting your application. I think that  
6 you have a wealth of knowledge, and a great deal to  
7 offer the residents of the Third District.

8 As, as I read your submittal on, on, on, on  
9 your background --

10 RONALD DAILEY: Um-hmm.

11 SUPERVISOR GONZALES: It's impressive, and it  
12 qualifies you, I believe, for a great many things.  
13 County Supervisor, I don't think was one of those that  
14 you originally intended as a, as a career path, if you  
15 will, or a career opportunity. But here we are, and I  
16 like it. Thank you.

17 RONALD DAILEY: Thank you.

18 SUPERVISOR GONZALES: We in this county are  
19 experiencing a housing crisis, a housing crisis that  
20 is, that is - has multi levels, and multi needs. As  
21 we look at the Third District, and their population  
22 growth, along with their, with their, I would say  
23 desire to continue to grow at their rate, at their -  
24 at, at the Third District's demographics and  
25 demographical rate --

1 RONALD DAILEY: Um-hmm.

2 SUPERVISOR GONZALES: How would you best  
3 introduce new housing opportunities, relative to  
4 meeting the need for future growth, and meeting the  
5 need to replace whatever buildings are there now,  
6 structures that are there now, that will need to be  
7 replaced?

8 RONALD DAILEY: Thank you for your question.  
9 It is a complex question.

10 SUPERVISOR GONZALES: Very much so. Yeah.

11 RONALD DAILEY: If I was given the privilege of  
12 becoming the next District Three Supervisor, the first  
13 thing I would do is to sit down with James Ramos, and  
14 ask him to lay out specifically what the issues are,  
15 from his view, and what successes he's had - in other  
16 words, to try to build my knowledge level so that I  
17 wasn't generating ideas that had already been tried  
18 and proven not to work.

19 A second priority would be to begin to meet  
20 with relevant constituents, whether those were people  
21 in the building industry, communities, cities, or city  
22 planners - so that I would want to try to get a grasp  
23 of what the issues are before I had the courage to  
24 really begin to generate some ideas that I would be  
25 willing to bring to the, the Board of Supervisors to

1 being to promote.

2           So I don't have quick and easy answers. What I  
3 do know is that public safety, and ability to afford  
4 housing, and to find good jobs, and, and have good  
5 educational opportunities are fundamental to any  
6 healthy community. I was intrigued with the County  
7 Vision Statement in my first reading when it said  
8 complete county. I wasn't quite sure what that meant.  
9 How do you describe a complete county. But in  
10 reading, and rereading the County Vision Statement,  
11 and then ultimately, and spending time with the  
12 communicator indicator - Community Indicators Report  
13 for 2017, it all began to fit for me. And so I would  
14 say that that's an area that I would need to do a lot  
15 of listening, to do a lot of homework, to understand  
16 what the housing priorities and issues are.

17           I know that when I was Dean of the School of  
18 Dentistry that we would recruit faculty based on their  
19 academic or clinical prowess. And depending on what  
20 part of the country they came from, they would find  
21 housing costs in Southern California a high hurdle,  
22 and we had to work to try to address that in order to  
23 be able to recruit them. We had others that would  
24 come from areas, highly populated areas like New York,  
25 and New Jersey, and Washington, D.C., that they



1 thought they landed in heaven - it was sunshiny and  
2 the, the property rates were low. But we've got to  
3 look at who are the constituents in District Three,  
4 what kind of housing issues do they have, and then  
5 begin to work carefully to devise alternative ways of  
6 making that feasible. So I don't have a good,  
7 succinct answer for you, but that would be the process  
8 that I would engage in.

9 SUPERVISOR GONZALES: Well, that was - that was  
10 a very good answer. I, I knew - I knew that if I  
11 framed the question that way, knowing you and having  
12 served with you on a --

13 RONALD DAILEY: Um-hmm.

14 SUPERVISOR GONZALES: -- on a, on a multiple of  
15 different agencies --

16 RONALD DAILEY: Um-hmm.

17 SUPERVISOR GONZALES: -- that you would be able  
18 to demonstrate to the residents of the Third District  
19 what your thought process is. And I - I, I - I  
20 listened, and I heard that you would ask questions.  
21 You would recruit information. You would incorporate  
22 ideas. And I thought that it was commendable to see  
23 that you would consult with former Supervisor James  
24 Ramos. I think that this is an opportunity for the  
25 residents to see those inner mental workings, as you

1 would approach one situation or another. Thank you so  
2 very much.

3 RONALD DAILEY: And I - and thank you. I, I  
4 was raised by a Swedish mother that taught me from the  
5 time I was toddler, you have two ears, and one mouth,  
6 and use them in that proportion. So --

7 SUPERVISOR GONZALES: Yes.

8 RONALD DAILEY: -- I would try to apply that  
9 philosophy in this role.

10 SUPERVISOR GONZALES: Thank you.

11 RONALD DAILEY: Thank you.

12 CHAIR LOVINGOOD: Thank you. I just had one.  
13 In your statement about large, large - large scale  
14 solar, you know --

15 RONALD DAILEY: Yes. Yes.

16 CHAIR LOVINGOOD: -- you ended with the fact  
17 that you really feel - you see the future as just  
18 going to move after 2020 and beyond, into rooftop. Is  
19 that correct?

20 RONALD DAILEY: That, that, that's - hearing  
21 that that was one of the issues facing District Three  
22 communities, I started to pull - I used Google and  
23 started to read. And my understanding is that with  
24 incoming legislation, that rooftop solar is going to  
25 become commonplace, if not mandated. Now, I haven't

1 studied that enough to tell you that I'm highly  
2 confident in that response. But what I am --

3 CLERK LAURA WELCH: We're at the two minute  
4 mark. Thank you.

5 RONALD DAILEY: Thank you. But what I, what I  
6 can say is that I, I believe that we need to work very  
7 hard on determining a, a renewable energy plan, not  
8 only for District Three - I mean, we have the  
9 advantage of having a lot of desert communities - but  
10 not only District Three, but for the entire county.  
11 And I would be very eager - I mean, that would be a  
12 learning curve I would love to tackle.

13 CHAIR LOVINGOOD: Okay. No, no, thank you.  
14 And as far as you using Google, how many solar sale  
15 calls did you have come to your house afterwards,  
16 wanting to sell you a system? Just --

17 RONALD DAILEY: We have - and I'm, I'm  
18 embarrassed to say we don't have solar on our house,  
19 but --

20 CHAIR LOVINGOOD: Oh, no, I'm just more curious  
21 about --

22 RONALD DAILEY: -- there, there are many people  
23 that are ready to deliver it when I'm ready to pay the  
24 bill.

25 CHAIR LOVINGOOD: I was just talking about the

1 - the viewing of your searches, and --

2 RONALD DAILEY: Yeah.

3 CHAIR LOVINGOOD: -- typically they lead to  
4 marketing calls.

5 RONALD DAILEY: Yeah.

6 CHAIR LOVINGOOD: No, thank you - I don't have  
7 any other additional questions.

8 RONALD DAILEY: Okay. Thank you very much.

9 SUPERVISOR GONZALES: Thank you for coming.

10 CLERK LAURA WELCH: Staff will be bringing Mr.  
11 Chris Mann.

12 CHAIR LOVINGOOD: Chris Mann now? Chris will  
13 be brought down. Thank you. Chris, good morning.

14 CHRIS MANN: Good morning.

15 CHAIR LOVINGOOD: As with the other candidates,  
16 if you'll kind of have your opening statement to the  
17 Board, please, and then we'll follow with questions.

18 CHRIS MANN: Sounds good. Thank you. Good  
19 morning. It's good to, good to see you all. It's a  
20 little strange for me to, to be in this room, and not  
21 to be sitting in these seats over here, to my right.  
22 But it is an honor to be even considered for such an  
23 awesome responsibility.

24 In the cover letter of my application, I led  
25 off with a well-known saying - that the, the two most

1 important days in your life are the day that you're  
2 born, and the day that you find out why. Now, I know  
3 for a fact that the day I was born was August 19th,  
4 1976. It was pretty good day. But the finding out  
5 why part for me did not happen on one particular day.  
6 It's been a process, quite a process. Now, that  
7 search, that search for meaning in my personal and  
8 professional life has led me to some pretty  
9 extraordinary experiences. It led me to start a  
10 public relations company, and a company I've owned for  
11 the last 13 years. It led me to public service as a,  
12 as a mayor, as a city councilman, and currently as a,  
13 as a Water Board Director. It led me to start a  
14 Taxpayers Association, and, and to grow it into one of  
15 the largest and most recognized political action  
16 committees in the region. In my personal life it has  
17 led me to a deepening of my faith, to finding the love  
18 of my life, although it did take me 42 years to do  
19 that, and then to the birth of my amazing daughter.

20 I'd just like to say that I have a lot of  
21 respect for everyone sitting in that room. It's a,  
22 it's a good group of people, and I, I don't think you  
23 can go wrong with, with any choice that you make. I  
24 do think, though, that not all experience is exactly  
25 the same, and not all experience is directly related

1 to the job at hand. And I believe that the, the, the  
2 experiences and the skill set that I have uniquely  
3 suit me to represent the Third District on this Board.

4 Also being a Republican elected official in the  
5 most Republican city, in the most Republican district  
6 in the county makes me a good fit politically for, for  
7 the district. Also, living in Yucaipa, you know,  
8 Yucaipa is the second largest city in the district in  
9 terms of voters, and yet Yucaipa has never had one of  
10 its own represented on this Board. What's more,  
11 having worked for this Board, knowing the, the  
12 processes and the issues of the county will help me to  
13 hit the, hit the ground running from Day One, as will  
14 my built-in relationships with each of you, with  
15 staff, with industry associations and groups, with  
16 business leaders, those who do business with the  
17 County, with all, all the - all the various  
18 stakeholders.

19 But at the same time, I still bring an, an  
20 outside, business minded approached. And having a  
21 land use related background, I think will be a, a huge  
22 benefit to a Third District Supervisor representing a  
23 district with an, an enormous amount of unincorporated  
24 area; a district that's grappling with a lot of land  
25 use issues, including utility scale renewable energy

1 projects, short term vacation rentals, and development  
2 in rural and resort areas.

3 I think that very few people truly get the -  
4 both the public policy side of the equation, doing the  
5 business of local government, but also the political  
6 side of the equation. And I, I believe that I'm, I'm  
7 one of those people. Thank you so much for, for this  
8 opportunity, and I, I look forward to your questions.

9 CHAIR LOVINGOOD: Okay. Curt? Please.

10 SUPERVISOR HAGMAN: Thank you, Mr. Chair. Hi,  
11 Chris. Thanks --

12 CHRIS MANN: Hi.

13 SUPERVISOR HAGMAN: -- for coming out.

14 CHRIS MANN: Yeah.

15 SUPERVISOR HAGMAN: A couple things - I notice  
16 that you had a lot of support from different  
17 employees, as well - that's unique for being a  
18 Republican, generally.

19 CHRIS MANN: Yes.

20 SUPERVISOR HAGMAN: Just wondering what, what  
21 your thoughts are on some of the situations we have in  
22 the county now, what kind of tools, what kind of  
23 things you, you'd be looking as a supervisor to work  
24 with, and what.

25 CHRIS MANN: Sure. Yeah, I think, you know,

1 we're blessed in this county to have some amazing  
2 public employees. I got to know a lot of these groups  
3 who are now supporting me during my time working for  
4 this Board. I got to know others during, during my  
5 work with the, with the Taxpayers Association, and,  
6 and in my business. I think the groups that represent  
7 me, they know who I am; they know who I am  
8 politically; they knew who I am ideologically, what I  
9 believe in. And I, I don't - you know, I, I think  
10 they know that I'm, I'm someone who they can work with  
11 regardless of political philosophy.

12 One the tough jobs as I see facing this Board  
13 in the coming years is balancing the need to - to  
14 honor our staff, and to provide the resources to them  
15 for - that they need to do their jobs, while at the  
16 same time being fiscally responsible and making sure  
17 that we don't end up in a situation similar to what  
18 Riverside County is facing, facing today. So I, I, I  
19 think having those relationships will be beneficial.  
20 They've been positive working relationships for, for  
21 many years.

22 SUPERVISOR HAGMAN: Your thoughts on technology  
23 usage, and where we need to go in the County.

24 CHRIS MANN: Yeah.

25 SUPERVISOR HAGMAN: (unintelligible)



1           CHRIS MANN: You know, when I worked for the  
2 County, we were at the beginning of laying out the  
3 Countywide Plan. And I know that there's a - the goal  
4 is for technology to play a big role there, so that  
5 people can access various areas within the County,  
6 including land use, using technology. I think that's  
7 important. I think there's a lot of opportunity at  
8 San Bernardino International Airport with technology.  
9 I think that is such a huge asset that we have right  
10 in our backyard. But I think, you know, the focus for  
11 a long time had been on trying to attract passenger  
12 traffic. And I just don't think that's the future  
13 there. But I think there are a lot of other  
14 opportunities, and technology is one of those. I  
15 think, you know, one thing, Supervisors, that I know  
16 that you've talked about in the past is perhaps that's  
17 a - that could be ground zero for a lot of drone  
18 technology, and I think that that, that would be a  
19 fantastic use - along with cargo, and maintenance,  
20 and, and other things.

21           SUPERVISOR HAGMAN: Great. Thank you, Mr.  
22 Chair.

23           CHAIR LOVINGOOD: Josie?

24           SUPERVISOR GONZALES: Thank you very much, Mr.  
25 Chair. Good morning, Mr. Mann.

1           CHRIS MANN: Good morning.

2           SUPERVISOR GONZALES: It's a pleasure to see  
3 you once again, and as I've said to the other  
4 applicants, thank you very much for submitting your  
5 application.

6           My question is based on the knowledge that you  
7 do have quite a bit of awareness, familiarity with the  
8 Third District.

9           CHRIS MANN: Yes.

10          SUPERVISOR GONZALES: With that said, I'd like  
11 to - I'd like to know, what in your opinion are the  
12 Third District's priority needs, and how would you go  
13 about meeting those needs?

14          CHRIS MANN: Certainly. Well, I think the  
15 Third District, like all the districts, cares very  
16 much about public safety. I, I, think public safety  
17 is local government's number one responsibility. But  
18 specific to the Third District, renewable energy  
19 development is a huge issue in the Third District.  
20 I'm familiar with the REC. I'm familiar with the  
21 history surrounding Policy 410. I understand that's  
22 an issue that will be coming before this Board  
23 probably fairly quickly after this person's  
24 appointment, and, and as it will be a public hearing,  
25 it's probably inappropriate to express an opinion,

1 other than to say that I, I understand both sides of  
2 that issue. On the one side, the, the developers are  
3 saying it's probably a little too stringent, a little  
4 too ambiguous. On the other side of that coin, many  
5 in the community are saying it, it doesn't go far  
6 enough, and we'd much prefer the Board stick with the  
7 five areas identified in Board Resolution 2016-20.  
8 But I think whatever the outcome is, it needs, needs  
9 to balance all, all of the needs in the district.

10 Short term vacation rentals is another big  
11 issue in many areas in the Third District, especially  
12 areas like Joshua Tree and, and Big Bear. Finding a  
13 balance between the need for that economic activity,  
14 and for allowing our residents the freedom to create  
15 prosperity for themselves, but also protecting of the,  
16 the, the neighbors - that, that's an important issue  
17 in the Third District.

18 Land use in general's a big issue in the Third  
19 District. It has an enormous amount of unincorporated  
20 area. The Third District has 25 unincorporated  
21 communities, in addition to its 11 cities. So land  
22 use is a tremendous issue.

23 SUPERVISOR GONZALES: So I asked - my question  
24 was - how would you address those priority needs.  
25 You, you did mention the renewable energy, and, and

1 the Policy 410. How would you address that? You  
2 mentioned --

3 CHRIS MANN: Sure.

4 SUPERVISOR GONZALES: - both sides of the  
5 issues. Got it. That's exactly what we've been  
6 dealing with.

7 CHRIS MANN: Yeah.

8 SUPERVISOR GONZALES: How would you, so we so  
9 decide to appoint you as Third District Supervisor,  
10 tell the residents of that district right now that you  
11 would, or would not support them.

12 CHRIS MANN: It is very important to me, and,  
13 and I've, I've conducted myself in this manner the  
14 three times that I've, I've served in, in public  
15 office in the past. To be very open, and to listen to  
16 all sides of an issue before forming a decision. I  
17 don't believe that my door should be closed to anyone,  
18 for, for any point of view. I will tell you that my,  
19 my priorities are public safety, and economic  
20 development, and in a district like the Third,  
21 protecting quality of life, for the people who have  
22 decided to live there, for reasons that we need, that  
23 we need to protect. I will listen to the people. I  
24 will always remember that a seat like this does not  
25 belong to any one of us. It belongs to the people,

1 and our job is, is to represent them, and, and make  
2 decisions that we feel are in the best interests -  
3 whether those decisions are popular, or whether  
4 they're not.

5 SUPERVISOR GONZALES: Thank you.

6 CHRIS MANN: Yeah.

7 CHAIR LOVINGOOD: Janice?

8 SUPERVISOR RUTHERFORD: Chris, among the  
9 variety of careers you've pursued, according to your  
10 resume, you were briefly a probation officer with  
11 Ventura County.

12 CHRIS MANN: Correct.

13 SUPERVISOR RUTHERFORD: Tell me about the  
14 lessons you took away from that experience, and how  
15 you think they could apply to any service you might  
16 render here in the county.

17 CHRIS MANN: Sure. Yeah, that was my, my first  
18 real job after college. I was a psychology and  
19 political science double major, and trying to figure  
20 out what to do with my life. And I had friend that  
21 were psychology students, that were in my classes.  
22 They had gone to work for Probation and really enjoyed  
23 it. So I thought I'd give it a try. It was, it was  
24 an enjoyable experience for the most part. But one of  
25 the things I learned about local government - and this

1 isn't unique to local government; most of it's  
2 dictated by the State of California - is that  
3 government can get in the way of the stated purpose  
4 and, and the bests interests of, of the residents.  
5 Probation Officers face a huge amount of regulation  
6 and paperwork that keeps them away from being in the  
7 field with those that they're supposed to be  
8 monitoring and helping. A probation officer is kind  
9 of half cop, and half social worker. They get the cop  
10 part right a lot, but the social worker side, helping  
11 our youth get into better situations, making sure that  
12 they have the, the treatment that they, that they need  
13 - a lot of that time, a lot of that is reduced to a  
14 court report. And that was, that was unfortunate.  
15 And so that's one of the things I took away, that I  
16 think government needs to get back to not just  
17 protecting itself by implementing new forms, but to  
18 the actual service of the people we represent.

19 SUPERVISOR RUTHERFORD: (unintelligible).

20 SUPERVISOR HAGMAN: Yeah, that's my question -  
21 the, the Chair has disappeared, and I think he's left.

22 SUPERVISOR GONZALES: Well.

23 SUPERVISOR HAGMAN: But you may ask any follow-  
24 up (unintelligible).

25 SUPERVISOR GONZALES: Well, perhaps, perhaps I

1 can, I can ask an, an, an, an additional question. In  
2 the time that you spent working for my office, what  
3 did you take away from that, that you can bring,  
4 should you be appointed to the Third District  
5 appointment?

6 CHRIS MANN: Supervisor, my time working in  
7 your office is the reason why I'm applying for this  
8 job. As Supervisors Rutherford mentioned, I've had a  
9 little bit of a varied career to get to this point.  
10 And it was the experience in your office that made me  
11 realize what I feel that I'm meant to do with my life  
12 professionally. I love the tangible aspects of local  
13 government. I, I discovered that for the first time  
14 on, on the City Council, and serving as Mayor of the  
15 City of Westlake Village many years ago - almost 20  
16 years ago. How tangible local government really is.  
17 You know, when you vote as a City Council member, for  
18 example, to build a park, and 18 months later, there  
19 it is, and you can see families enjoying it, and, and  
20 see that impact on their lives. And then I, when I  
21 came to work for the County, I had a similar  
22 experience, but on a much grander scale. I fell in  
23 love with the work. And to me, there is no better job  
24 in, in government than that of County Supervisor,  
25 because you have an unparalleled ability to really

1 make positive change in people's lives.

2 SUPERVISOR GONZALES: All right. Thank you.

3 CHRIS MANN: Um-hmm.

4 CHAIR LOVINGOOD: And I thank you. And just to  
5 kind of add comments, something that Supervisor Hagman  
6 had mentioned, by the way - the First District is the  
7 home of the world's largest drone manufacturer.

8 CHRIS MANN: Fantastic.

9 CHAIR LOVINGOOD: Just to let you know.

10 (laughter)

11 CHAIR LOVINGOOD: Providing drones worldwide.

12 We do believe in technology, but I do think --

13 CHRIS MANN: Yeah.

14 CHAIR LOVINGOOD: -- it's still going to be,  
15 you know, an interesting thing as we move forward.

16 CHRIS MANN: Yeah.

17 CHAIR LOVINGOOD: But looking at - again, as  
18 candidates come down, and you have this conversation,  
19 talk about the Valley.

20 CHRIS MANN: Yeah.

21 CHAIR LOVINGOOD: And quickly becoming 40% of,  
22 of your base is the high desert and mountains. So --

23 CHRIS MANN: Sure.

24 CHAIR LOVINGOOD: When we look at the issues  
25 and challenges, what do you feel is the highest



1 priority within the desert communities?

2 CHRIS MANN: The correct land use decisions.  
3 Also, there are public safety challenges - providing  
4 services in areas that may be many miles away from a  
5 police station, or, or a fire station, and allocating  
6 the, the resources in a way that allows those people  
7 to be served, and is fair to all. Quite a challenge.  
8 You know.

9 CHAIR LOVINGOOD: Thank you. That concludes  
10 this --

11 CHRIS MANN: Okay.

12 CHAIR LOVINGOOD: -- interview. This is it.  
13 And folks, we're going to have one more. Well, I'm  
14 just going to let you know. At 12, we're going to  
15 break. We're going to take probably a 30 minute  
16 break. But Mr. Mann, appreciate you coming out today.  
17 Thank you for your presentation, and the time for your  
18 interview. And again, I commend you on making the  
19 list.

20 CHRIS MANN: Thank you.

21 CHAIR LOVINGOOD: Yeah - so - thank you.

22 CHRIS MANN: Thank you very much. I appreciate  
23 your consideration.

24 CHAIR LOVINGOOD: Madam Clerk?

25 CHRIS MANN: Thank you.

1 CHAIR LOVINGOOD: Thank you.

2 CLERK LAURA WELCH: Yes, staff will be bringing  
3 the next (unintelligible) --

4 CHAIR LOVINGOOD: And I have to apologize,  
5 folks. If you see me get (unintelligible) today, I've  
6 got a little bit of a glitch in my back, just - and,  
7 and the terror of sitting through long meetings has a  
8 physical toll. So please, my apologies.

9 SUPERVISOR HAGMAN: Good morning, Mayor Davis.  
10 We're going to start off with just opening remarks -  
11 whatever you'd like to let us know.

12 R. CAREY DAVIS: All right. Thank you.

13 SUPERVISOR HAGMAN: Oh, the Chair is here.

14 CHAIR LOVINGOOD: I'm fine. Mayor Davis, good  
15 morning.

16 R. CAREY DAVIS: Good morning.

17 CHAIR LOVINGOOD: So we'd like to thank you one,  
18 for your service, and coming in today for this interview  
19 process. And how we've ran this is you have the  
20 opportunity to address the Board, and then each of us  
21 will follow up with questions. So please, move forward  
22 in your presentations, and just to your comments.  
23 (unintelligible).

24 R. CAREY DAVIS: Well, thank you. I want to  
25 thank each of you for the opportunity to be part of this

1 interview process. I was born in the City of San  
2 Bernardino. My father was born in the city of San  
3 Bernardino, and my grandmother and grandparents came to  
4 San Bernardino in the 1920s. Married for 45 years. I  
5 have four children, 13 grandchildren, and one on the way  
6 - one grandchild on the way. I'm a CPA. I've got 35  
7 years of business experience. I also received my MBA at  
8 California State University San Bernardino.

9 In 2013 I saw a need in the city of San  
10 Bernardino to try to help rectify what I thought were  
11 some of the problems politically, and also financially,  
12 and so I ran for Mayor, and served from 2014 until next  
13 week. Successfully - we forward through my leadership,  
14 a successful plan. We executed - we didn't execute - we  
15 exited bankruptcy in 2017, in June. We put together a  
16 20 year sustainable financial model, and we  
17 significantly changed the operating system of the City  
18 of San Bernardino.

19 We also successfully replaced our ineffective  
20 City Charter in 2016, through a successful community  
21 outreach. And also it was part of the navigation, and  
22 the handling of the crisis of December 2nd, which this  
23 Board also was very effective, I believe, at handling.  
24 S I'm very happy to have had the opportunity to be part  
25 of this discussion, and I'm very grateful for the

1 opportunity that I've had to serve as Mayor for the City  
2 of San Bernardino, and help it through some of its most  
3 difficult times.

4 CHAIR LOVINGOOD: Well, thank you, Mayor.  
5 Supervisor Gonzales.

6 SUPERVISOR GONZALES: I'd like to, first of all,  
7 thank you for submitting the application. It is  
8 noteworthy to mention that it is no easy task to step  
9 out of, of the norm, and once again seek to attract the  
10 kind of attention that would ultimately merit an  
11 opportunity. And that, that is an action that - and  
12 that is a subsequence of us running for public office.  
13 And I know that you're familiar with that, so I thank  
14 you with wanting to step in that arena once again.

15 With that said, I'd like to - I'd like to perhaps  
16 ask you to step out of - out of, from under the City  
17 hat, and tell us more - I'm, I'm, I would like to have  
18 the residents of the Third District as they, as they  
19 listen to you, to, to meet you, the person that you are.  
20 How do you approach issues? I earlier - I used the  
21 housing need as, as an element to say how would you  
22 address the housing needs in the Third District, the  
23 diversity between the mountains, the desert, and, and  
24 the Valley; the demographics, the geographics, and the  
25 unique approach that each one deserves? Can you share

1 with me, as we look at - as you look at what the  
2 priorities of the Third District may be, from your  
3 perspective, and how would you approach addressing them?

4 R. CAREY DAVIS: Thank you. Stepping outside of  
5 the Mayor's hat, and into the role of Supervisor, I  
6 believe would also require prioritization, which I think  
7 the County has done a very good job in the goals and  
8 objectives that you've established. But part of my  
9 approach was to go and meet with the community. I  
10 started what was called the Eating with the Mayor, and  
11 held those on a regular basis to be able to stay in  
12 touch with the community; to be able to also provide  
13 information to them so that they would get an idea of  
14 where the City was, where we stood, and the - the  
15 progress that we were making. And also let them know  
16 that there was a need, also to understand that there  
17 were limited resources. And that's also part of the  
18 responsibility, I think of elected leaders, to take some  
19 of those tough questions, but also help to make sure  
20 that the community understands why there are certain  
21 things that aren't being done.

22 One of those, I think that's a priority in the  
23 County, which also is a priority in the city, is crime.  
24 I believe that crime will be one of the impediments to  
25 the growth of the county. And I think that the County

1 has made some progress. I think the County is well  
2 served by Sheriff McMahon, and I think it's also well  
3 served by Chief of - Chief Hartwig, of Fire. So meeting  
4 with them also I think would allow me to gain a  
5 perspective of how they see the needs in the county.  
6 Sol I think in addition to meeting with those community  
7 members, and, and leaders, and mayors in the Third  
8 District, meeting with some of the departments that also  
9 have, I think a clear understanding of, of some of those  
10 needs.

11 CHAIR LOVINGOOD: Well, thank you for that. And  
12 then - Janice?

13 SUPERVISOR RUTHERFORD: Mayor, thank you for  
14 being here today, and thank you for what you've done for  
15 the city and our County Seat. One of the challenges  
16 that your community faces is that such a high number of  
17 your constituents are dependent on Social Services, and  
18 that is really the main function of county government,  
19 and where we spend most of our money, is helping the  
20 vulnerable in our community, at the direction of  
21 programs set by the federal and state governments.

22 What have you learned, as you've served those  
23 constituents, about how the Social Services operate, and  
24 the kind of changes or tweaks that you think would help  
25 better serve them, and help them achieve self-

1 sufficiency?

2 R. CAREY DAVIS: So as I understand it, that is a  
3 significant portion of the budget for the County. And  
4 providing those services expends an awful lot of the  
5 energy and resources. In the City of San Bernardino, I  
6 think that - and likewise, in the Third District,  
7 there's a need to increase the educational outcomes.  
8 The City of San Bernardino's population of over 25 only  
9 has approximately 67% that have a high school degree,  
10 and only about 10% that have a bachelor's degree. And I  
11 believe in the Third District, there are some similar  
12 numbers. I think it's a little bit higher in the Third  
13 District. So clearly, I think in order to be able to  
14 meet some of those needs, and reduce that dependency on  
15 Social Services, there needs to be a robust training,  
16 workforce built to be able to meet the demands of, of  
17 jobs and, and of employers, and to make sure also that  
18 they are continuing that as a lifelong learning  
19 exercise, because as we see the environment in jobs  
20 today changing so rapidly, it's important that it's not  
21 just a one-time education event, their - of a  
22 graduation, but it's an ongoing learning. And I think  
23 that that's one of the - the needs of the county in the  
24 Third District, especially with its diversity. And I  
25 think the city also is somewhat of a similar microcosm

1 of, of, of the larger Third District, and some of the  
2 other areas of the county, some of the desert areas,  
3 where education needs to be an ongoing effort, both from  
4 the County standpoint, the school districts - I think  
5 that the school districts are doing a good job in trying  
6 to align some of their programs, and curriculums towards  
7 careers, so that they're providing a pathway for those  
8 who may not necessarily have that opportunity initially,  
9 out of high school, to enter into college. Some of  
10 those opportunities, I think, need to come through the  
11 school districts to be able to help prepare them for -  
12 for careers.

13 CHAIR LOVINGOOD: Okay. Thank you. And Curt?

14 SUPERVISOR HAGMAN: Thank you. Thank you for  
15 coming here. One of the questions I had - you know, the  
16 experience of Mayor is something unique, and its'  
17 something even different than a lot of the council  
18 members have. You get to put your personal mark on an  
19 accomplish, or, or a goal, or something you want to do.  
20 Can you tell me what you're most proud of your legacy  
21 from - as mayor, and then the second part of that is,  
22 what can you foresee, yourself, as a supervisor doing -  
23 with the Third District that you would really like to  
24 take charge of and call your own?

25 R. CAREY DAVIS: Well thank you. I think one of



1 the most significant changes that took place in the City  
2 of San Bernardino was the repeal and replacement of the  
3 new charter. The charter really was that fundamental  
4 flaw that was holding the city back. The city, when it  
5 was in a strong mayor form of government, tried to  
6 migrate into a council, manager form of government. But  
7 it got stuck in the hybrid, and it never got past that.  
8 And through the collaboration with the school district,  
9 working closely with the Council, developing a community  
10 leadership base that could help to get support behind  
11 changing that charter, that's one of the things that I  
12 think will really help the city of San Bernardino  
13 continue to launch forward into the future - a city that  
14 has an opportunity for prosperity. But I think that the  
15 fundamental problem that the city faced was developing a  
16 good governance structure. And with the new charter, I  
17 think it's helped to establish that.

18 Additionally, exiting bankruptcy. Bankruptcy  
19 took a significant amount of effort. We put together a  
20 very viable plan, a 20 year financial model, that I  
21 believe is going to help sustain the city through that  
22 period of time and beyond. But it's a plan that also  
23 requires ongoing monitoring, and it does take changes to  
24 be able to make sure that it is responding to the  
25 changing environment. We're in a situation right now

1 where we're not quite sure where the economy's headed.  
2 And so that's why it was important to build a reserve.  
3 But it's also important for the City to make sure that  
4 they hold that reserve in abeyance so that it's used  
5 appropriately, so that it's not looked at as a short  
6 term fix; it's used as, as those long term needs arise.  
7 One of those is pensions. It's one of the things that I  
8 think that the County is needing to look at. The 2016-  
9 2017 change in the financial statement that I was able  
10 to discover through the CPRA is that in the - during  
11 that period of time, there's a \$400 million increase, I  
12 believe, in the pension obligation debt for the, for the  
13 County. And like the City, the County is going to need  
14 to make those necessary changes to be able to sustain  
15 through that period of time. The County is setting  
16 aside reserves, but those reserves may not be enough for  
17 some of those future, especially if you see the discount  
18 rate that it may potentially be reduced. So I think  
19 those are some of the, the - some of the common problems  
20 that the City had, and that the County, I think, will  
21 also - is also potentially facing. That's where I think  
22 I could add some skills, to be able to identify some of  
23 those areas where we might be able to ward off that  
24 potential deficit that may result as a result of this  
25 increasing pension cost. So those are the, the two main

1 things - the bankruptcy, and changing the governing  
2 structure.

3 CHAIR LOVINGOOD: Thank you. Curt. Now, Mayor,  
4 still as we look at this, and the Third in particular  
5 has two of the greatest, I mean, areas of just - areas  
6 of conservation and natural beauty. And it has to be  
7 balanced, and also struck, and that becomes the  
8 challenge. And I noted that a little bit limited, as  
9 you said, with the large scale solar and what that  
10 means. But at the same time there has to be this,  
11 really adherence to protecting those assets. And how  
12 would you see - how would you balance the, the need from  
13 the solar projects, and really then protecting them,  
14 when we have Joshua Tree, you know, Big Bear, the areas  
15 of real natural beauty that are great assets for our  
16 community?

17 R. CAREY DAVIS: So part of that is also the  
18 Santa Ana River, the need to maintain that habitat, at  
19 the same time capturing the water resource that it  
20 provides. Well, in relationship to the, to the solar, I  
21 think that there are other locations. We have some  
22 landfills. There may be some land potential use on  
23 those land, those landfills to establish some solar  
24 sites. And so I think that there is a way to satisfy  
25 both - to be able to provide an opportunity where you

1 can reduce the cost of energy expenditure for the county  
2 by potentially becoming one of those utility providers,  
3 and adding into the grid. I don't know how close the  
4 landfills are to some of those grids, but that might be  
5 an opportunity to be able to establish some of those  
6 solar, those solar sites, where we already have control  
7 over the land, and so it's not something where we  
8 necessarily have to identify the - this, the space - the  
9 space is there. It would be a matter of identifying if  
10 the infrastructure could be produced, I think  
11 successfully, in order to be able to make that  
12 transmission of that energy so that it could be then, a  
13 cost effective approach.

14 CHAIR LOVINGOOD: Okay. Well, thank you. Any  
15 additional questions? No. No? Well, thank you for  
16 your presentation and your time today.

17 R. CAREY DAVIS: Thank you.

18 CHAIR LOVINGOOD: And we'll move on to the next  
19 interview. But thank you again, Mayor. Okay. Mr.  
20 Bagley - Jim Bagley's going to come join us?

21 CLERK LAURA WELCH: Um-hmm, he is, yes.

22 CHAIR LOVINGOOD: Thank you, Madam Clerk. Ah,  
23 Mr. Bagley, good morning. How are you, Jim?

24 JIM BAGLEY: Take a seat here?

25 CHAIR LOVINGOOD: Please, absolutely. Yeah,

1 we're just going to wait just one minute.

2 JIM BAGLEY: Sure.

3 CHAIR LOVINGOOD: Janice stepped out, and she'll  
4 be right back. So just kind of --

5 JIM BAGLEY: We've been doing the same thing.  
6 We've been going to the restroom, so --

7 CHAIR LOVINGOOD: Oh - yeah, rest at ease. How  
8 was your drive down?

9 JIM BAGLEY: Oh, it was good. So it was - always  
10 run into traffic in Cala Mesa, and so I have to plan an  
11 extra 20 minutes.

12 CHAIR LOVINGOOD: Yes, those of us in the --

13 JIM BAGLEY: Yes.

14 CHAIR LOVINGOOD: -- desert, rely on  
15 transportation or Google searches on travel time every  
16 morning, believe me.

17 JIM BAGLEY: Yes. I have it, I have it in my  
18 calendar, which tells me when I get up, what the  
19 projected travel time is, and I have a GPS in my car,  
20 and it's fluctuating the whole time - I'm 10 minutes  
21 ahead, or 15 minutes behind coming in, so --

22 CHAIR LOVINGOOD: That, I understand.

23 JIM BAGLEY: Yeah.

24 CHAIR LOVINGOOD: So we're going to welcome you.  
25 And really, the process is that we're going to allow you

1 to kind of address the Board with your, your thoughts,  
2 and what you'd want to share with us as the, the  
3 opportunity as you see it. And then we'll kind of  
4 rotate with questions to finish out the interview  
5 process. So Jim, please.

6 JIM BAGLEY: Well, thank you, Chairman Lovingood  
7 and, and Supervisors. I, I want to start off by telling  
8 you how honored I am to be here. And I thank each one  
9 of you personally. You have a very difficult job ahead  
10 of you. You had to select people to be on this panel.  
11 I'm sitting in a room with 13 extraordinary individuals,  
12 and any one of those individuals would make a good  
13 supervisor. I would like to be that supervisor, and  
14 have your nomination, and I would like you to know a  
15 little bit about myself.

16 I am a third generation resident of San  
17 Bernardino County. My grandparents came to the  
18 wilderness of Twentynine Palms in the 1920s, and they  
19 created a homestead, and a general store. And you can  
20 imagine in the early days of carving out a community in  
21 the wilderness, they were often before the County of San  
22 Bernardino for services - for education, and roads. So  
23 it's part of my history. It's part of what I've grown  
24 up with. And both of my grandparents were very active  
25 in the development of, of Twentynine Palms as a

1 community, from serving on the School Board, to serving  
2 in different capacities. They instilled a value of  
3 community service in me. This is one of the things my  
4 grandfather told me is an important lesson in life.  
5 It's not how much money you make in life that counts.  
6 It's the service that you give back to the public that's  
7 important. And I had that ethos when I entered into  
8 public service myself.

9 I came back from college, and wasn't planning to  
10 stay in Twentynine Palms, but I got involved with the  
11 community. I was on the Chamber of Commerce. I became  
12 a Special District member on a Water Board. And in the  
13 1980s, I had the privilege of being a County Supervisor,  
14 sitting in this building back, I think in 1986. And in  
15 those days, a lot of the communities had not  
16 incorporated yet - Twentynine Palms, Yucaipa, Apple  
17 Valley, Hesperia - all of these communities have  
18 incorporated since that period of time. So I was  
19 involved in shaping the general plan for the County of  
20 San Bernardino, and what we called community plans in  
21 those days. And part of my involvement was I was  
22 involved in the creating of the community plan for  
23 Twentynine Palms, in that general plan process. I'm  
24 also proud to tell you I was one of the signatures,  
25 before LAFCO, to ask for the incorporation of Twentynine

1 Palms when it was successful. So we took the  
2 community's general plan, which was part of the county  
3 general plan, and when you become an incorporated city,  
4 you have 36 months to adopt your own general plan. And  
5 we used that planning process from the county going  
6 forward. And after the city became incorporated, I had  
7 the privilege of serving on City Council three times.  
8 I've been a Mayor. And in that capacity, it allowed me  
9 to participate in regional governance for San Bernardino  
10 County. I'm honored to tell you that I'm a past  
11 President of Sandbag, which is now the County's  
12 transportation agency. I'm a past President of LAFCO.  
13 I was on the, the Measure I Desert Mountain Community -  
14 Committee - which is different now, where we divvy up  
15 the, the Measure I funds for the desert and mountain  
16 communities. And I also had the privilege of serving on  
17 SCAG, regionally representing the desert cities. So  
18 that's a part of my background.

19 The county of San Bernardino is a very complex  
20 county, and the Third District really emphasizes that.  
21 There's an urban, there's a mountain, and there's a  
22 desert component to it. All those communities are very  
23 distinctive and unique. And my background through -  
24 from County Planning up through regional governments,  
25 has given me a lot of exposure into the uniqueness of



1 what, what is the Third District, and what are the  
2 challenges to serve as the County Supervisor for the  
3 Third District.

4 So I'm honored to be here today. I would welcome  
5 answering questions for you. And again, I thank you.  
6 You have a very tough decision in front of you.

7 CHAIR LOVINGOOD: No, thank you, Jim. And Curt,  
8 I'll let you lead off with the first question, please.

9 SUPERVISOR HAGMAN: Thank you. And thank you for  
10 joining us today, and then thank you for your public  
11 service to the, the - or desert, and your community, and  
12 as a Council member, and Mayor. Unique perspective  
13 from, you know, a city mayor in the high desert. What  
14 do you see are the top priorities for you as a  
15 supervisor, and how would you address some of those?

16 JIM BAGLEY: Yeah. So in the Third District, the  
17 cities are engaged with the County through  
18 transportation planning - Measure I funds, and, and  
19 participating through the County Transportation Agency.  
20 We're also - we're all contract cities. We contract  
21 with the County - San Bernardino County Sheriff's  
22 Department. And what's becoming the, the standard  
23 operating procedure now is to contract for County Fire,  
24 too. So it not only affects the incorporated cities,  
25 but also the unincorporated communities that are there.

1           So the, the challenges for the desert area,  
2 specifically, are to provide the very best public  
3 service that the County can provide through Public  
4 Safety - Fire, and law enforcement. But there's also a,  
5 a land planning component. You're going through the,  
6 the Countywide Vision Plan right now. And I'm excited  
7 about it. In that Countywide Vision planning process,  
8 you are defining what are now called Community Action  
9 Plans. We used to call them Community Plans. But what  
10 - as you are aware, it allows the individual, unique  
11 communities that have a distinct identity, identify what  
12 their land planning vision is for their own community.  
13 And I think that's very important, and I think the Third  
14 District Supervisor coming in will be very engaged in  
15 that process.

16           SUPERVISOR HAGMAN: You know, it's - one of the  
17 bigger issues you've been dealing with in high desert is  
18 the County's plan for large - large scale solar. Can  
19 you give us your thoughts on that, as well, please.

20           JIM BAGLEY: So this is one of the most  
21 controversial issues that is in the news in my area. I  
22 am aware that you had a hearing on an amendment  
23 recommendation from the, the County Planning Commission  
24 that came before the Board. I, I believe it's going to  
25 come back before you. Large scale solar projects have

1 been targeted into the desert from a practical matter.  
2 They, they work. It's, it's, it's solar. I very much  
3 believe in this Community Action planning process. And  
4 I believe the citizens are engaged in that process, and  
5 they are defining whether they want large scale solar  
6 utilities in their communities, or they don't. And as  
7 somebody from a local government background, I think  
8 that input is absolutely essential.

9           The mandate to create large scale solar utilities  
10 in the desert is a greenhouse gas initiative. It, it's  
11 come forward from President Obama, and Governor Brown,  
12 and it's really being forced upon some of these  
13 communities, whether they want it or not. I believe  
14 that you, as an elected official, have to represent the  
15 people who elect you, irregardless whether it's your own  
16 personal philosophy. I am very much aware of the  
17 strong, organized opposition to large scale utility  
18 projects within the communities. I believe there is a  
19 place for them in the California desert, and I believe  
20 that's part of the planning process as it goes before  
21 the Planning Commission and comes before the Board of  
22 Supervisors. But I also believe that you must respect  
23 the community wishes of individual, distinct communities  
24 when they say, 'We do not want this in our  
25 neighborhood.' And I understand the reason. If you

1 have a residence on five acres, and you move, or live in  
2 the desert by choice because it's a quality of life  
3 issue - you give up certain things for that rural  
4 environment. And if somebody comes in and builds a  
5 large scale solar operation next to you, it would  
6 totally change the quality of life for you, forever.  
7 And I hear that, and I think it's very important that,  
8 as the Third District Supervisor, you need - I would  
9 expect to take ownership of this issue, as far as the  
10 communities within the Third District. And I, I'm aware  
11 of the, the public controversy.

12 SUPERVISOR HAGMAN: Thank you, Mr. Chair.

13 JIM BAGLEY: A little bit about my background,  
14 also - I used to work for the Department of the Defense.  
15 The Marine Corps base that employed, the military  
16 facilities in San Bernardino County are, are impacted by  
17 large scale alternative energy projects, and also what  
18 they consider encroachment on the boundaries of their  
19 facilities. That's part of my background, and I'm aware  
20 of how that impacts their mission, and I believe that's  
21 an important consideration for things that happen in the  
22 Third District, also.

23 CHAIR LOVINGOOD: Okay, thank you. Supervisor  
24 Gonzales?

25 SUPERVISOR GONZALES: No questions. I know Mr.

1 Bagley, and I, I like the responses. The questions that  
2 were asked of him were questions that, you know, I was  
3 considering asking. And I think you gave very  
4 declarative answers. Thank you.

5 JIM BAGLEY: Thank you, Supervisor Gonzales.  
6 Again, I appreciate being here, and it's an honor.

7 SUPERVISOR GONZALES: Yes.

8 CHAIR LOVINGOOD: Janice.

9 SUPERVISOR RUTHERFORD: Thank you for being here,  
10 and for your thoughtful responses. I wondered if you  
11 could take a moment to reflect on another huge aspect of  
12 what the County does, in addition to the public safety  
13 and land use that you've referenced. We provide social  
14 services to tens of thousands of residents. These are  
15 mandates from the federal and state government, and  
16 funded with their tax dollars, but we provide them  
17 locally. This county has set a goal that the purpose of  
18 those programs are to help people move to self-  
19 sufficiency, and we're always exploring new and  
20 innovative ways to help accomplish that for the good of  
21 those we serve, and the good of the taxpayers. But  
22 could you talk to us a bit about what you know about the  
23 social services we provide, and your thoughts on the,  
24 the challenges in this arena.

25 JIM BAGLEY: Yes, so Supervisor Rutherford, I

1 will be very candid with you. This is probably the  
2 weakest area that I have expertise, because I've never  
3 had personal involvement with it. I am aware that Child  
4 Protective Services is a very important function in my  
5 community, and that the County provides that. We've  
6 also recently built a mental health facility in Joshua  
7 Tree that reaches out to a - what - I don't know that  
8 it's a significant population - but every community has  
9 mental health issues, and it's important to participate.  
10 And there's also a public health component that the  
11 County provides that I think is absolutely essential  
12 through the County Hospital. I think those services are  
13 a safety net for our residents, and it's an important  
14 role that the County is involved with over time. But I  
15 have no expertise, other than to tell you that as a  
16 Third District Supervisor, I would find it part of my  
17 responsibility to get up to speed completely with those  
18 operations in the Third District. But I can only be  
19 candid with you.

20 SUPERVISOR RUTHERFORD: Well, and just to be  
21 candid back. I'm not looking for an expertise. There  
22 is no way that anyone --

23 JIM BAGLEY: Yeah.

24 SUPERVISOR RUTHERFORD: -- going into this job  
25 knows everything the County does. I think if we're

1 candid with you, we are each of us still learning little  
2 bits and pieces, as well. But I, I appreciate your  
3 taking the time to answer that.

4 JIM BAGLEY: Yeah. Thank you.

5 CHAIR LOVINGOOD: Jim, my question would just be  
6 - one, we had the opportunity to work together, you  
7 know, LAFCO, and I mean, really kind of have a, a number  
8 of questions and dialogues. But when you look at the  
9 district, and you realize that again, the growing  
10 segment of its base is going to be within the mountains  
11 and the desert, there's just that, I think  
12 responsibility of being a, a sound manager of  
13 conservation, but at the same time listening to local  
14 communities, but prioritizing several. And, and then  
15 your key - seems to be in your statement, is again, the  
16 commitment with public safety. And are you comfortable  
17 at times of making those hard decisions that are going  
18 to be required to be fiscally responsible moving forward  
19 in the position?

20 JIM BAGLEY: Yes, Supervisor Lovingood, thank you  
21 for asking. I am a - and if I didn't mention this in my  
22 introduction, I am on the local (unintelligible)  
23 Commission. I am probably the senior member at this  
24 point. I served on LAFCO in a city capacity during my,  
25 my tenure on the city, and I'm now the public member.

1 LAFCO plays an important role with what happens within  
2 the Third District because of all these unincorporated  
3 communities. I believe it is the destiny of some of  
4 these communities to become incorporated there in the  
5 future, when they reach a level of revenue and  
6 population where that's possible. I have seen it myself  
7 in my own community. And when I view what I do on  
8 LAFCO, when I speak as an advocate on the public part  
9 for those communities, that's what I see. I see that  
10 they have a destiny, or they may choose in perpetuity  
11 to, to, to be there.

12 Part of what you're asking me - there's a lot of  
13 tough decisions with the Board of Supervisors. I'm  
14 aware of unfunded pension liabilities that are a plague  
15 in all of our communities. There are a lot of tough  
16 decisions that have to be made. We recently had an  
17 issue with the FP Five Fire Fee situation. There is  
18 heavy, solid opposition to that fee in my community. I  
19 hear that, I live with that every day, and I've been  
20 involved through the LAFCO process, in the fire  
21 reorganizations countywide, and more recently in  
22 Twentynine palms where we had a dedicated FP Five  
23 allocation of revenue. In Twentynine palms, we were in  
24 an unusual situation. Twentynine Palms in its early  
25 days had some of the earliest special districts when



1 they became available in California to form. We had a  
2 Water District, and a Park and Recreation District. The  
3 Water District took on the role of providing water, but  
4 they also took on the role of Fire. And when we  
5 incorporated the city of Twentynine palms, if we had  
6 taken on the role of Fire, I believe the incorporation  
7 election would have failed, because people were  
8 comfortable with one form of government. But the legacy  
9 of that special district, they never took an allocation  
10 of property tax during Prop 13, so the Fire service was  
11 never funded, ever, within the district, even though  
12 they have the legal responsibility for doing it. When I  
13 was younger, and I was on the Water Board, it was a  
14 volunteer organization, then it morphed into  
15 professional firefighters. And firefighting has changed  
16 dramatically in California. And I think it's only going  
17 to be more expensive, and yes, we're going to have to  
18 make some tough decisions. We need to provide the  
19 absolute best buyer protection possible. The Third  
20 District has the mountain areas, and the urban areas.  
21 They all have unique fire challenges; less so in the  
22 desert. But it still impacts people dramatically when  
23 we talk about things like the FP Five. That's --

24 CHAIR LOVINGOOD: Okay, thank you. Any  
25 additional? That's - all right, Jim, we --

1 SUPERVISOR GONZALES: Sorry.

2 CHAIR LOVINGOOD: Yeah? No, go ahead, Supervisor  
3 Gonzales, please.

4 SUPERVISOR GONZALES: Yeah. I was going to - I  
5 was going to just comment that it is very impressive to  
6 see how knowledgeable, and what a firm grasp of the, of  
7 the issues as they exist in the Third District are.  
8 It's certainly allowed me an opportunity to sit back and  
9 listen. Sometimes when - I, I find that for myself when  
10 I ask a question, I'm so intent on, you know,  
11 formulating my question, making sure that it is  
12 applicable to the individual - because one question does  
13 not, in one size fit all. And so I find that in doing  
14 that, I, I may miss things here and there. So I really  
15 wanted to hear the responses, and they were very good.  
16 I wanted to commend you on that. Thank you.

17 JIM BAGLEY: Yeah, thank you, Supervisor  
18 Gonzales. I have a lifetime of experience. I'm not  
19 good at touting my own horn, but I'm here, asking for  
20 your support. And I hope I've been able to convey the  
21 experience that I think is valuable to the people of the  
22 Third District. And of course, I would love to have  
23 your support. And if that's not the case, I have to  
24 tell you, you have 13 other extraordinary individuals to  
25 make a choice from. But --

1 CHAIR LOVINGOOD: You might add one - there's 12  
2 others.

3 JIM BAGLEY: Twelve - 12 others.

4 CHAIR LOVINGOOD: The (unintelligible) case, yeah  
5 (unintelligible) so --

6 JIM BAGLEY: Twelve, 12, I'm sorry, yeah. You  
7 can't count - we're all --

8 CHAIR LOVINGOOD: Right. Blew my whole schedule  
9 for the rest of the day. (unintelligible)

10 JIM BAGLEY: Right - I am sorry. Yes, yes.

11 CHAIR LOVINGOOD: No, no, no, no. Supervisor  
12 Hagman had another question, Jim.

13 JIM BAGLEY: Thank you.

14 SUPERVISOR HAGMAN: And - you do not need to  
15 answer this, because if I was smart, I would have  
16 started this from every candidate coming through, to  
17 keep it a little more consistent. I - we do read all  
18 the backgrounds and, and specific questions for the  
19 candidate. But one that - one, one of your previous  
20 candidates volunteered this. And again, you don't have  
21 to answer. But it's - do you look at this as filling  
22 out the two years, and then re-running, or just filling  
23 out the two years? Or --

24 JIM BAGLEY: So --

25 SUPERVISOR HAGMAN: -- do you want to wait and

1 see after two years? I mean --

2 JIM BAGLEY: Supervisor, I'm - so I'm glad to  
3 have you ask that question. So - and, and I can only be  
4 candid with you, also. I have been involved in, in  
5 civic service for 30 years of my life. This is a  
6 wonderful opportunity for me to use my life skills.  
7 You'll have to ask me in a year from now, because I  
8 understand the, the problems that you have faced, too.  
9 As somebody who's been in public life for 30 years, I've  
10 collected detractors all along the way, and as  
11 supervisor, you just open a whole 'nother spectrum of  
12 people to do that. There are extremely tough issues  
13 that the Board of Supervisors --

14 CLERK LAURA WELCH: You're at the two minutes,  
15 Mr. Chair.

16 JIM BAGLEY: -- have to deal with. And a year  
17 from now, I may intend to run, and I may want to make  
18 this a career. But I also may say that it would be  
19 better for other people to do it, if they have the  
20 ability to raise money, and do other things that are  
21 required to be supervisor. So --

22 CHAIR LOVINGOOD: Go ahead, Janice.

23 SUPERVISOR RUTHERFORD: This is a bit of an  
24 unfair question because you didn't get to see our, our  
25 public comment. But we had folks from Joshua Tree speak

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1 to us this morning, very upset about a particular  
2 candidate not having made the list of 13. So these are  
3 folks from an unincorporated community that is a  
4 neighbor of yours, who seem to believe that there was  
5 really only one person who could represent their  
6 concerns and their point of view. I'm sure you know  
7 some of those folks, and have some idea what they were  
8 referencing this morning. Could you address that, that  
9 kind of concern and sentiment in the community, please?

10 JIM BAGLEY: Yes. Let me tell you, I - what I  
11 was alluding to about having detractors. You know, this  
12 is a nonpartisan office, but there's always partisan  
13 issues as a part of it. You know, I have taken a strong  
14 editorial stance on certain things over, over time. I  
15 am aware of being attacked on the internet from one  
16 particular community because of some of my positions in  
17 the past. It goes with the territory. But I also have  
18 to tell you - this is the diversity of the Third  
19 District. Loma Linda is very different than Sugarloaf.  
20 And the needs of Mentone are different than Wonder  
21 Valley. And Joshua Tree has, is evolved into a  
22 community unto itself. And as Third District  
23 Supervisor, my role isn't to dictate to them what should  
24 happen in their community. They have a Community Action  
25 Plan that's being formulated right now, and my job would

1 be to listen to that, incorporate what their desires are  
2 into the General Plan, and in the Development Code for  
3 Joshua Tree, and serve their needs. And I believe I can  
4 do that - without hesitation, telling you.

5 CHAIR LOVINGOOD: Okay. Again, Jim, thank you  
6 for coming, and your time, and --

7 JIM BAGLEY: All right.

8 CHAIR LOVINGOOD: -- your service. So we'll --

9 JIM BAGLEY: Well, thank you very much. I'm  
10 honored to be here, like I say, and I, I, I look forward  
11 to seeing what happens this afternoon.

12 CHAIR LOVINGOOD: All right. Thank you.

13 SUPERVISOR GONZALES: Yes.

14 CHAIR LOVINGOOD: Yeah.

15 CLERK LAURA WELCH: Okay. My staff will be  
16 bringing in Mr. Rhodes Rigsby next.

17 CHAIR LOVINGOOD: Yes. Mr. Rhodes will be next.  
18 Thank you. Good morning, how are you, Dusty?

19 RHODES RIGSBY: Doing great. How are you guys?

20 CHAIR LOVINGOOD: Good. Okay. I'm going to just  
21 kind of - the general overview is the opportunity to  
22 provide, address the Board with your thoughts for  
23 consideration, and then that'll be followed up by  
24 individual questions. And there's a limit of 20  
25 minutes. And so far, we've been able to move forward in

1 that direction. But we do thank you for being here --

2 RHODES RIGSBY: Um-hmm.

3 CHAIR LOVINGOOD: -- and being selected to be a  
4 part of the group of 13. So --

5 RHODES RIGSBY: Yeah, those of us in the back, we  
6 noticed that the interviews are getting shorter as the  
7 time goes on, so - (laughter) - maybe your patience is  
8 wearing thin. So I don't - I don't want to stretch it -  
9 -

10 CHAIR LOVINGOOD: I don't know. Jim, Jim was  
11 here for the full 20.

12 RHODES RIGSBY: Yeah, he was - but --

13 CHAIR LOVINGOOD: Yeah.

14 RHODES RIGSBY: Yeah. Yeah. The other ones were  
15 very brief. And while I was waiting for him, I went  
16 back into the room where they're waiting, and I said,  
17 'They hit the golden buzzer. I'm in.' And they didn't  
18 like it. So - anyway.

19 So just a little bit of an introduction. I'm a  
20 Hoosier. I was born in Indiana. I came out to  
21 California at the age of seven - age of 21, for medical  
22 school at Loma Linda. And going through my training, I  
23 experienced various environments, including going to  
24 Africa for two months for an elective. And I discovered  
25 that there are a lot of things that make some countries

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1 more functional than others. A lot of it has to do with  
2 government. And there are a lot of things that make  
3 some countries dysfunctional, and it has a lot to do  
4 with government, as well.

5 So I've always had an interest in politics. I  
6 started subscribing to Newsweek Magazine in high school,  
7 and followed it until I discovered that The Economist  
8 was a better magazine than, than that for news, and for  
9 international.

10 In my medical career, I started out as a  
11 hospitalist, taking care of patients in the hospital,  
12 and I really enjoyed teaching medical students and  
13 residents. And then I got recruited to do  
14 administration, and that's where I really started seeing  
15 how bureaucracies work, and how things are done right  
16 and wrong by the overlords in the government, because of  
17 a lot of regulations you have to follow. I started  
18 experiencing, as the Chief Medical Officer for Loma  
19 Linda University Faculty Practice Plan, I got experience  
20 in telling other physicians no, when they asked for  
21 something that's unnecessary. And I discovered that  
22 it's not the most popular position to be in, to have to  
23 tell somebody no. So - and I don't shrink from that  
24 responsibility when it happens. And I've developed,  
25 through my, through my life, a philosophy of



1 interaction. And in politics, I always like to quote  
2 one of my favorite authors from the 19th century, Ellen  
3 White, who said that, 'The greatest want of the world is  
4 the want of men,' and she was a woman writing this, so  
5 don't take it as a sexist statement. 'The greatest want  
6 of the world is the want of men - men who will not be  
7 bought or sold; men who in their inmost souls are true  
8 and honest; men whose conscience is as true to duty as  
9 the needle to the pole; men who will stand for the  
10 right, though the heavens fall.' That has guided my  
11 political career.

12           When I got involved in city politics, it was  
13 because there was a threat to my medical institution in  
14 Loma Linda, by what I perceived as being a cherry  
15 picking surgical hospital. The City Council voted in  
16 favor of it, and I was upset. So I said, 'I'm going to  
17 run for City Council.' And I surprisingly won my first,  
18 my first race. And over the next two elections, helped  
19 to elect people who were on my side of that argument, as  
20 well. And then I started being involved in further  
21 levels of government when I became Mayor eight years  
22 ago. And you guys have been paralleling me in that  
23 career, so you know what's going on there. I don't  
24 really have to say much.

25           But my political philosophy is around the

1 principle of, of limited government, and that if  
2 government is going to do a job, it needs to manage  
3 itself correctly. It needs to use the principles of  
4 management that work in business. It needs to leverage  
5 its people, as well as its technologies. It has to make  
6 sure that it answers the needs of people who depend on  
7 government, and as well it needs to answer the needs of  
8 people who support government. And the best government  
9 is the one that governs the least, because we have  
10 determined, as the American people, that there's a  
11 certain amount of collective we all agree that the  
12 government should help us with. But the government  
13 should only do that which it does best, and let  
14 everything else happen in the private sector. And when  
15 government is done doing what it does best, it stops,  
16 and doesn't go any further, in my ideal world.

17 So that's a little bit of my philosophy. I think  
18 some of you may have already known that, because you've  
19 interacted with me. And I'd be glad to answer any  
20 questions you might have, to clarify.

21 CHAIR LOVINGOOD: Thank you. Janice?

22 SUPERVISOR RUTHERFORD: In addition the fact that  
23 we've gotten to know you and work with on various  
24 regional organizations - I know one of the things that  
25 appealed to me about your application was your expertise

1 in healthcare. It is such a huge part of what the  
2 County does. We have a responsibility for a very large  
3 County Hospital, and yet none of us up here right now,  
4 until we got here, have ever run a hospital. So tell  
5 us, if you would, your observations on the state of  
6 healthcare in our region, and what you see as  
7 opportunities from this dais that you might be  
8 interested in pursuing in that regard.

9 RHODES RIGSBY: Well, healthcare is my  
10 professional life. As an administrator at, at Loma  
11 Linda University Medical Center, in various departments,  
12 I've seen - interacted with the County government. The  
13 issue - to me, the largest issue at the County level,  
14 and not so much at the state level, which is, you know,  
15 making sure everybody's insured and all of these things  
16 - at the County level, I see that there's a huge threat  
17 happening to us. And that is that we are being poached  
18 by San Diego County, by Orange County, and by Los  
19 Angeles County. There are a lot of specialty services  
20 that are being offered by those facilities in our  
21 county. And it's getting to the place where we're going  
22 to lose our specialty services in the Inland Empire, if  
23 we don't do something to band together and make sure  
24 that we use our services, and not export them to other  
25 counties. And it could get to the place where the only

1 thing left in the Inland Empire is primary care, and  
2 then you have to go to another county to get specialty  
3 care.

4 So one of the things that I would be interested  
5 in is working with the County Hospital, working with the  
6 other hospitals in this area, and have us get together  
7 and figure out a way to deal with this external  
8 invasion. And as some of you know, the, the healthcare  
9 industry has certain lines of business that are highly  
10 profitable, and many lines of business that are loss  
11 leaders. And if all you get is a loss leader as a  
12 hospital, you can't survive. You have to get some of  
13 the, the profitable business, as well. And when these,  
14 when these external forces come in, they tend to cherry  
15 pick the ones that pay the best. And it results in a  
16 gutting of the services. And then, and then you can't  
17 even provide hospital services at all, if you don't get  
18 the, the good, more high paying ones. And all of that  
19 is because of distortions in the healthcare marketplace,  
20 imposed by government. Government prices healthcare,  
21 and there's no free market in terms of prices. It tends  
22 to be Medicare setting the prices for everybody, and  
23 everyone else just follows along. And that system  
24 systematically underpays for medical care, and  
25 systematically overpays for surgical care. And if we

1 don't protect our provision of surgical care, then we'll  
2 be in trouble.

3 CHAIR LOVINGOOD: Okay - Curt?

4 SUPERVISOR HAGMAN: Thank you. Thank you for  
5 your public service, as well. Your resume is  
6 fascinating. I - but I'm a little concerned. You know  
7 how much time City Council takes, and being a mayor.  
8 You definitely, on a local government, do not get paid  
9 for the hours you work on that job. And the County  
10 Supervisor role is a much more expanded version of that  
11 - many more responsibilities, a lot more boards,  
12 commissions, many hours in the day. Can you balance  
13 that, and your professional career - so I - and - I  
14 mean, how would you do that, I guess, would be the  
15 question.

16 RHODES RIGSBY: Well, my plan is to essentially  
17 quit my administrative job, and continue practicing  
18 medicine one-half day a week, which is what I've been  
19 doing for the last 20 years as an administrative  
20 professional. So it would, it would essentially, I  
21 would take on the, the city - or the County Supervisor  
22 position as a full time job. Yeah.

23 SUPERVISOR HAGMAN: Yeah. I think it's - it's  
24 definitely needed.

25 RHODES RIGBY: Yeah.

1 SUPERVISOR HAGMAN: And the little bit of follow-  
2 up - I do not consistently ask everyone this, either.  
3 So again, you could, you, you could take it, and not  
4 answer if you like, because I should have started  
5 earlier. I'm looking at - this is a two year fill-in  
6 spot. So some of the candidates are saying, 'I just  
7 want to be there for the two years, do not plan to run.'  
8 Some are, 'Do plan to continue on.' Your thoughts on  
9 that, if any, at this point?

10 RHODES RIGSBY: Well, I'm, I'm, I still consider  
11 myself to young. I've lived in Loma Linda, which is in  
12 the blue zone, which is, is famous for people living a  
13 long time. So I - to me, everything is up to change.  
14 But my plan is that I'm going to really enjoy this job,  
15 and my plan is that I'm going to work hard at it and be  
16 pretty good at it. And with that, it would be a shame  
17 not to run for reelection. So my intention would be,  
18 you know, if I - if I turn out not to be very good at  
19 it, I'd probably just stand down. But, but my intention  
20 is to, you know, follow - follow you guys in your  
21 careers, and, and --

22 SUPERVISOR HAGMAN: That's perfect.

23 RHODES RIGSBY: -- keep it up - keep up.

24 SUPERVISOR HAGMAN: On your, your experience with  
25 the mountain and, and the desert, it's a little bit

1 different than in the Valley - we've been talking about  
2 that quite a bit today. On the issues of balancing  
3 development and conservation, rural living, and all the  
4 above for the parts of your district - what's your  
5 thoughts on those?

6           RHODES RIGSBY: Well, the - as you guys know, the  
7 - you're essentially a City Council for all of these  
8 unincorporated areas. And you've got the same issues  
9 that we have in the cities, which is that there are a  
10 lot of people who have a lot of opinions on who can and  
11 can't develop in their areas. And then the  
12 environmental concerns. And as I listed in my, in some  
13 of my written responses, there are always - well, I -  
14 just backing up. When, when people ask me what's the  
15 biggest thing you have to do in City Council; what's the  
16 bulk of the work - and other than political speeches and  
17 things like that - there's a lot of disputes between  
18 monied interests and, and community tastes, and  
19 community preferences. And when that comes up, I like  
20 to imagine myself in the position of both of the people  
21 on, on that argument, and try to make a judicious  
22 decision. But always being willing to do what's right.  
23 You know, there, there are certain things that are  
24 required of us as, as government officials, to allow  
25 some progress to happen, even if it might upset a few

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1 people. And I've always been a little bit suspicious of  
2 NIMBYism because, because you know, if somebody says,  
3 'I, I like that, but I just don't want it in my  
4 backyard,' to me I, I tend to discount that, because if  
5 you think it's a good thing, then maybe your backyard is  
6 the best place for it. So it's a difficult situation.

7 As far as development versus, versus keeping  
8 things open - I'm a very strong believer in land  
9 ownership rights. But I also believe that a community  
10 has to put up with whatever you build, and you need to  
11 make something that the community would be proud of,  
12 because they're stuck with it for 150 years after you  
13 build it.

14 SUPERVISOR HAGMAN: Um-hmm.

15 RHODES RIGSBY: So - I don't know.

16 SUPERVISOR HAGMAN: Thank you.

17 RHODES RIGSBY: Um-hmm.

18 CHAIR LOVINGOOD: Josie.

19 SUPERVISOR GONZALES: Good morning.

20 RHODES RIGSBY: Good morning.

21 SUPERVISOR GONZALES: Looking at the - I would, I  
22 would say the, the many concerns, many challenges that  
23 the Third District faces - what is it about your  
24 perspective, your past experience, that, if you were  
25 talking to the people of the Third District as they were



1 looking to make a, a selection, a choice - what is it  
2 that you would say to them that you would be bringing to  
3 the table that was unique, and that they could find the  
4 kind of voice and representation within your approach,  
5 that then would make them say, 'I'm proud that, that,  
6 that this man, who's a doctor, who is a mayor of a great  
7 city, has been selected.'

8 RHODES RIGSBY: I think the, the unique approach  
9 that I bring is the role of physician. And when you,  
10 when you look at what I do as a primary care physician  
11 at Loma Linda, I take people's desires, and I take their  
12 symptoms, and I combine them into a plan of action that  
13 meets their needs, sometimes other than what they  
14 desired. So an interesting thing that physicians do all  
15 the time is talking people out of things that they want  
16 to do. Some things - you know, some people come in and  
17 say, 'I want this,' and I spend more time talking them  
18 out of things that they don't need, that they think they  
19 do. So that's - there's a parallel in government.  
20 There's an awful lot of what goes on in government that  
21 is - if people got what they wanted, it would degrade  
22 the body politic - and emphasis on the body, from my  
23 physician perspective.

24 SUPERVISOR GONZALES: Um-hmm.

25 RHODES RIGSBY: So there's a place for someone

1 who has the ability to say, 'Here's the situation.  
2 Let's analyze it. Let's do the tests that are  
3 necessary. Let's measure. Let's assess. Let's come up  
4 with a, with a corrective plan, and let's move forward.'  
5 And then there are also are the times when we as  
6 physicians, prolonging life is no longer the goal.  
7 There's some times when someone has, you know, very  
8 painful cancer, when the goal becomes a good death. And  
9 there's a parallel for that in government, as well.  
10 There are a lot of programs that have eternal life, that  
11 should not, that become deleterious to the body politic,  
12 and need to be put on hospice, and eliminated.

13 So there are a lot of parallels, and that unique  
14 perspective is what I bring, as well as the fact that  
15 I'm a, I'm an avid student of government philosophy, and  
16 you know, I'm not - I'm not going to come in here like  
17 some, some hick country doctor saying everything is a  
18 cold, and a, and a pneumonia. But that's just a  
19 perspective.

20 SUPERVISOR GONZALES: Working, working in the  
21 multiple, and serving on the multiple agencies, or  
22 committees, or boards that you do - have you found -  
23 have you found that you, yourself, are a good mix when  
24 it comes to - as you've walked us through the process,  
25 and from your perspective of addressing issues - have

1 you found that the processes that we experience, and  
2 many times including you, are processes that work?  
3 Would you change anything that, that - again, from your  
4 experience, saying, 'I've seen this work. I, I want to  
5 change, I want to implement, I want to introduce  
6 change.' Is that - is there anything of that ilk in  
7 your perspective? Or, or what is it that you would  
8 bring that you would say, 'I would do X, Y, or Z  
9 different,' in whatever format? I'm looking for that  
10 uniqueness in you that, that I can help to bring that  
11 out, that then the Third District resident can say, 'I  
12 identify with that.'

13 RHODES RIGSBY: Yeah. Well, one of the things  
14 that I've discovered in, in not for profit boards, and  
15 in large organizations is that there's a tendency for  
16 larger organizations to suppress genius in favor of  
17 consensus. And I think that's the biggest problem in  
18 any group decision making process. And by that, I mean  
19 that there are - for example, I, I used to belong to the  
20 American Lung Association of California Board. And we  
21 had a strategic planning meeting in Tennessee, where  
22 they had these clickers, and responses. And everybody -  
23 the topic would come up, and everybody would vote. And  
24 the ideas that got the most votes went forward. Well,  
25 the problem is, the most votes tend to go to the most

1 generic answers. So the same thing happens in a  
2 nontechnical, nonelectronic way in decision making  
3 processes that are dominated by staff, or by, by groups  
4 of people that --

5 CLERK LAURA WELCH: Excuse me, we are past the  
6 two minute time.

7 RHODES RIGSBY: -- that vote up something, and  
8 vote down something else. So sometimes a genius idea is  
9 only thought of by one person. And how do you get that  
10 to bubble to the top? And I think that's the biggest -  
11 you know, there, there are solutions that are a lot more  
12 interesting than what the average person can come up  
13 with. And you've got to look for that. So that's what  
14 I would change.

15 SUPERVISOR GONZALES: All right. And, and I  
16 thank you, Mr. Chair. My intent was once again, to try  
17 to bring out the personality, the character of, of, of  
18 the applicants - in this case, Mr. Rigsby, that we can,  
19 we can then offer that as an, as an opportunity for  
20 perspective for the residents of the Third District.  
21 Thank you.

22 CHAIR LOVINGOOD: Okay. And just - I'm going to  
23 be quick. I - the opportunity is a great deal, it's a  
24 very large district - not quite as large as mine; and  
25 when I say that, and, and, and space, but it does cause

1 considerable travel. How do you plan on engaging,  
2 really, the other 40% of the district from the mountains  
3 and beyond?

4           RHODES RIGSBY: Well, I, I like windshield time.  
5 You know - if I were not in my job, I would love to be a  
6 trucker, or a Uber driver, and I'd like getting out to  
7 the, to the hinterlands. So the, the fact that the  
8 district is large and has a lot of interesting  
9 communities is very interesting to me. I, I plan to get  
10 out and visit places, and canvass them for what they  
11 think is wrong - because one of the things I have the  
12 most - or disrespect for is the status quo. To me, the  
13 status quo has to prove itself every day. And I want  
14 people to see me as somebody that if they think the  
15 status quo is not working, give me your ideas, because  
16 that's, that's what I love to fix. There's nothing  
17 worse than an untended garden. It tends to grow weeds.

18           CHAIR LOVINGOOD: All right. Well, thank you.  
19 And that's going to conclude the interview and  
20 presentation today. I'm going to make the announcement,  
21 we're going to step away for a half hour break. Those  
22 candidates that have been here and already interviewed,  
23 there is going to be lunch provided in the  
24 (unintelligible) Lawson Room, and we'll be right back on  
25 schedule at 12:30. So - thank you.

1 RHODES RIGSBY: Thank you.

2 SUPERVISOR GONZALES: Thank you very much.

3 (Break for Lunch)

4 CHAIR LOVINGOOD: Ah, Sean, good afternoon.

5 SEAN FLYNN: Good morning --

6 CHAIR LOVINGOOD: Mr. Flynn.

7 SEAN FLYNN: Or good afternoon, thank you.

8 CHAIR LOVINGOOD: Yeah. Good afternoon. We've,  
9 we've past that time. So we'd like to one, thank you  
10 and welcome you for being selected and participating in  
11 this process today. As we have done with the other  
12 candidates, we would like you to kind of do an opening -  
13 and when I say that, share your thoughts, and - for your  
14 reasoning, and, and, and, and - that you would be a  
15 good, solid replacement for the Third District, and then  
16 we'll follow that up with questions. So the floor is  
17 yours. Thank you.

18 SEAN FLYNN: Okay. Thank you so much, Mr.  
19 Chairman. My name is Sean Flynn. I am a, by professor,  
20 mostly an economist. I teach economics and finance at  
21 one of our local colleges, Scripps College. And I have  
22 also written some books, including Economics for  
23 Dummies, which led me into a Congressional race,  
24 thinking that sales of that book would be good in  
25 Washington. That race, part of it, led me to understand

1 the role of supervisors in our national system of  
2 government, and how crucial it is, and just how powerful  
3 they are in people's lives. And so I stand before you  
4 today as someone with an academic background, as someone  
5 who started some businesses, as well. The biggest one  
6 was we started the first company to offer student loan  
7 default insurance to protect young people from their  
8 student loans, and you know, graduating into a recession  
9 or something like that. And so I think I have several  
10 skill sets in finance and economics, having dealt with  
11 budgets before that would be practical, and useful as  
12 the Third District Supervisor.

13 And through the course of the Congressional  
14 campaign I just conducted, I also got to know a large  
15 chunk of this Third District quite well. I'm under no  
16 illusions, though, I - you know, I - you know, I did not  
17 campaign in Barstow. I was not out at Joshua Tree. I  
18 would have a huge learning curve geographically for  
19 those areas, and the needs of the people in them. But  
20 for the more populated parts of the district down the  
21 hill here in the Third District, I think I've got a  
22 pretty good handle, having talked to so many community  
23 leaders and elected officials, what the needs and  
24 interests are of the people in a large chunk of the  
25 Third District.

1 CHAIR LOVINGOOD: (unintelligible) Janice?

2 SUPERVISOR RUTHERFORD: One of your academic  
3 areas of research is healthcare, and I'm not inviting a  
4 lecture on Singapore. But clearly, our Inland region  
5 has some challenges with healthcare needs and  
6 availability. We run a large County Hospital. A huge  
7 part of the County budget is providing social services.  
8 Would you reflect, in your experience here, about the  
9 needs that you see, and the opportunities you see,  
10 perhaps sitting from this dais, in the healthcare arena.

11 SEAN FLYNN: Sure. And so I have some personal  
12 background in the healthcare area, too. My mother  
13 started med school when I was four, four and a half,  
14 five years old. And so I got to see her formation. And  
15 part of what she did was work at County USC. And so I  
16 got to see from her sort of inside stories, about big  
17 county hospitals.

18 There's a lot that can be done with healthcare  
19 policy, I believe, at the county level here, which of  
20 course is where we serve so many people who are very  
21 needy, who are poor, who are financially distressed.  
22 There's lots of FQHCs - the Federally Qualified Health  
23 Centers. And there's a lot that could be done that  
24 would be legal under - you know, we made a lot of  
25 changes with the Affordable Care Act. But there's so



1 much that could be done even at the local level here  
2 that would be innovative. There's no reason we  
3 couldn't, for instance, have price tags for all our  
4 local providers so that there could be comparison  
5 shopping, whether it's the county or private  
6 individuals. There's ways - Indiana pioneered very  
7 clever ways, the State of Indiana, to run a health  
8 insurance systems that you could both protect everyone,  
9 as well as make sure they're covered. Basically, it  
10 just involves creating health savings accounts, and  
11 gifting people the amount of their annual deductible.  
12 With they did that with Medicaid in Indiana, it cut  
13 Medicaid spending 35%, while actually improving the  
14 quality of care. So - and that would be something  
15 perfectly legal that could be enacted, as far as I  
16 understand the laws, right now, here. And so I think I  
17 would bring some new ideas to the discussion, at a  
18 minimum. Thank you.

19 CHAIR LOVINGOOD: Okay. Curt, Supervisor.

20 SUPERVISOR HAGMAN: Sandwich in the way - my  
21 leftover sandwich. Thank you, Sean. Thank you for  
22 coming out.

23 SEAN FLYNN: Thank you.

24 SUPERVISOR HAGMAN: You know, you're one of the  
25 few that we're interviewing today that has been recently

1 through a very active campaign. And I was wondering,  
2 what - first of all, since you covered quite a bit of  
3 the Third District in campaigning, what were some of the  
4 local issues you saw there, and what did you come back,  
5 maybe something new from, from that experienced?

6 SEAN FLYNN: Okay. Well, I, I, I'll, I'll tell  
7 you what I found. But I, I don't think that they're  
8 atypical from anyone else's experience, if you're paying  
9 attention. I mean, we have a big homelessness problem.  
10 Certain parts of the third district, city of San  
11 Bernardino in particular, massive crime problems, human  
12 trafficking. I mean, it's just - real problems - which  
13 you could all then relate back to something, I know  
14 something about, which is economics. Right? More  
15 generally, even in the more prosperous areas of the  
16 Third District - and fortunately, we have lots of  
17 prosperous areas. People want high paying jobs. People  
18 want better infrastructure. People want to make sure  
19 the schools are good. That starts at the, you know,  
20 kindergarten all the way - well, actually, the County's  
21 First Five efforts, that's where it starts. But all the  
22 way up to our community college districts, and Cal State  
23 San Bernardino. So people basically want to make sure  
24 that their kids live in a safe place, and have the  
25 ability to grow up to fulfill their potential. And I

1 think County government's a large part of making that  
2 happen.

3 SUPERVISOR HAGMAN: Yeah, absolutely it is. And  
4 I, I went through your, all your answers and stuff.  
5 You've got quite a bit of information there, so I'm not  
6 going to cover what you already put in there. I will  
7 kind of ask a generic question. And one of the things  
8 most, most of us have to deal with in local government  
9 is land use versus, you know, public opinions about what  
10 projects go in, and in the Third District, there's quite  
11 a bit of that. It's rapidly growing, the high desert.  
12 There's a lot of things to balance out - conservation,  
13 you know, environment, and those local concerns, as well  
14 as the what is the future - is going to be like. So a  
15 little bit of thoughts on that.

16 SEAN FLYNN: Sure. So I mean, we, we want the  
17 area to grow. One of our big advantages over, say,  
18 Orange County or LA County is they're built out already,  
19 right? There's no in fill opportunities, there's no  
20 green field. And so I think how we need to think about  
21 that - and obviously, we need to make sure the  
22 environment's protected in these sorts of things. But I  
23 think we also - and this would be not just the County  
24 Supervisor level, but throughout the entire area - think  
25 about what type of physical infrastructure we're

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1 building. If you only build - and I'm saying we're only  
2 doing this - but if you only build big box distribution  
3 centers, you're only going to get big box distribution  
4 jobs. Do we have enough buildings, for instance, where  
5 a hundred person accounting firm in Orange County could  
6 just up, sign a lease, move everyone over here, and then  
7 we get all the jobs, and all the tax revenues? Are we  
8 building enough infrastructure like that? Are we going  
9 to make sure we've got enough highways, freeways, roads,  
10 trains, bridges going forward? And those are all  
11 pressing needs when, you know, a place is growing as  
12 fast as this. But on the other hand, that's huge  
13 opportunities, and I also think we haven't leveraged  
14 enough some of our existing assets, right. Under  
15 actually, your leadership, Ontario Airport has grown  
16 leaps and bounds. But we have this giant, old military  
17 facility that was rehabbed for civilian use, that's  
18 still relatively underutilized. And so there, there are  
19 opportunities there that I think could be better  
20 exploited than they have been, which isn't a knock on  
21 anyone. You know, we came out of a horrible recession.  
22 There were other priorities that were much more pressing  
23 at the time. But now that it looks like we could lock  
24 ourselves into a permanent growth path, I would pledge  
25 myself to you that I would study up, right? I'm going

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1 to have a learning curve like cliff, if you, if you  
2 appoint me to this supervisorial position. And there  
3 are many candidates that you're interviewing, have very  
4 wide backgrounds in the local, and state, county  
5 government. And so - but I, I would pledge to you that  
6 my, my general opinion here is that growth can be  
7 managed very effectively to protect the environment, but  
8 also create lots of new jobs, and the infrastructure we  
9 need going forward.

10 SUPERVISOR HAGMAN: Thank you, Sean. Thank you,  
11 Mr. Chair.

12 CHAIR LOVINGOOD: Josie - Supervisor Gonzales?

13 SUPERVISOR GONZALES: Thank you very much. It's  
14 a pleasure to see you.

15 SEAN FLYNN: Okay. Thank you so much,  
16 Supervisor.

17 SUPERVISOR GONZALES: And once again, no  
18 different than the other candidates, applicants, I  
19 commend you for --

20 SEAN FLYNN: Oh, thank you.

21 SUPERVISOR GONZALES: -- putting your, your name  
22 out, and yourself out one more time to - and endeavor to  
23 serve the public.

24 SEAN FLYNN: Okay. Thank you very much.

25 SUPERVISOR GONZALES: With that said, my question

1 is relative to solar energy. Recently, the Desert  
2 Renewable Energy Conservation Plan was reopened to  
3 public comment. And the County of San Bernardino has  
4 been engaged in, in a controversial, and many times  
5 engaging type of, of, of exchange with the residents of  
6 the Third District in developing our own renewable  
7 energy and conservation element that would contemplate -  
8 complement the DRECP. In general, what is your  
9 approach, your philosophical approach, but also I want  
10 to know what your political position would be, when it  
11 comes to sitting - to siting large scale renewable  
12 energy generation projects.

13 SEAN FLYNN: Okay. So let me start with the  
14 political position. I, I, I don't really have one. I  
15 think coming in with a strong ideology background that's  
16 going to prevent you from listening would be absolutely  
17 the wrong thing for anyone to do. And it's a good thing  
18 that, you know, supervisor positions are nonpartisan in  
19 this state. I think that keeps everyone's minds open.  
20 The way I would come at it would almost certainly, if  
21 there's any philosophy, would be as an economist, where  
22 we, we look at the world in terms of tradeoffs. You  
23 can't have everything you want, and you have to make  
24 tough decisions about allocating resources. And so it's  
25 my assumption - I don't want to say it's a presumption -

1 it could change. But it's my assumption now that in a  
2 county this big, there's got to be some places that are  
3 both environmentally stable, where you could put large  
4 scale utility solar, and in which the local community  
5 either wouldn't mind, or would be very much in favor.  
6 And it seems to me that the political sweet spot here,  
7 if you want to think in terms of politics, is locating  
8 those areas where there could be enthusiastic support  
9 from local residents, while also meeting every state,  
10 federal, and even our own, which could be higher,  
11 standards for environmental protection.

12 We, of course, are blessed with unbelievably  
13 sunny weather in this part of the world. And solar  
14 powered energy is now the lowest cost generation  
15 technology, right - if, if it's a sunny area. It's not  
16 true for cloudy areas. And so we're a natural fit for  
17 generating electricity, and not just using it here, but  
18 perhaps exporting it to other states, exporting it all  
19 over California. So I would think of this - and, and  
20 you know, in a broader perspective, too, you know, we  
21 want to do this in a way that everyone here likes, and  
22 is enthusiastic about, but to the extent that some very  
23 sunny place in America - it could be us, could be  
24 Arizona, west Texas, builds a lot of solar - that's good  
25 for the worldwide environment. There's going to be less

1 coal burning power plants, and less, less pollution in  
2 general. And so especially if the federal government  
3 enacts carbon, carbon credits for pollution emissions,  
4 we would be - people would just be wanting to invest in  
5 us hand over fist in order to get the carbon credits,  
6 right. So there's a great potential economic boom here.  
7 But I do think it needs to be weighed against the  
8 environmental concerns, and especially the needs of  
9 local residents.

10 SUPERVISOR GONZALES: Let me, let me just clarify  
11 my question. I said political, versus your opinion.

12 SEAN FLYNN: Hmm.

13 SUPERVISOR GONZALES: All right? Because in  
14 office, we, we have our personal opinions.

15 SEAN FLYNN: Um-hmm.

16 SUPERVISOR GONZALES: We have our, our personal  
17 perspectives and, and what we would like to see. But  
18 then we arrive in, in public office, and we realize that  
19 the districts, or the, the areas that we represent want  
20 something different. They - it doesn't have anything to  
21 do with us. It's what they want. And that's what - and  
22 that becomes the political position, because they're -  
23 if you are going to be a good public servant, you set  
24 your own perspective or desires that, that you would  
25 like to see happen, aside, and you embrace the priority



1 of the community. Third District has an extreme, a very  
2 high degree of these very unique places --

3 SEAN FLYNN: Um-hmm.

4 SUPERVISOR GONZALES: -- from the mountains, the  
5 deserts, the Valley; from high density to, to, to you  
6 know, rural populated areas. So I'm - my question was -  
7 trying to - again, to give the residents of the Third  
8 District that opportunity to get an insight, perspective  
9 of you - your political position - are you able to  
10 adapt? Are you able to change? Can you give up  
11 something you believe in? And I'm not talking  
12 Republican or Democrat. I'm talking who you are as a  
13 human being - can you give that up? Are you strong  
14 enough to do that, and then say, 'You know what, this is  
15 good for the people.' I'm kind of - I, I want to hear  
16 that thought process from you, because it's flexibility  
17 I'm looking for.

18 SEAN FLYNN: Okay. Well, I'm - I, I guess the  
19 best way, instead of just asserting it is to point out  
20 that I've been trained as an academic. And you know,  
21 the last thing you ever do is, you know, hold on to an  
22 idea too tightly. It stops you from thinking. It stops  
23 you from seeing. You often become, you know, not raging  
24 angry, but belligerent towards people who disagree. And  
25 so I've had long training in looking at the world as an

1 economist in various research projects, to keep an open  
2 mind, and actually to go one step further, and to  
3 challenge with facts anything you come as a preconceived  
4 notion. Right? We assume so many things. But very  
5 often when you check, hey is that really true - it turns  
6 out not to be.

7 I had a funny moment about five years ago. I was  
8 in one of my classes, and I just off handedly mentioned  
9 this factoid I'd heard so many times, which is that in  
10 presidential races, whichever candidate is taller, wins.  
11 Well, God, God bless my students and the internet, they  
12 immediately were fact checking everything I said, and it  
13 turns out not to be true. And they told me in class.  
14 And I said, 'Oh, darn, well, you know, I'm really  
15 embarrassed. I've been telling kids that for 15 years.'  
16 Right? But I never said it again. And I think as a  
17 supervisor, with staffs, and research, and the ability  
18 to pick up the phone and have almost anyone answer your  
19 questions, that I would like to be the kind of  
20 supervisor who listens first, and then - you know, if -  
21 and you know, part of being a representative here is  
22 I've got to absolutely listen to the interests of  
23 everyone involved. But also, you're elected to a term -  
24 or in this case, I would be appointed. And people are  
25 also handing you the power to say, 'Hey, we assume

1 you've got some expertise, and you're going to be the  
2 person who's doing the investigation, and talking to all  
3 the other supervisors, and the staffs.' And I assume  
4 that people would want me to have the flexibility where  
5 if I came to a conclusion that was politically  
6 unpopular, I could explain my vote, and tell them why I  
7 thought this was actually in someone's better interest,  
8 even though they didn't, and then make that hard choice.  
9 But you can't even get to that position unless you're  
10 first willing to listen to everything, and not come at  
11 it, you know, inflexibly, as you said.

12 SUPERVISOR GONZALES: Right. You inadvertently  
13 answered the, the second question I was going to have --

14 SEAN FLYNN: Oh.

15 SUPERVISOR GONZALES: -- which is - which was  
16 that once I let you down, led you down this kind of a  
17 garden path into, into the political and the personal -  
18 I was going to bring you back and say, okay, so now that  
19 you've given me those answers, how would you handle a  
20 situation in which the residents wanted something,  
21 really bad for their community, but because of  
22 information, and/or foresight, and/or the climate of, of  
23 the demographics, you had to go against them - you know,  
24 how would you do that. But you answered that in, in, in  
25 --

1 SEAN FLYNN: Okay.

2 SUPERVISOR GONZALES: -- as part of, part of you  
3 rother answer. But that is an important quality, to be  
4 able to balance. It's very, very difficult.

5 SEAN FLYNN: Um-hmm.

6 SUPERVISOR GONZALES: I've done it many times. I  
7 believe we've done it many times, and it scars you. And  
8 I think I'm looking for that tenacity, that ability to  
9 stand up, and hold on, and then yet be flexible when  
10 need be.

11 SEAN FLYNN: Okay. Well, I'm, I'm Irish on one  
12 side and very stubborn, and my mom's Japanese side  
13 produced kamikaze pilots, so I think I'm - I've got what  
14 it takes sort of culturally in my background, to do  
15 that. And I've - yeah, and I - we're not going to go  
16 into every personal detail here, but there have been  
17 several times in my life where I had to do something -  
18 the right thing, but a very unpopular thing. And I did  
19 not enjoy doing it.

20 SUPERVISOR GONZALES: But you did it.

21 SEAN FLYNN: But I did it, and I can look back  
22 with some pride - you know, not arrogance, but some  
23 pride and say, 'I'm, I'm glad I did that.' I wouldn't  
24 want to be the kind of person that did the opposite  
25 thing.

1 SUPERVISOR GONZALES: All right. Thank you.

2 CHAIR LOVINGOOD: Okay, thank you. Janice?

3 SUPERVISOR RUTHERFORD: Thank you. Tying onto  
4 Josie's, you've indicated that you've got great  
5 familiarity with the urban population areas, and not as  
6 much familiarity with the outlying. And I think you'll  
7 hear the Chairman talk later about the distinctions in  
8 this district, the diversity. How would you go about  
9 acquainting yourself with the mountain and desert  
10 communities that you're not as familiar with? I assume  
11 you've been to most of them, even if you're - don't have  
12 a lot of relationships there. But what sort of - as, as  
13 you've thought about it in your own mind, what would be  
14 your plan for approaching your first, say, 30, 60, 90  
15 days in this seat, and --

16 SEAN FLYNN: Well --

17 SUPERVISOR RUTHERFORD: -- becoming familiar with  
18 it?

19 SEAN FLYNN: So I think the first thing would be  
20 to call every elected public official - and not just the  
21 mayors and the council people, but down to the school  
22 boards, and the water boards, and things like that -  
23 just let them know that, hey, this is my cell phone  
24 number. Call me any time. And I would like to schedule  
25 lunch at some point in the next couple months with you.

1 I think things like Chambers of Commerce are really  
2 helpful, listening to people - rotary clubs. You know,  
3 I would love to visit all the local social service  
4 leaders, for - especially at the - you know, County  
5 employees, and County departments. And just - you know,  
6 because as I said, my learning curve on this job's going  
7 to look like a cliff. Right? And - but I've, I've been  
8 a quick study at other things previously in my life.  
9 And I'd, I'd be willing to put in the time and effort.

10 But I think maybe the, this, the one word answer  
11 would be relationships. Right? I will not be able to  
12 do this job unless I have personal relationships with  
13 people, and I'm - they can trust with their opinions,  
14 which sometimes can't be public, or you know, because  
15 they're unpopular and things are being debated around.  
16 And so yeah, I would try to, as quickly as possible  
17 build as many relationships as possible, so I could  
18 bring not just what I know to the job, but all those  
19 other people's knowledges and ability, right? I could  
20 channel them, and build something very hopefully useful  
21 to the public in the Third District with that.

22 SUPERVISOR RUTHERFORD: Okay. Thank you.

23 CLERK LAURA WELCH: We're a little bit after the  
24 two minutes.

25 CHAIR LOVINGOOD: Yeah. Just a little time left,

1 to stay on the same time frame. So my question becomes  
2 kind of, to dovetail off of what Supervisor Rutherford  
3 said - you know, and being a numbers person, if you  
4 really do the calculations, you're going to be  
5 approaching 40% of the base is going to end up on my  
6 side, the First District side, and Third District side  
7 of the mountains. So it's becoming a larger component  
8 than it has been, but it's also a diverse voice. So  
9 when you have that, you have Barstow, then you have  
10 Lucerne Valley, and then you have Joshua Tree, Yucca  
11 Valley, Twentynine palms. And then you have Big Bear.  
12 So really, from the standpoint - it's a required  
13 navigation that in this case, one of the biggest issues  
14 that I see, does require that you take a position, one  
15 way or the other, and, and, and forward on the  
16 renewables, because with this challenge that we've had  
17 as a, a county, is you have small rural communities that  
18 don't want to be covered with it. And when we first  
19 came on, first term, I can literally tell you that we  
20 saw people's values completely wiped out, because of the  
21 location where projects were. And you can imagine  
22 having five or 10 acres somewhere, and have a pristine  
23 view, and then waking up with 2,000 acres of solar  
24 panels in front of your house. You're never going to  
25 sell that house again.

1           So how do you - again - just to echo maybe what  
2 Supervisor Gonzales - you're comfortable with making the  
3 right decision, and at the same time it becomes a  
4 challenge, because it's also then also going along with  
5 property rights of others. So it, it collides. Just -  
6 so how do you - where do you kind of - what are your  
7 thoughts on that, just to share?

8           SEAN FLYNN: Well, let me comment on --

9           CHAIR LOVINGOOD: Just (unintelligible)

10          SEAN FLYNN: -- Keylo (phonetic) decision at the  
11 Supreme Court. You know, the Keylo decision about 10  
12 years ago was the, you know, the little pink house where  
13 the lady got moved out, I think in Connecticut so that  
14 they could build a mall. The mall has since gone  
15 bankrupt. It was a terrible waste of public resources  
16 and time. But it violated, you know, what's in our  
17 Constitution in every good sense of public takings, and  
18 people justly compromised. So one thing I want to say -  
19 at the absolute minimum, no one should be made poorer  
20 because someone else is putting in a solar nearby,  
21 especially if these things are economically viable,  
22 that's a big pie from all the electricity sales that  
23 could be divided up. And so I would never want the  
24 power of the county government being used in favor of  
25 developers to hurt people. Right? And you know, you -



1 my instinct as economist and someone who believes  
2 strongly in property rights, is - why the heck isn't  
3 this developer offering to compensate those people? If  
4 this such a great project, and such a great location,  
5 why are they in some sense relying on us as the  
6 supervisors, to get the locals on their side, to get  
7 the, the thing passed, right? So my philosophical - I,  
8 I do come from a strong property rights background, but  
9 I, I would still want, in a case by case basis, to be  
10 able to look at all the facts before voting one way or  
11 another. But my gut instinct is that at a minimum, this  
12 is like, you know, medicine and the Hippocratic Oath,  
13 right - the first thing government should do is do not  
14 harm. You should never make things worse. And when  
15 someone - that, that's what you just told me is  
16 horrifying to me. I would not want that happening to  
17 anyone.

18 CHAIR LOVINGOOD: All right. Well, thank you.  
19 And I appreciate your time today, and being part of the  
20 group. We're going to go ahead and conclude this, and  
21 move to our next --

22 SEAN FLYNN: Okay.

23 SUPERVISOR HAGMAN: A quick question?

24 CHAIR LOVINGOOD: Go ahead.

25 SUPERVISOR HAGMAN: Sean - just - I know you ran

1 a couple times for a federal position. If you were to  
2 be appointed here, are your intentions to, to stay, or  
3 try to stay, or --

4 SEAN FLYNN: I --

5 SUPERVISOR HAGMAN: -- be flexible, or be --

6 SEAN FLYNN: Well, I, I - my understanding is  
7 that the supervisors would like someone to - and I -  
8 it's just stuff I've heard - opinions are varied - that  
9 it would be useful to have someone who actually wants to  
10 retain the seat, and run in 2020. And so it's under  
11 that basis that I've applied for the position. I would  
12 run again. And I do want to stay. And if I was elected  
13 in 2020, I'd serve out that term.

14 SUPERVISOR HAGMAN: Thank you very much.

15 CHAIR LOVINGOOD: Okay. Thank you. And that  
16 does - thank you for coming out, and --

17 SEAN FLYNN: Okay, thank you, Mr.  
18 (unintelligible).

19 CHAIR LOVINGOOD: We'll follow up. Madam Clerk?  
20 I think it's Julie --

21 CLERK LAURA WELCH: Julie --

22 CHAIR LOVINGOOD: Hackbarth?

23 CLERK LAURA WELCH: Um-hmm.

24 CHAIR LOVINGOOD: Will be next?

25 CLERK LAURA WELCH: Julie Hackbarth-McIntyre, uh-

1     huh.

2             CHAIR LOVINGOOD:   Okay.  Julie, good afternoon.

3             JULIE HACKBARTH-MCINTYRE:  How are you?

4             CHAIR LOVINGOOD:  Doing well.  Yourself?

5             JULIE HACKBARTH-MCINTYRE:  I'm good.  Thank you.

6             CHAIR LOVINGOOD:  How was your drive down?

7             JULIE HACKBARTH-MCINTYRE:  You know - not a lot  
8     of traffic.  I was pleasantly surprised for Cajon Pass.

9             CHAIR LOVINGOOD:  There you go.  Well --

10            JULIE HACKBARTH-MCINTYRE:  You know how that can  
11   be.

12            CHAIR LOVINGOOD:  Getting close to the holidays.  
13   When they start letting school out, believe me, it  
14   diminishes greatly.  But just to kind of give you an  
15   overview of the form today.  We're going to allow you to  
16   really share with us your ideas, and your reasoning why,  
17   behind.  And then we'll follow up with a round of  
18   questions.  So --

19            JULIE HACKBARTH-MCINTYRE:  Okay.

20            CHAIR LOVINGOOD:  I'm going to go ahead and let  
21   you have the floor, and just address us as we would in  
22   any conversation, from SBCTA, or LAFCO, or any other  
23   conversation that we'd just have.  Just let us know your  
24   thoughts.  Thank you.

25            JULIE HACKBARTH-MCINTYRE:  Okay.  Well,

1 basically, I'm Julie Hackbarth-McIntyre. I'm the  
2 current Mayor for the City of Barstow. That's not my  
3 day job. My day job is, I work for my family's  
4 restaurants, which are the original Del Tacos in  
5 Barstow. So I get to see a lot of constituents on a  
6 daily basis, coming in and out.

7 My reasoning to go through this process, and to  
8 want to serve at a, at a different level, or at a bigger  
9 level with the Third District is basically, I have this  
10 passion to see the, the visions of the county at a  
11 higher level; to see them come to fruition; and to serve  
12 a wider area than I, than I have been. Through this  
13 process, if I'm not selected, I still have many  
14 different things happening in the City of Barstow that  
15 I'd like to see all the way through, as well. So it's -  
16 but I think sitting with the Third District, being cut  
17 out kind of from the high desert as a, a whole, out of  
18 the First District, sometimes our, our voices, we need  
19 to be louder. And that's my process that I'd like to  
20 see.

21 There are a lot of things happening in the county  
22 as a whole, with the, the Countywide Vision that you  
23 can, that we can build on in the Third District.  
24 There's a lot of issues. I was always taught that, you  
25 know, if there's some smooth sailing, the rough patch is

1 going to come up, and you've got to figure out how to,  
2 how to take your, your canoe, and get through those  
3 rough spots. And, and that's kind of my passion, is  
4 just to serve a community, and serve a, a wider area  
5 with the Third District.

6 CHAIR LOVINGOOD: Josie?

7 SUPERVISOR GONZALES: Thank you very much for  
8 submitting an application, for demonstrating the concern  
9 to represent the people of the Third District through  
10 this application process. I, too, have worked with you  
11 on formerly Sandbag, and now --

12 JULIE HACKBARTH-MCINTYRE: Um-hmm.

13 SUPERVISOR GONZALES: -- SBCTA - over a good  
14 number of years, and have found you - have found you to  
15 be very even keeled, middle of the road, looking at the  
16 issues --

17 JULIE HACKBARTH-MCINTYRE: Um-hmm.

18 SUPERVISOR GONZALES: And I think that based on  
19 where you're from and the position that you hold  
20 currently, I will ask you different - a little bit of a  
21 different question --

22 JULIE HACKBARTH-MCINTYRE: Okay.

23 SUPERVISOR GONZALES: -- because it's, it's not  
24 fair to, at least in my opinion, to ask the same  
25 question of someone who has not held office, or holds a

1 completely different office --

2 JULIE HACKBARTH-MCINTYRE: Um-hmm.

3 SUPERVISOR GONZALES: -- and - from someone who  
4 does have a daily interaction. What is it that, in your  
5 daily interaction with your customers, with your voting  
6 base, what is it that is a high end topic of concern,  
7 one of concern, and one of pride, that you can share  
8 with us that one, something is being done about the  
9 concern - what is it, what role have you played in, in  
10 addressing that concern. And then, in regards to a, a  
11 good source of pride that you can say, 'We are - I know  
12 for a fact the residents of, of the Third District, have  
13 X of a feeling, X in mind because of this  
14 accomplishment.'

15 JULIE HACKBARTH-MCINTYRE: There were several  
16 issues going on to my tenure of being Mayor. The roads,  
17 conditions of infrastructure. Another issue was of  
18 crime, which I think every district here has that  
19 ongoing basis of - with the crime issue.

20 SUPERVISOR GONZALES: Um-hmm.

21 JULIE HACKBARTH-MCINTYRE: Basically, everybody  
22 just wants to live in a safe neighborhood, not  
23 technically, do we all have safe neighborhoods. So what  
24 I get on a daily basis is, I get a, a gamut of  
25 questions. I get - and with the current condition with

1 not having a local newspaper, I'm the one that they can  
2 find to ask these questions. 'Hey, this happened at the  
3 City Council meeting last night, Julie. Could you  
4 please give us some more clarification?' And so I will  
5 do that, and if it's going to take longer than that, I  
6 will, I will, I will take a meeting with them, and I  
7 said, 'Come see me, and let me, let me explain to you  
8 some of those issues.' A lot of times it comes down  
9 with a lot of concerns with things happening in their  
10 neighborhood - getting together and making sure that  
11 we've got active Neighborhood Watches. So that's kind  
12 of one of my, my key achievements is instituting and  
13 starting back up the Neighborhood Watch Program. And  
14 giving the constituents a place, and a voice to share  
15 their concerns with the Police Department, because int  
16 eh City of Barstow, we have our own Police and Fire. So  
17 having a place where they can be heard. And so having  
18 the Neighborhood Watches, we are - now there is a group  
19 of - with the Barstow Neighborhood Watches on Facebook.  
20 And so they're getting a lot of information; they're  
21 sharing a lot of information. The Police Department is  
22 monitoring that, and working with the different  
23 neighborhoods to combat some of the ongoing petty theft,  
24 break-ins, burglaries, of, of that nature. So I would  
25 say that's a --

160

1 SUPERVISOR GONZALES: Consider that a challenge -  
2 or a success?

3 JULIE HACKBARTH-MCINTYRE: I would say both a, a  
4 challenge, and it's been a success, getting, getting the  
5 word out so that people know what's going on in the  
6 different neighborhoods. If it's happening over here,  
7 is it happening over on this side of Barstow? And how  
8 that they can work with the neighbors to keep an eye out  
9 in their neighborhoods for --

10 SUPERVISOR GONZALES: Right.

11 JULIE HACKBARTH-MCINTYRE: -- for the different  
12 concerns.

13 SUPERVISOR GONZALES: You mentioned  
14 infrastructure.

15 JULIE HACKBARTH-MCINTYRE: Yes.

16 SUPERVISOR GONZALES: What is your perspective in  
17 regards to the residents of the Third District wanting  
18 infrastructure, and how would, if they do, what is a  
19 proposal that, that can be considered to bring about  
20 said infrastructure? Or maybe they don't want  
21 infrastructure.

22 JULIE HACKBARTH-MCINTYRE: I think that's - I  
23 know there's a lot of different - not only  
24 infrastructure, but transportation, sitting on SBCTA,  
25 and now Redlands Passenger Rail. But I, I think out,



1 some of the outlying areas in, in the Third District, I  
2 would say infrastructure, as far as the basic - the  
3 wastewater facilities, water. I think in the desert  
4 areas the biggest number one concern is ongoing basis  
5 of, of water issues - clean water; acts of, of that  
6 nature. So I would, I would say to sit down with them,  
7 and look at what's already in place, how we can build on  
8 that to basically deliver some of the projects that are  
9 already in the chute, that are out in the Third District  
10 and, and work on that to bring them forward.

11 SUPERVISOR GONZALES: Well, I, I definitely  
12 agree. I think you've hit on probably two or three of  
13 the eight priority issues - water, I think, the --

14 JULIE HACKBARTH-MCINTYRE: Um-hmm.

15 SUPERVISOR GONZALES: -- survivability, self-  
16 sustainability --

17 JULIE HACKBARTH-MCINTYRE: Yes.

18 SUPERVISOR GONZALES: -- is, is key.

19 JULIE HACKBARTH-MCINTYRE: Well --

20 SUPERVISOR GONZALES: If you don't have water,  
21 you won't have the crime, and you don't need the  
22 infrastructure, because no one's going to be there.

23 JULIE HACKBARTH-MCINTYRE: Correct. And well,  
24 and working with - out at Fort Irwin, you know, our  
25 partners with Barstow - we have Fort Irwin, we have the

1 Marine Logistics Base. And at Fort Irwin, they have a  
2 new, \$100 million reclaimed water system out there that  
3 is actually - I was amazed. It's fantastic. Now,  
4 there's a huge price tag with that, but I think  
5 reclaiming water, purple pipe, is something that, you  
6 know, as a whole in San Bernardino County, I think in  
7 California, we're going to have to figure out how to  
8 make that infrastructure work.

9 SUPERVISOR GONZALES: All right. Thank you for  
10 being so patient. I kind of led you around the yellow  
11 brick road, but I really --

12 JULIE HACKBARTH-MCINTYRE: Oh, that's okay.

13 SUPERVISOR GONZALES: -- want - I want residents  
14 to, to --

15 JULIE HACKBARTH-MCINTYRE: Um-hmm.

16 SUPERVISOR GONZALES: -- to see your personality,  
17 see your character, and, and get a flavor for who you  
18 are as, as, as an individual who wants that opportunity  
19 for consideration to represent them.

20 JULIE HACKBARTH-MCINTYRE: Yes.

21 SUPERVISOR GONZALES: Thank you.

22 JULIE HACKBARTH-MCINTYRE: Thank you.

23 CHAIR LOVINGOOD: Thank you, Supervisor Gonzales.  
24 Janice, Sup Rutherford, please.

25 SUPERVISOR RUTHERFORD: Most important question -

1 do the tacos travel enough that you'll be able to bring  
2 them down to each meeting?

3 (laughter)

4 JULIE HACKBARTH-MCINTYRE: Sure. Any time you  
5 want. No.

6 SUPERVISOR RUTHERFORD: Okay.

7 JULIE HACKBARTH-MCINTYRE: I actually am just  
8 doing a huge order that is being frozen and taken to  
9 Texas next week. So, yeah.

10 SUPERVISOR RUTHERFORD: You talked in your  
11 application about your experience with finances and  
12 budget, from the City perspective. I'm looking for you  
13 to put a little bit of flesh on that bone, and tell us  
14 about your philosophy about managing, and being  
15 responsible for the public's dollars.

16 JULIE HACKBARTH-MCINTYRE: Well, it's not our  
17 money. It's theirs. Taking a look at how we're  
18 spending it is - and some people are going to say,  
19 'Really? That was, that was an expenditure?' I think  
20 you need to, as we're, as you're going through a budget  
21 process or doing the expenditures is explain to them  
22 where that money's going, how, how you're spending it.  
23 I think a lot, what I have found out in, in my town, in,  
24 in my city is that if you can have that interaction -  
25 and it's a little harder on a bigger scale - you've got

1 to be responsible. You've got to tell them, 'This is  
2 how we're spending it.' You're going to show them how  
3 you're going to spend it. You're going to have, let  
4 them have some kind of input with it. And then you're  
5 going to come back and you're going to show them again  
6 how you spent it - where those dollars went, how it got  
7 spent, so that they're comfortable with the idea of  
8 their taxpayers' dollars being spent in, in the Third  
9 District, and, and in all of the districts. I think  
10 that's one of the things we've always taken a long, and  
11 taking a lot of input on our budget workshops from the  
12 community. You're welcome.

13 CHAIR LOVINGOOD: Supervisor Hagman.

14 SUPERVISOR HAGMAN: Thank you, Mr. Chair. And  
15 thank you for, for coming out, and thank you for your  
16 public service so far. I just - looking at - reviewing  
17 your questionnaire, and so you said, one of the, one of  
18 your priorities is to ensure County programs' resources,  
19 support and continue economic development, and job  
20 growth opportunities. What do you think we should be  
21 doing as a county with those resources?

22 JULIE HACKBARTH-MCINTYRE: Well, I, I think in,  
23 in any, any community, in any county, it's always the  
24 same - economic growth. Are we attracting - to me, San  
25 Bernardino County and a lot of the outlying areas, and

1 especially up in Barstow, we're a hub for  
2 transportation, warehousing, goods of that nature, and  
3 getting, getting those kind of resources and development  
4 in San Bernardino County. I think San Bernardino as a  
5 whole has done an excellent job with that. With - we've  
6 got Ontario Airport, but you've got the San Bernardino  
7 Airport, which logistically, is key to the hub of  
8 transporting goods out of the ports, just along with  
9 rail, just like up in Barstow, we - B&SF is just  
10 expanding their intermodal facilities, and we're working  
11 with them. We're working with a lot of new developers  
12 that are coming online for different logistics, and  
13 different economic resources. And with, with that comes  
14 a lot of other jobs to support logistics.

15 I think with the economic boom, you'll also have  
16 to educate those that will be taking those jobs, and  
17 working with the, the different entities that are  
18 educating our, our younger, our reentry with older  
19 people that have - are going from one career, and  
20 suddenly that career's gone, and you - we've got to  
21 educate them for their next career. So working with the  
22 educational. And to make sure that when these economic,  
23 or these opportunities come online, that we've got  
24 people that are prepared to work, and - at what they're  
25 doing in those jobs.

1 SUPERVISOR HAGMAN: Thank you. That's all, Mr.  
2 Chair.

3 CHAIR LOVINGOOD: Thank you, Supervisor Hagman.  
4 So Julie, just a quick question. Been in one - you  
5 know, a long history - and by the way, the original  
6 founders of actual Del Taco was - it's a great story,  
7 and when I say that - it really is, just knowing the  
8 family and the history . And you've meant a, a great  
9 deal to Barstow.

10 Looking at the overall district, though, what's  
11 your relationship when we look to the east - so we have  
12 Twentynine Palms, Joshua Tree, Yucca Valley, and then of  
13 course, Big Bear. How do you see those relationships?  
14 And then really, over 60% of the, of the constituents  
15 are on this side of the mountain.

16 JULIE HACKBARTH-MCINTYRE: Yes.

17 CHAIR LOVINGOOD: And then how, how would you go  
18 about addressing them?

19 JULIE HACKBARTH-MCINTYRE: It's going to be a lot  
20 of road work, doing a lot of driving, and getting out  
21 and meeting some of the people that I haven't already  
22 met, that I sit on with SBCTA. I sit on another  
23 coalition for our - what's called New Hope Village,  
24 which is transitional housing. And we work with a couple  
25 different transitional housings throughout the Third

1 District, and, and down in San Bernardino, to address  
2 some of the homeless issues, and the transient issues,  
3 because those are - are, are coming online a little bit  
4 more up in our area, down by you. And just getting  
5 those people off the street - we've got to figure out  
6 how to educate them and get them in, into affordable  
7 housing. So I've, I've met different people, different  
8 communities as a whole. But I think it's just going out  
9 and making those - you know, sitting with the different  
10 cities, their city managers, or their people in charge,  
11 and listening to what their concerns are, and working  
12 with them to find the solutions. It shouldn't always be  
13 all my solutions. It has to be collaborative with them  
14 to find out how it works best for them. I might have an  
15 idea that it's best for how I think it should be. But  
16 the one thing my parents always told me was you don't  
17 dig your, dig your heels in the sand. Make sure that  
18 when you're listening to all sides, that then you make  
19 sure you're making that decision that best suits the  
20 demographic of that, of the Third District, or of the  
21 City of Barstow. So you've got to look at all sides.  
22 You just can't come walking in and saying, 'Oh, this is  
23 gonna work,' because maybe it doesn't. So you've got to  
24 come up with what's going to work.

25 CHAIR LOVINGOOD: All right. Well, thank you.

1 Any other questions? Yes? No? All right. Well, thank  
2 you, and we appreciate it.

3 JULIE HACKBARTH-MCINTYRE: Okay. And it's been  
4 very fun talking with everybody in the, in the room  
5 prior, too.

6 CHAIR LOVINGOOD: Do you - do you have any  
7 comments --

8 JULIE HACKBARTH-MCINTYRE: It's been great.

9 CHAIR LOVINGOOD: -- you would like to close  
10 with?

11 JULIE HACKBARTH-MCINTYRE: You know, this has  
12 been an excellent process. I don't envy you guys,  
13 because we've been sitting up in that room having  
14 conversations with all the rest of the applicants, and  
15 it's a great group of people. And the one thing we've  
16 said is no matter how makes it to that chair over there,  
17 that we reach out to the rest of us that have been in  
18 that room, and grab their ideas, and sit down and talk  
19 to them about their section of the community that  
20 they're representing.

21 CHAIR LOVINGOOD: No. I, I thank you for that.  
22 And then, those are kind - but at the same time, I  
23 congratulate you on being one of the 13 that were  
24 brought back, and, and really your --

25 JULIE HACKBARTH-MCINTYRE: Yeah.



1 CHAIR LOVINGOOD: -- participation in joining us  
2 today. So thank you, Julie.

3 JULIE HACKBARTH-MCINTYRE: Thank you. I  
4 appreciate it. Thank you very much.

5 CLERK LAURA WELCH: Okay Mr. Bill Jahn will be  
6 brought in next.

7 CHAIR LOVINGOOD: Mr. Jahn?

8 CLERK LAURA WELCH: Um-hmm.

9 CHAIR LOVINGOOD: Thank you, Madam Clerk. All  
10 right. Welcome, Mr. Jahn. Bill, how are you?

11 WILLIAM JAHN: Good afternoon, Mr. Chairman.

12 CHAIR LOVINGOOD: How was the snow coming down  
13 out of the mountains?

14 WILLIAM JAHN: I'm sorry?

15 CHAIR LOVINGOOD: Was there coming out of the  
16 mountains?

17 WILLIAM JAHN: Well, there's, there's still a  
18 little up there, yeah.

19 CHAIR LOVINGOOD: All right. Now, Bill, I just  
20 want to kind of welcome you today, being part of the  
21 group to be brought in for the interview; at the same  
22 time to kind of overview what the process is. We're  
23 going to allow you to lead in in an introduction, and  
24 your thoughts, and the reasoning why you're seeking the  
25 opportunity to be appointed to the Third. And then that

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1 will come back to us, and each of us will round out with  
2 some questions, and then you could have the opportunity  
3 to make a closing statement, kind of at the end. So  
4 just feel free, whenever you're comfortable, to go ahead  
5 and, and start.

6 WILLIAM JAHN: Very good. Very good. Well,  
7 thank you, Mr. Chairman, and I want to thank the Board  
8 for the honor and the privilege of sitting here before  
9 you this afternoon. And I would also like to  
10 congratulate the Board on what a great job you've done  
11 designing this project, or this process. I think it's  
12 been fair, and open, and, and transparent. And I've sat  
13 on a lot of interviews in the past, and this one is  
14 probably one of the first interviews that - it's  
15 probably one of the hardest ones, as well. So - but I  
16 was told that I had about a minute to kind of introduce  
17 myself, so I'd like to do that right now.

18 I'm a native Californian; was born in Paramount,  
19 raised in Orange County. My wife is also a native  
20 Californian, and we moved to San Bernardino County in  
21 1979. I've lived in the Third District since 1990, '91.  
22 I'm married to my lovely wife, Mary Jo, for the 32  
23 years. We have six grown kids, 16 grandkids. Three of  
24 them are great grandkids. So we're pretty proud of our  
25 family, and we're pretty proud of the County of San

1 Bernardino and, and, and we are - I'm a retired  
2 affordable housing developer and builder, that  
3 specialized in senior citizen housing. My wife, when  
4 the Governor eliminated the redevelopment agencies, we  
5 pretty well folded up our tent, and retired. And so I  
6 have the time and the availability to serve on the  
7 Board.

8 I think it's important to point out that I first  
9 got involved in politics in 1982, when I was elected to  
10 the Chino City Council. And I've developed, since that  
11 time I've developed a passion for public service. The  
12 last 14 years, I've served on the Big Bear Lake City  
13 Council, and I've been elected five times as Mayor of  
14 that Council. So I'm pretty proud of that. I've - I  
15 have also served on the Santa Ana Regional Water Quality  
16 Control Board, was appointed by Governor Deukmejian at  
17 the time. And I currently serve on SBCTA as the past  
18 President, and Board member, and I also hold the  
19 position of First Vice President of SCAG - Southern  
20 California Association of Governments.

21 I think if you take a look at my, my resume, I've  
22 always tried to work closely with the other members of  
23 the Board; have had a real - put forth a real effort to  
24 make sure that we work together, as a Board, to better  
25 the - in this case, to better the County of San

1 Bernardino. And I'm just pleased to, to be here today,  
2 and I'm ready to get started whenever you are.

3 CHAIR LOVINGOOD: Okay. Supervisor Rutherford,  
4 please, Janice.

5 SUPERVISOR RUTHERFORD: Thank you for our public  
6 service, and thanks for being with us today.

7 WILLIAM JAHN: Thank you.

8 SUPERVISOR RUTHERFORD: I'm intrigued by your  
9 background in affordable housing, and the building  
10 industry in general. Could you talk to us about your  
11 views of the current housing availability, affordability  
12 - and we hear a lot about it in California, statewide.  
13 What do you think about here in, in our county, and the  
14 Third District?

15 WILLIAM JAHN: Sure. We're obviously in an  
16 affordable housing crisis, and have been for a while.  
17 And the reason, one of the main reasons for that is  
18 because of the Governor's action to - to eliminate the  
19 redevelopment agencies, which was a funding tool for the  
20 cities to use to develop that type of housing. We  
21 haven't been involved in family housing at all; it's all  
22 been senior housing. We specialized in senior housing.  
23 But the key to, to the way that we developed our  
24 projects was that - heavily subsidized by the  
25 redevelopment agencies at the time. I think until we

1 get some form of redevelopment back, that, that may -  
2 perhaps focuses on housing - and I, I would agree that  
3 there were some of the redevelopment (unintelligible).  
4 But we shouldn't have wiped the whole thing out; we  
5 should have fixed it. And as a result of not fixing it,  
6 that's where we are today. You're welcome.

7 CHAIR LOVINGOOD: Supervisor Hagman?

8 SUPERVISOR HAGMAN: Thank you. Thank you, Bill.  
9 I get the pleasure of serving with you on multiple  
10 committees, as well. Coming from Big Bear Lake, you're,  
11 you're a tourist economy, so to speak. And you know,  
12 San Bernardino County and Third District is a much  
13 larger playground. So what are your thoughts on  
14 economic development, and what should be some of the  
15 highlights of that?

16 WILLIAM JAHN: Well, I can tell you that the,  
17 the, back when I first got on the Council back in 2004,  
18 we realized pretty quickly that with the housing market  
19 going sideways, and - that we were - basically back then  
20 we were a three stool, a three-legged stool economy. We  
21 had, we had custom homes; we had our real estate market;  
22 and we had tourism. And we realized real quick that we  
23 were going to lose our, our real estate market and, and  
24 construction industry pretty much because of the  
25 recession. So we started focusing on tourism. And to

1 date now, we've, we've - we've been very, very  
2 successful, and in fact have been kind of a victim of  
3 our own success, just because of the people that are  
4 starting to come up to Big Bear, that spend their  
5 weekends in Big Bear, that, that ski. And it used to -  
6 it used to be a winter/summer thing. And then you'd  
7 have your shoulder seasons. Not anymore. It's - we're,  
8 we're packed all year 'round. So we're pretty proud of  
9 the work that we've done. We've completely refurbished  
10 the Village, spent about \$6 million through - to an  
11 agreement with SBCTA, a reimbursement agreement - that's  
12 - SBCTA, and have been pretty proud of the work that  
13 we've done up there.

14 As the only incorporated city in the mountain, in  
15 the mountains, we kind of - one of the things that we  
16 want to talk to the County about at some point in time  
17 is the expansion of our tourist district again, and  
18 working with the County to try to, try to let people  
19 know about Big Bear, and, and it is a four season resort  
20 in the Third District - resort in the Third District.  
21 So pretty proud of it.

22 SUPERVISOR HAGMAN: And Bill, I know - I've asked  
23 a number of other candidates the same question. If you  
24 were to be selected for the Third District, would you  
25 intend to re-run in two years, when the district

1 expires?

2 WILLIAM JAHN: Would I re-run in two years? You  
3 know, that's an, that's an interesting question, and  
4 I've, I've put a lot of thought about it. I've talked  
5 to my wife and my family about it. My main focus right  
6 now is to get the job in the Third District. However,  
7 if we're, if we are moving forward as a cohesive group,  
8 and we're moving the County forward in a positive way,  
9 everybody stays healthy, and - including myself, and you  
10 know, at some point in time, if we're all moving  
11 forward, I would probably consider it. On the other  
12 hand, if things changed in life, then I'm okay with just  
13 serving out the term of Supervisor Ramos - or  
14 Assemblyman Ramos.

15 CHAIR LOVINGOOD: Okay.

16 SUPERVISOR HAGMAN: Thanks.

17 CHAIR LOVINGOOD: Supervisor Gonzales?

18 SUPERVISOR GONZALES: Thank you very much. Good  
19 afternoon to you.

20 WILLIAM JAHN: Thank you. Good --

21 SUPERVISOR GONZALES: It's a pleasure to see you  
22 before us, and once again, I, I commend you and thank  
23 you for submitting an application.

24 WILLIAM JAHN: The pleasure's --

25 SUPERVISOR GONZALES: For --

1 WILLIAM JAHN: -- all mine. Thank you.

2 SUPERVISOR GONZALES: -- for the opportunity to  
3 continue to serve. That is quite commendable. I will,  
4 I will go out a little bit on a limb, and I will say  
5 that Third District, in many - has many similarities as  
6 First District. And there is a constant struggle within  
7 the district, Third District, to unify, to come under  
8 the proverbial one umbrella, find those points in  
9 common, find those priorities, and then let's focus on  
10 addressing them so that there can be the type of  
11 progress that needs to be made, and benefits received.

12 With your experience and familiarity with the  
13 demographics of, of the Third District, what would you  
14 hope to add, to include, to change in, in - in the  
15 opportunity, were you to be given the appointment, that  
16 then would get the residents - because the residents -  
17 not only of the Third District, but also First, because  
18 there is a congeniality, there's a, a melding, if you  
19 will, of, of similar thought and purpose, and I would  
20 dearly love to see some, some more positive support and  
21 reinforcement for the electeds that we have that serve  
22 on this Board.

23 WILLIAM JAHN: Yes, Supervisor. I can tell you  
24 that I think in - because I am familiar with the  
25 district in - in particularly the high desert area; I



1 was involved in the Desert Mountain League of California  
2 Cities, as reflected in my resume. But you know, one of  
3 the first things that, that I think needs to happen in  
4 the desert is the High Desert Corridor - that, that  
5 transportation system needs to be developed for the  
6 betterment of the, of the folks that live up there, and  
7 that live and work in that, in that corridor. There  
8 needs to be - and your right the First District and the  
9 Third District are pretty much on the same plane, if you  
10 will. But there, there needs to be a lot of  
11 coordination between the two districts to try to work  
12 together with Chairman Lovingood and his district, and,  
13 and the Third District, try to coordinate our efforts,  
14 and make - look at the high desert as a whole entity,  
15 not just at two different districts. And I'd be more  
16 than pleased to do that. I hope that answers your  
17 question.

18 SUPERVISOR GONZALES: How would you - how would  
19 you propose to change the, the, the direction, the  
20 approach, up until now? Would, would you change it?  
21 Would you add to it? What, what about you, and the  
22 experience that you have, would you bring to the table,  
23 that then we can say that this high desert  
24 transportation corridor could come closer to fruition,  
25 and (unintelligible) and bringing the benefits that

1 ultimately you're identifying are needed.

2 WILLIAM JAHN: Right. Well, I think one of the  
3 major things that I bring together is that I've worked  
4 with most of the, the electeds in the high desert --

5 SUPERVISOR GONZALES: Um-hmm.

6 WILLIAM JAHN: -- through my involvement in  
7 Desert Mountain, and through SCAG, and through SBCTA.  
8 So the first thing I would do if, if I were lucky enough  
9 to serve on the Board, is to meet with the - for lack of  
10 a better word - the electeds, the plenty of the people  
11 that are involved, and, and our partners and in that  
12 district, and, and spend a lot of time listening to what  
13 their concerns are; spend a lot of time listening to how  
14 that compares with the concerns in the First District,  
15 and work with the elected and other leaders to get the -  
16 whatever that final list is, to get it done. But  
17 certainly, the High Desert Corridor Project is one that,  
18 that needs to be looked at, needs to be done.

19 SUPERVISOR GONZALES: Looking at - my second  
20 question was going to be in regards to the affordable  
21 housing crisis. How - how would - how would you address  
22 the unforeseen needs in the Third District for  
23 affordable housing? And I say unforeseen because many  
24 of the, of the communities don't want growth. They -  
25 it's not part of the unique, custom design of their

1 community that they're, that they're supporting and  
2 wanting. Nevertheless, people don't call us up in the  
3 middle of the night, or in the middle of the day and  
4 say, 'Hey, I'm going to move into, you know, your area,  
5 your district, your city, your community.' And they  
6 come. How would you - how would you go about addressing  
7 this affordable housing crisis, with the surrounding  
8 areas that then would meet, as I said, the unidentified  
9 or perhaps unwanted (unintelligible).

10 WILLIAM JAHN: Well, Madam Supervisor, if, if -  
11 quite frankly, if - if you look at some of the  
12 affordable housing developments that are being done  
13 today by some of the national affordable housing  
14 developers, you can hold those projects up to any market  
15 rate project. They have the amenities that any market  
16 rate project would have. The, the problem with them is  
17 they're very expensive to build. And there are - a lot  
18 of them are tax cut deals, those kinds of things. And  
19 the, the amount of - what - by the time you get to the  
20 end of the project, the amount that's been spent to  
21 build the project is - it's enormous. And so we really  
22 need to get back to working with the state, working with  
23 the Governor, and coming up with a, with a - some sort  
24 of redevelopment agency that focuses on affordable  
25 housing. As First Vice President of, of SCAG, I've,

1 I've let staff know that, in my Presidency that we're  
2 going to, we're going to focus on that redevelopment  
3 effort, and try to get the state to pay attention to  
4 what's going on, because like it or not, the RHNAN  
5 numbers, the Regional Housing Needs Assessment Numbers,  
6 are coming down the tube right now, but the cities just  
7 don't have a way to, to develop the housing, even if  
8 they wanted to.

9 SUPERVISOR GONZALES: It's a --

10 WILLIAM JAHN: So, we, you know, we need to work  
11 with the state and get some sort of funding mechanism  
12 that's different from the current mechanism, which is  
13 three and four times what it would normally cost to  
14 bring a project. But to answer your question about this  
15 sensitivity of the neighborhoods - we need to make sure  
16 that we have good quality, affordable housing, that has  
17 all the amenities, that a, that a regular market rate  
18 housing would have.

19 SUPERVISOR GONZALES: Right.

20 WILLIAM JAHN: The projects we developed, I'm  
21 proud to say, have those, all of those amenities. So --

22 SUPERVISOR GONZALES: All right. Thank you very  
23 much. Thank you, Mr. Chair.

24 CHAIR LOVINGOOD: Thank you, Josie. Bill, I'll  
25 just kind of finish. One, I know that - and when I say

1 this, I, I, I, I commend you on the fact of just your  
2 engagement, you know, your willingness to come up and  
3 down the mountain and so on, on countless occasions.  
4 And I say that because you do attend SCAG; you do  
5 participate at SBCTA; and you, you know, join us in the  
6 mountain desert. So - but with that in mind, you do  
7 enjoy mountain driving, correct - because you're,  
8 you're, you're --

9 WILLIAM JAHN: Yeah, absolutely.

10 CHAIR LOVINGOOD: -- stuck in the middle. You  
11 know, when I say that, I mean you have to represent a  
12 very unique --

13 WILLIAM JAHN: Yes.

14 CHAIR LOVINGOOD: -- community, and also there's  
15 parts of our national forest, I mean, with Joshua Tree,  
16 and the national forest, and of course in the mountains.  
17 That's - but we also are confronted with that balance,  
18 and that balance is often challenged because of what we  
19 do have in land, and assets within the desert.

20 And so when I, when, when I look at this, I just  
21 - what would kind of gauge your - if you - at midstream,  
22 would you - I mean, I know you're saying that you'd say  
23 - well, look you'll take it to fulfill it, or you may  
24 consider running. What's really going to be the trigger  
25 event that would make you make a commitment one way or

1 the other --

2 WILLIAM JAHN: To --

3 CHAIR LOVINGOOD: -- to run again?

4 (unintelligible)

5 WILLIAM JAHN: The cohesiveness on the Board, a  
6 collaboration between the Board members, and our ability  
7 to work together as a group to move this county forward.  
8 Those would be the main things.

9 CHAIR LOVINGOOD: All right. Okay.

10 WILLIAM JAHN: I mean, if we're all - if we're  
11 getting along, and we're, we're working together, and  
12 we're having a little bit of fun along the way,  
13 certainly I'd consider it.

14 SUPERVISOR HAGMAN: It's a lot of fun.

15 WILLIAM JAHN: But --

16 CHAIR LOVINGOOD: Well, thank you. And, and I'll  
17 go with that. And if there's not any other additional  
18 question, then we're just going to go ahead - and  
19 closing statement, if you like.

20 WILLIAM JAHN: Well, just once again, you're to  
21 be congratulated on the process that you folks have,  
22 have put together. You know, we have a very short  
23 period of time. I think the process has been fair. I  
24 think it's been transparent. And I'm just pleased to be  
25 a part of it, and would ask for your support.

1 CHAIR LOVINGOOD: All right. Well, thank you  
2 very much.

3 WILLIAM JAHN: Thank you.

4 CHAIR LOVINGOOD: We'll be in touch. Thank you.

5 WILLIAM JAHN: Okay.

6 CHAIR LOVINGOOD: Madam Clerk, if you'll bring  
7 the next.

8 CLERK LAURA WELCH: The next interviewee is Dawn  
9 Rowe.

10 CHAIR LOVINGOOD: Yeah, Dawn Rowe. Dawn, how are  
11 you?

12 DAWN ROWE: I'm well, thank you. Good afternoon.

13 CHAIR LOVINGOOD: And good afternoon, and thanks  
14 for coming and joining us, and also for being part of  
15 the 13 to be selected to be - participate in the  
16 selection process today. Just kind of a quick overview.  
17 We'll allow you to open up and share with us why you  
18 seek, kind of the appointment, and your intent with the  
19 position. And then we'll come back with a round of  
20 questioning, and allow you to finish, the closing  
21 statement for say, at the end. So as they say, we'll go  
22 ahead and turn it over to you now for your thoughts.  
23 And again, thank you for being here.

24 DAWN ROWE: Absolutely. By way of background, to  
25 give you a little insight as to why I am seeking the

1 appointment. I started off, born and raised in Southern  
2 California; became a military spouse, travelled all over  
3 with the Marine Corps, and we landed in the high desert.  
4 On 2004 my husband was on his second deployment back to  
5 Iraq when he was killed, and my kids were three and five  
6 at the time. And I could go back to the LA area where I  
7 had been raised, or to Idaho, where he was from. And I  
8 chose to stay in the Yucca Valley area because it had  
9 many of the things that he, he liked, and that we  
10 sought, and the values that we were looking for to raise  
11 our kids. And so in that spirit, I stayed there and  
12 made it my home. And it was a tremendous area to raise  
13 the kids.

14 And then I got involved in land use, subdividing  
15 property, and became frustrated with the process. Went  
16 to who was then my Mayor, Chad Mace (phonetic), and  
17 didn't know anything about politics or anything else,  
18 and he appointed me to a Planning Commission, and said,  
19 'If you want to make a difference, this is how you do  
20 it.' And then I was defeated with some of my projects  
21 at the Council level, and decided if I wanted to make a  
22 difference, I needed to run, to implement those changes,  
23 specifically in land use. And then at some point along  
24 the way, I met Paul Cook, and went to work for him as a  
25 field rep. So my kids, at that age, at three and five



1 when my husband was killed, were little; they went  
2 through the public service with me, seeing that you  
3 could make a difference in serving in your community,  
4 and if you had problems, concerns, or just wanted to, to  
5 change things, you could do it at that local level, and  
6 that was a fantastic lesson for them that I was able to  
7 display. And then they became teenagers, and my time on  
8 the Council came to an end, and as many of you can  
9 appreciate, my time was better spent at home with them.  
10 So I took the last four years off of the Council, still  
11 working for Congressman Cook, and raising them. They're  
12 in college now. Our area went to districts, and my  
13 district was not up for an opening for the seat for the  
14 Town Council, and when this came up, I decided that I  
15 had worked at the local level, both with then  
16 Assemblyman Cook, and now Congressman Cook. And I've  
17 had all kinds of opportunities in public service to  
18 serve, and to know, and to become passionate about  
19 different issues, starting with land use and, and moving  
20 into social services, recreation, conservation, and many  
21 different areas where I've had the opportunity to be  
22 involved. And I thought that this might be an  
23 opportunity to continue to serve. So in that spirit, I  
24 applied.

25 CHAIR LOVINGOOD: Well, thank you. Josie, would

1 you like to start with --

2 SUPERVISOR GONZALES: You stated - first of all,  
3 let me say thank you. Thank you for the application.  
4 Thank you for the effort.

5 DAWN ROWE: Um-hmm.

6 SUPERVISOR GONZALES: And the intent. I - it  
7 means a great deal that, that the people see that there  
8 are individuals who continuously brave the, the  
9 environment of being a public servant. So thank you for  
10 that.

11 You mentioned that you saw, perhaps issues --

12 DAWN ROWE: Um-hmm.

13 SUPERVISOR GONZALES: -- that, that merited some  
14 work, some investment, and ultimately a resolution.  
15 Have you been successful? You feel - have you been  
16 successful in your efforts? Do you feel that there's,  
17 there's been - that's been a time well spent? And how  
18 do you think that, with God's grace, if the appointment  
19 were to be bestowed on you, would --

20 DAWN ROWE: Um-hmm.

21 SUPERVISOR GONZALES: Would you, would you then  
22 do what as a next step, regarding the issues that you've  
23 dedicated time to?

24 DAWN ROWE: So to answer your first part of the  
25 question - yes, I do. I went into my local service with

1 what ended up being just a little list of things that I  
2 had hoped to accomplish on the Council, and every single  
3 one of them had a checkmark by the time I was done.

4 SUPERVISOR GONZALES: Can you name a couple of  
5 them?

6 DAWN ROWE: Absolutely. We had an undergrounding  
7 utilities issue that was inconsistent with our buildout  
8 and how we were doing it, and it wasn't fair to our  
9 existing businesses, the, the requirements that we were  
10 bestowing upon them. It wasn't equal and fair to new  
11 businesses coming in, so we worked on rewriting that  
12 ordinance, as an example. Another example is the  
13 collaborative effort between the United States Marine  
14 Corps and the off road community. I myself am an off  
15 roader, and then my late husband, being in the Marine  
16 Corps, I found myself at an interesting crossroad where  
17 it took an awful lot of effort to come up with a  
18 compromise solution, which in today's political climate  
19 seems to be a bad word, and I don't view it as that.  
20 And I was able to work with both sides on the Marine  
21 Corps Base expansion into Johnson Valley, where we  
22 actually sat, and we redrew lines to accommodate both  
23 sides, so that the Marines could still adequately train  
24 for what they needed and the off roaders would have more  
25 use that would make sense for their needs.

1 SUPERVISOR GONZALES: Okay.

2 DAWN ROWE: And those are two examples of that.

3 SUPERVISOR GONZALES: All right.

4 DAWN ROWE: If, if appointed to this Board, I  
5 would take that same spirit of collaboration, and, and  
6 work in the various districts for the, the projects that  
7 are near and dear, and specific to you all in your  
8 respective districts, as well as the Third. And as  
9 Supervisor Lovingood knows, we have some challenges with  
10 continued land use, renewable energies, the, the mining  
11 that is near and dear to a lot of us, and what it  
12 brings, and compatible uses that are sometimes  
13 overlapping and challenging. So I would look forward to  
14 continuing in that spirit.

15 SUPERVISOR GONZALES: All right. Thank you.

16 CHAIR LOVINGOOD: Okay. Thank you. Curt,  
17 please.

18 SUPERVISOR HAGMAN: Thank you, Dawn, thank you  
19 for coming, and thank you for your public service. You  
20 have a little bit, like you said, a little bit of  
21 everything. So you've worked in City government, you've  
22 worked as a local Council, you've worked for Paul in  
23 both the Assembly, and then federal. So you've got a  
24 taste of all the different levels here. So from that  
25 perspective, looking outside into the county, since the

1 --

2 DAWN ROWE: Um-hmm.

3 SUPERVISOR HAGMAN: -- county's probably the  
4 place you haven't been yet - what would be on your top  
5 two things that you think from the outside perspective  
6 looking in, that you would like to tackle?

7 DAWN ROWE: Land use, as it pertains to some of  
8 the desert issues.

9 SUPERVISOR HAGMAN: Okay, can you expand a little  
10 bit?

11 DAWN ROWE: I will. I am excited to hopefully  
12 the Planning Commission's recommendation of your  
13 renewable energy conservation element through to  
14 fruition, and all the work that's gone in that. And I  
15 think those of us in the high desert that are concerned  
16 about the placement of renewables, that that's  
17 important. And that would be certainly a top priority.

18 And as all of you know, and - I've worked in the,  
19 the federal aspect of it lately, 80% of our land in this  
20 county is federal. And, and how do we continue to work  
21 with the federal government, whether it's the pass-  
22 through of funding, or payment in lieu of taxes, to  
23 ensure that the county has the revenue to offset the  
24 loss of some of the property taxes and things that that  
25 federal government land doesn't afford us to have. So

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1 I, I have - I, I think the renewables would probably be  
2 the first thing where we could pick up where we left off  
3 in the Third, as an instant start to hit the ground  
4 running.

5 SUPERVISOR HAGMAN: You mentioned, both in your  
6 written statement and just now, issues like public  
7 safety --

8 DAWN ROWE: Um-hmm.

9 SUPERVISOR HAGMAN: -- that's important to you.  
10 And it's always been a challenge with the large land  
11 mass, from that tax base. Do you have any ideas on how  
12 to support those efforts, and get resources into the  
13 Third?

14 DAWN ROWE: Well, I think we do a, a tremendous  
15 job with what we have in public safety. Our Sheriff,  
16 both, both Police and Fire, do a fantastic job working  
17 with your incorporated cities, the 24 of them, and how  
18 they deploy their resources, and maintaining the  
19 relationships that I have in public safety. I, I think  
20 our cities - I think it is a - specifically in the  
21 Morongo Basin, where we have two incorporated cities,  
22 and then the unincorporated area, and how the patrolling  
23 is dispatched - that takes an effort between two City  
24 Managers, a total of 10 Councilmen, and then your  
25 Supervisor. And it is - how do you do that? You work

1 effectively with your elected Sheriff, and then all of  
2 those respected bodies to make sure that you have  
3 adequate coverage and response time, to make sure that  
4 those, all of the areas are being served. So I think  
5 it's the relationships, and maintaining those effective  
6 relationships.

7 SUPERVISOR HAGMAN: Thank you. Thank you, Mr.  
8 Chair.

9 CHAIR LOVINGOOD: Okay. Janice, please?

10 SUPERVISOR RUTHERFORD: Dawn, thanks for being  
11 here today.

12 DAWN ROWE: Um-hmm.

13 SUPERVISOR RUTHERFORD: Thank you for your public  
14 service. Thank you for our husband's sacrifice.

15 DAWN ROWE: Thank you.

16 SUPERVISOR RUTHERFORD: Thank you for teaching  
17 your children what it is to serve their community.  
18 You've talked a great deal about desert specific issues.  
19 Thinking now more broadly about the county, our biggest  
20 obligation is providing social services.

21 DAWN ROWE: Um-hmm.

22 SUPERVISOR RUTHERFORD: And we do that in a  
23 variety of ways. Talk for a bit, please, about how you  
24 understand those services from us, and your, your  
25 general thoughts about the needs of the folks of the

1 county, and our efforts to help move towards self-  
2 sufficiency.

3 DAWN ROWE: I understand that it is, from looking  
4 at your budget, a, a third of your budget goes to those  
5 services, and it is significant. As we, we talk about  
6 the high desert, many of the things, they are specific  
7 to all of our areas that we draw from, whether it is  
8 homeless, or behavioral health, mental health, substance  
9 abuse - we have them in the high desert; we have them in  
10 the population centers. What we learn and do, where,  
11 where I draw from is different, but the same - I mean,  
12 we're all looking to get people off of the streets, to  
13 get them employed, and to have adequate health care and  
14 mental health provided to all of them. So I don't  
15 necessarily that the high desert is different in that  
16 aspect. Certainly, the availability of services is a  
17 little bit more challenging from the outer reaches. I  
18 have an understanding that we have our - the specific  
19 point in time where we have done our most recently  
20 homeless survey, where we have over 2,000 homeless  
21 people at that given time, and this year is - it, it  
22 remains - we, we have them everywhere. It is so sad to  
23 see them, even walking in this morning. And, and how do  
24 we get them off the streets, rehabilitated for whatever  
25 their challenges are, and get them in homes, and to have



1 that healthcare. So I can see why it is almost a third  
2 of your budget, and a significant challenge to the  
3 county. I, I think that the county does a great job in  
4 what it has, and what it continues to do, and how it  
5 provides for that. But I think it's a multi-faceted  
6 approach, when you look at what creates the homeless.  
7 Is it the fact that they've just fallen on hard economic  
8 times? Is it a substance abuse that has then led to  
9 that? Or is it a, a mental health challenge that  
10 they've always had? In the answer is, it's different  
11 and overlapping. And I think that the Health and Human  
12 Services have to work together collaboratively to figure  
13 how do we best get those people off of the streets,  
14 employed, back in homes, and in jobs. And so that's why  
15 I think we have such a large, significant portion of our  
16 budget going to it.

17 CHAIR LOVINGOOD: Yeah, thanks, Janice. You  
18 know, Dawn, I'll just kind of come to the close. The  
19 first question comes to mind - if you're - receive the  
20 appointment --

21 DAWN ROWE: Um-hmm.

22 CHAIR LOVINGOOD: -- would it be your intent to  
23 run again? Or is your intent - or would that be  
24 something decided midstream? Where are you on that  
25 thought?

1           DAWN ROWE: I was - so when my husband died, I  
2 stopped planning. I had a great plan that extended out  
3 into my retirement years. And long term planning for me  
4 is about six months. So right or wrong, it's where God  
5 has taken me in life, and I have no plans to, to  
6 necessarily seek election. But then to be honest with  
7 you, I wasn't seeking election to the Town Council when  
8 I moved to Yucca Valley, either. So in, in all  
9 fairness, no, it is not part of my long term plan.  
10 Could it be possible, and would the citizens maybe  
11 advocate for that if I was doing an effective job as the  
12 appointed Supervisor? Possibly, but it's not  
13 necessarily a part of my plan.

14           CHAIR LOVINGOOD: Okay. Well, I'd like to thank  
15 you for the conciseness of your really, your, your deft  
16 knowledge of - several of your responses have - are well  
17 informed. You also have a very strong, you know - you  
18 understand the Third. And when I say that, because just  
19 as with Jan, you've lived there, you know that. I think  
20 the biggest thing is you have to look on the other side  
21 of the mountain, and understand the connection there.

22           DAWN ROWE: Sure.

23           CHAIR LOVINGOOD: That's - your, your density of  
24 population.

25           DAWN ROWE: Um-hmm.

1 CHAIR LOVINGOOD: And it requires strong  
2 relationships. And then when I say that, with  
3 Supervisor Gonzales, and the fact that she shares San  
4 Bernardino --

5 DAWN ROWE: Um-hmm.

6 CHAIR LOVINGOOD: -- and the area, so it's  
7 extremely important that I think we get the sense of the  
8 obligation, as I said, with Mr. Jahn, you know, I let  
9 him know, yeah, he's in the middle of the mountain.

10 DAWN ROWE: Right.

11 CHAIR LOVINGOOD: With Julie, she's on the north  
12 end. So it does offer different things. I appreciate  
13 your time today. I want to commend you as a mother for  
14 your care for your children.

15 DAWN ROWE: Thank you.

16 CHAIR LOVINGOOD: And I think that's strong  
17 enough attributes. But with that, so just to - do you  
18 have - go ahead, and any closing statements.

19 DAWN ROWE: No - just that I'm at the point in my  
20 life where - and I've always had a high energy and a  
21 desire to serve publicly in, in whatever capacity that  
22 is, whether it's with nonprofits, or in public service.  
23 And to assuage your concern on my ability to come down  
24 and to serve in the population centers, that's  
25 absolutely no problem for me. With my current

1 constraints, I would obviously resign my position with  
2 Congressman Cook and be dedicated to, to still remaining  
3 living in the high desert, but working and becoming a  
4 part of the team down here, to continue the, the efforts  
5 for the great, transparent government that we have, and  
6 working collaboratively with all of you. So I would, I  
7 would embrace that challenge.

8 CHAIR LOVINGOOD: Well, I'll share with you. And  
9 you know, I make the commitment about - you know, going  
10 home to raise the kids, because I have twin daughters.  
11 That's what got me to run for office, was to get out of  
12 the house, and then go back, but --

13 (laughter)

14 CHAIR LOVINGOOD: You're, you're an extremely  
15 brave person, believe me. No - I'll just finish with  
16 some lightness. Thank you so much.

17 DAWN ROWE: Absolutely.

18 SUPERVISOR RUTHERFORD: Thank you.

19 SUPERVISOR HAGMAN: Thank you.

20 DAWN ROWE: Thank you.

21 CLERK LAURA WELCH: Okay. The next interviewee  
22 is Tobin Brinker.

23 CHAIR LOVINGOOD: Ah, Tobin, good afternoon.

24 TOBIN BRINKER: Good afternoon.

25 CHAIR LOVINGOOD: How are you?

1 TOBIN BRINKER: Good. Good.

2 CHAIR LOVINGOOD: I want to welcome you here  
3 today, and thank you for participating, and also  
4 becoming a participant in the remaining 13 folks that  
5 are seeking the appointment for the Third. To kind of  
6 give you just an overview to you, we're going to open  
7 this up to really an introduction of yourself and the  
8 reason that you're seeking the appointment, and if you  
9 could share your thoughts. And then that will be  
10 followed up by each of us, answering some questions, and  
11 then the opportunity to kind of have a closing  
12 statement, as well.

13 TOBIN BRINKER: Great. Thank you.

14 CHAIR LOVINGOOD: So just kind of make yourself  
15 comfortable. Do you need a water or anything?

16 TOBIN BRINKER: Actually, I think I'm good.  
17 Thank you.

18 CHAIR LOVINGOOD: You're good?

19 TOBIN BRINKER: Yeah.

20 CHAIR LOVINGOOD: All right. Well, please, go  
21 ahead.

22 TOBIN BRINKER: Well, first off, I just want to  
23 start by saying thank you to the Board for putting  
24 together this process. I'm a middle school history  
25 teacher, and I teach about our United States

1 Constitution and our government, and this has been  
2 thoroughly delightful for me to spend my day today with  
3 some of the people who've made it into the final  
4 grouping for this process. And no matter what the  
5 outcome today, I'm going to take this back and share it  
6 with my students. And I've told the folks in the room,  
7 whoever gets selected, they'll be invited to come speak  
8 at my school. And of course, if it's myself that gets  
9 selected, then it takes on a whole new level of, of  
10 excitement and interest. But I am very excited to be a  
11 part of the process.

12           You had my resume in front of you, and you're  
13 probably aware that I served as a San Bernardino  
14 Councilman, and before that, a Colton School Board  
15 member. I've put in close to a decade of elected  
16 political service. But that's not who I am. I'm bigger  
17 than that. I'm a, a public servant in the, the truest  
18 sense. I spend a lot of my time doing things to help  
19 the community. I am involved in a Rotary Club, and I  
20 believe in the - the principle of service before self.  
21 I spend my time on the weekends doing community  
22 cleanups. I volunteer on a nonprofit board that gets  
23 books to children. I'm a person who lives what I  
24 believe. And I hope that comes across in what I wrote,  
25 and I hope you hear more about it as I talk to you

1 today.

2 CHAIR LOVINGOOD: Okay. Janice, would you like  
3 to - no? All right. Well, now --

4 SUPERVISOR RUTHERFORD: No, there's two more  
5 sneezes coming.

6 CHAIR LOVINGOOD: Oh, oh, there's two more. All  
7 right. Excuse me.

8 (laughter)

9 CHAIR LOVINGOOD: Curt, would you please - Curt  
10 will open.

11 SUPERVISOR HAGMAN: Thank you. Thank you for  
12 your service, not only on the selected, but your  
13 community service, and being a teacher, as well, is  
14 quite a hard job, especially with middle school kids - a  
15 lot of times, it's fun. You spent some time on the San  
16 Bernardino City Council. What did you walk away with  
17 that, as far as your experiences, and you know, try to  
18 take it from the outside perspective, looking at the  
19 county - whatever subject you want, whether it be --

20 TOBIN BRINKER: Well --

21 SUPERVISOR HAGMAN: -- public safety, financing,  
22 dealing with employees, whatever you like.

23 TOBIN BRINKER: We had a lot of interesting times  
24 when I was in San Bernardino. I will be really frank  
25 and honest with you that it was a dysfunctional City

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1 Council, in a city that was dealing with a lot of severe  
2 issues. And I had the misfortune, or pleasure, as you  
3 may call it, to serve during the Great Recession. And  
4 so we had to make a lot of really tough decisions. I'm  
5 proud of most of the decisions that I made. We had to  
6 make deep cuts. And I did those cuts, knowing what the  
7 outcome would be. One of them that I highlighted in my,  
8 my writings to you was about closing a park. The park  
9 was Nicholson Park, and it was in the ward that I  
10 represented. And the kids who go to that park on a  
11 daily basis are kids who attend the school that I teach  
12 at. And so I, I knew what the impact of closing this  
13 park was going to be. It's a park that sits in a gang  
14 infested neighborhood, next to mobile homes, mobile home  
15 parks, and apartments that are very low income, and  
16 there's a lot of issues in that neighborhood. But after  
17 voting to close that park, I did the right thing, and I  
18 went out to the folks in the community and I said, 'What  
19 can we do? How can we get this park open again?' And  
20 we put together a program of volunteers. And then I  
21 personally took the keys from our Parks and Rec  
22 Department, and I was there daily, and I opened up the  
23 park, and closed the park. And we had volunteers there,  
24 running programs with the kids. And we did this in  
25 partnership with the school district, and with my



1 teachers' union, and with local businesses. And, and it  
2 was a, a - a work of the heart. And at the end of that,  
3 the end result was we were able to, to talk to the  
4 County, and you guys got involved, and decided to rent  
5 some space in that park building. And the, the money  
6 that you paid for rent allowed us to then open the park  
7 back up. And so you know, I'm very proud of what we  
8 were able to do. We dealt with a lot of hard things,  
9 going through the recession, but you gotta step up, you  
10 know. And so I'm a guy about finding solutions to  
11 problems, and bringing people together. So --

12 SUPERVISOR HAGMAN: I, I've also asked several of  
13 the candidates thoughts - this is a - to fill, fulfill  
14 James' last two years, as he's moved on. Do you have  
15 interest in serving past the two years?

16 TOBIN BRINKER: I do not. I believe very  
17 strongly that the, the Board today should select  
18 somebody who is a placeholder. And I think that the,  
19 the voters of the Third District deserve that. They  
20 deserve a fair playing field in 2020. And if you decide  
21 today to choose someone who's planning to run, you're  
22 giving that person a big leg up, because they have the  
23 opportunity to say, 'I'm the incumbent.' They can go  
24 out and make all of the acquaintances you need to make.  
25 They can raise the money. There's a lot of things you

1 can do when you're in that seat. And while I'm  
2 certainly a person who has interest in, in future  
3 political positions, I don't see myself doing this  
4 beyond the two years. I would only serve for two years.

5 You know, I think that by, by saying you're only  
6 going to serve for two years, it takes a weight off my  
7 shoulders, because then I don't have to go out and do  
8 fundraising and that kind of stuff that you do when  
9 you're ready - gearing up for a big campaign, and I can  
10 just focus on the work. And I've got a lot of great  
11 ideas of things I'd like to do in the Third District.  
12 And I'd love to have two years of just success after  
13 success, and walk out of here with my head held high and  
14 say, 'I did that.' Excuse me - 'We did that.'

15 SUPERVISOR HAGMAN: Thank you. Thank you, Chair.

16 TOBIN BRINKER: Yeah.

17 CHAIR LOVINGOOD: Thank you. Janice?

18 SUPERVISOR RUTHERFORD: Thank you, Tobin, for  
19 what you do for the youth of our community. I --

20 TOBIN BRINKER: Thank you.

21 SUPERVISOR RUTHERFORD: -- appreciate and admire  
22 that work. You clearly have a strong background here  
23 in the Valley areas, and in the Colton, San Bernardino  
24 areas. The Third is huge, and vast.

25 TOBIN BRINKER: Yes.

1           SUPERVISOR RUTHERFORD: Have you given thought to  
2 how you would approach getting to know those areas of  
3 the district that you don't have the, the depth and the  
4 relationships that you do here, and how would you  
5 approach that?

6           TOBIN BRINKER: Yeah. I have given it some  
7 thought, and in fact, I've already started. I started  
8 in the room this morning. You have gathered together  
9 today some of the greatest leaders of the Third  
10 District. And I said to everyone in the room that  
11 whoever gets selected when this process is over, we all  
12 need to get back together, and we need to share our  
13 ideas, and our passion, and our energy, to move the  
14 Third District forward. Last night, after I got the  
15 call telling me that I was finalist, and I was over the  
16 moon, I began reaching out to the folks who did not get  
17 the call - the people who applied, but were not selected  
18 to be here today. And I had interesting conversations  
19 with multiple people. We began to share with each other  
20 privately, the questions that we answered, and to talk  
21 about, 'What are your ideas? And what would you do?  
22 You know. What would you want to be said here today.'  
23 And I really expect that that's how I will behave, if  
24 selected - that you will find me as a person who will  
25 engage deeply in each area. My wife is in the audience

1 today, and I - so I know she understands who I am, and  
2 that I will be on the road quite a bit, because I, I  
3 know the size of the Third District, and I will be  
4 spending a lot of time in each of those communities, to  
5 make sure that those folks are represented, and  
6 represented well.

7 CHAIR LOVINGOOD: Josie, Supervisor Gonzales?

8 SUPERVISOR GONZALES: Thank you very much, and  
9 good afternoon.

10 TOBIN BRINKER: Thank you.

11 SUPERVISOR GONZALES: No different than the other  
12 applicants, I commend you, and I thank you for the  
13 interest, and the time that you've taken to apply for  
14 this vacancy, for consideration. It, it's, it's no easy  
15 task, and it is admirable. Thank you.

16 TOBIN BRINKER: Thank you.

17 SUPERVISOR GONZALES: With that said, I would  
18 like to know how much about the Third District you do  
19 know. I know this is a very small portion of time --

20 TOBIN BRINKER: Um-hmm.

21 SUPERVISOR GONZALES: But hitting some of the  
22 highlights, what do you think are some of the  
23 priorities? Do you have any existing relationships with  
24 any of the governing bodies, whether they be MACs, or,  
25 or electeds, that then you can use that to - draw upon

1 that, and be able to share with us, from your  
2 perspective. I do this, Tobin, because it's important  
3 to me that the, the, the residents of the Third District  
4 get a little bit of a glimpse, a little bit of who you  
5 are, your, your mannerisms, the character that you're  
6 bringing forward in your intent to, to, to, to be  
7 considered. And that, that is - in, in, in such a  
8 limited amount of time, this is the best we can do. So  
9 I'd like for you to share a little bit on that for me.

10 TOBIN BRINKER: Thank you. So again, most of my  
11 background is here in the Valley. You know, as I began  
12 going through the process of answering the questions  
13 that you gave, I began reaching out to people that I  
14 know, for help in, in trying to understand the issues of  
15 the Third District. Even as I decided to apply, I began  
16 to do that. And so I, I wish I could say that I had,  
17 you know, long, deep connections with the, the various  
18 MACs and unincorporated areas. I can tell you about  
19 experiences I've had in each area, and things that I  
20 see, and know. But I don't know that that's really  
21 what, what you're looking for.

22 SUPERVISOR GONZALES: No.

23 TOBIN BRINKER: I can speak to who I am, and a  
24 process that I would go through. And I'm a person who  
25 is deeply committed to being engaged and involved with

1 everybody. I'm an inclusive person. And, and what that  
2 means is, is that I will go and spend in each of these  
3 communities, and get to know the people there very well,  
4 and find out what their issues are, and be very  
5 accessible to them. And I will staff up very quickly,  
6 to make sure that their needs are being met. You know,  
7 and even like I said, just sitting in the room this  
8 morning with all of these people, the mayors, and  
9 council people, and former elected officials - the - the  
10 - I would call upon each one of them to help me to, to  
11 meet the needs of the broad areas of the Third District.

12 I, I don't have the connections out in the  
13 Morongo Valley right now. I have some friends who live  
14 there. I know people who live there. I've been there.  
15 I know, you know, I know some stuff. But I don't, I  
16 don't have the, the, the ground level connections in the  
17 political system there. You know. I do here in the  
18 Valley, you know, and I don't know if I can give you a  
19 better answer than that.

20 SUPERVISOR GONZALES: Okay.

21 TOBIN BRINKER: Yeah.

22 SUPERVISOR GONZALES: That's all right. That's  
23 all right. I, I know it's not easy. I, I know the kind  
24 of strength, inner tenacity that it takes --

25 TOBIN BRINKER: Yeah.

1 SUPERVISOR GONZALES: -- to apply, in - in all of  
2 us - when we first started, no different than you --

3 TOBIN BRINKER: Yeah.

4 SUPERVISOR GONZALES: -- when you ran for public  
5 office the very first time. And we, we find our way  
6 about with our wits. And, and this job takes all the  
7 wits --

8 TOBIN BRINKER: Yeah.

9 SUPERVISOR GONZALES: -- that you can muster up.  
10 And - and that's what - I think that's what the people  
11 want to see. They want to hear that in that tone of  
12 your voice, and, and, and, and the intent. That goes a  
13 long way. And you, you --

14 TOBIN BRINKER: Be - be --

15 SUPERVISOR GONZALES: -- have a stellar  
16 character.

17 TOBIN BRINKER: Because I'm a teacher, you know,  
18 I work with so many different people, across spectrums.  
19 You know, our public schools - everybody's there. And I  
20 have a great way, I think, of, of connecting with  
21 people, and really letting them know that I'm investing  
22 in them. And I plan to do that if selected. You know.  
23 And, and it really first starts with just time - which  
24 is being accessible, and, and giving people time to, to  
25 share with you, and get to know them. And, and I will

1 do that. I don't know how many other questions you have  
2 for me today, but I - before my time runs out today, I  
3 want to talk about some of my ideas, and my vision for  
4 the Third District. So I, I, I'm, I'm cognizant of the  
5 time we have, and I just make sure I get that in today.

6 SUPERVISOR GONZALES: All right. No problem.  
7 Thank you very much.

8 TOBIN BRINKER: Thank you.

9 CHAIR LOVINGOOD: Thanks, Supervisor Gonzales.  
10 Now, I want to thank you for your, your answers, and you  
11 seem well versed, and going over some of your comments,  
12 in particular, on the renewable. My question is, if you  
13 were able to have the appointment, are you in a position  
14 to take a sabbatical for the time required?

15 TOBIN BRINKER: Yeah. Actually, my teachers'  
16 union contract has a, a clause that allows me to take  
17 political leave, and they will hold my teaching position  
18 for me. And so when this position would be over in two  
19 years, I could go back to the Rialto School District,  
20 and right back into the classroom.

21 CHAIR LOVINGOOD: Um-hmm. Well, I, too will  
22 commend you. I work with the youth. And, and just from  
23 your presentation today, I think it's very well shared  
24 with all, and it's a diverse community which you get to  
25 serve, which is the same thing that the Third requires.



1 We have - you know, you're blessed with Redlands, and,  
2 and Yucaipa, and growing areas, and San Bernardino. But  
3 then at the same time, you have the mountains and you  
4 have the desert. That's kind of where the  
5 opportunities, that become important. And, and I  
6 shouldn't say we're - we serve as the county, but then  
7 we look within the First, and we're still kind of  
8 trajected for long term growth. If --

9 TOBIN BRINKER: Yeah.

10 CHAIR LOVINGOOD: -- you had the opportunity to  
11 hear Julie McIntyre from Barstow really talk -  
12 Burlington is - and it's an expanding role, and the  
13 desert's going to continue to expand. So what do you  
14 see as the most critical issues within the desert, and  
15 how would you go about accomplishing those?

16 TOBIN BRINKER: So the, the biggest issue, I  
17 think is the, the renewables issue, and making sure that  
18 we're, we're sort of smart on how we deal with that -  
19 balancing the, the needs of the environment with the  
20 needs of the residents, and the economic opportunities  
21 that it presents for the county. You know, one of the  
22 ideas that I, I liked when I was looking through and  
23 trying to research these issues, was the idea of the  
24 development focus areas, which is that we should be  
25 creating areas where we want to see development, that we

1 positively assert, 'This is where it should happen,' and  
2 we create some sort of streamlined process for  
3 development to happen in those areas; and then  
4 conversely create conservation focus areas, where we  
5 say, 'This is - these are areas that we really don't  
6 want to see development. These are areas that should be  
7 protected,' and, and maybe having a higher threshold for  
8 businesses that would want to go into those areas. And,  
9 and, and by doing that in advance, we create clarity for  
10 the community, and for the business interests that are  
11 looking at these, these areas. There are a lot of  
12 questions, though, about utility scale solar, that I  
13 think we need to answer before we approve anything. And  
14 sort of three areas of, of questions. First is about  
15 job creation, and, and, and sort of what that's going to  
16 be. Secondly is about the kinds of taxes that are going  
17 to be generated. And then thirdly, where is the energy  
18 going that is being, being created. Is it going to stay  
19 here in our county? And, and I think - pardon me for,  
20 for borrowing Mr. Trump's slogan, but - San Bernardino  
21 County first. I think that if, if they're going to put  
22 their solar power plants in our county, and we're going  
23 to have some of the negative impacts that go along with  
24 that, that they should be providing us with energy  
25 first. I, I don't want us to just be a pass-through

1 where it's zipping through us to get to LA or other  
2 places. And so I think that needs to be a  
3 consideration, as well.

4 And so I think, you know, in terms of the desert  
5 that, that's sort of a big one. I'm an outdoors person,  
6 and I want to make sure that we're protecting our  
7 outdoors. A couple years ago I had an opportunity to,  
8 to do something kind of unusual. I met some runners  
9 that were running across the United States. And they  
10 were doing a marathon a day, until they got across the  
11 United States. And I got offered an opportunity to run  
12 with them, and they, they called it a Quadzilla. And so  
13 I met up with them out in Joshua Tree. And so I was  
14 supposed to do four days of back to back marathons. I  
15 got three days done. But we were literally running  
16 along the highway, out there in the desert, okay -  
17 twenty - 26.2 miles each day. And it was a fascinating,  
18 ground level experience with our desert. And I tell  
19 you, there's just some natural beauty out there that  
20 we've got to make sure we protect.

21 And you know, Joshua Tree is a National Monument.  
22 We - there's just so many beautiful parts of this  
23 county. And you know, we've got to do a good job of  
24 protecting them, and then telling people about them,  
25 because it's, it's a real good reason to come here.

1 Come and - come and enjoy the outdoors.

2 CHAIR LOVINGOOD: Well, thank you. And, and I  
3 appreciate the comments. Any, any other questions by  
4 any members? Janice?

5 SUPERVISOR RUTHERFORD: Could you just give us  
6 some general thoughts, and reflect on public safety and  
7 emergency services, please.

8 TOBIN BRINKER: So you know, one of the key jobs  
9 that we have is public safety. And I think the county  
10 has done a, a phenomenal job of, of making improvements  
11 in those areas. And I say improvements, specifically  
12 post-December 2nd. I have several former students of  
13 mine who work in the County. And after the December 2nd  
14 attack, they talked about the, the fear that they had,  
15 the anxiety that they had because of what happened. And  
16 I know that since then, a lot has been done to upgrade  
17 protection, and make people feel safer, and put policies  
18 in place that, that really put the employees of this  
19 county in a position where they know that they'll be  
20 taken care of if something happens.

21 I also look at what happened in the City of San  
22 Bernardino, and the way that they were able to outsource  
23 their fire department to the County Fire. And I, I love  
24 the way that that happened. I think that that was a  
25 win-win, and I love that kind of interagency connection,

1 and I think that it's important that we continue to look  
2 for opportunities to help out cities around, and, and,  
3 and use our - the scale of the county services that we  
4 have, to really provide and take care of everybody, help  
5 everybody out. I think we can create a lot of win-win  
6 opportunities. And so I would put that at the top of  
7 the list of, of sort of our job, of what we have to do.  
8 And I think there's a lot of opportunities there,  
9 working with the, the other cities, and, and the  
10 unincorporated areas to make sure that we're, we're  
11 really helping them, and, and, keeping the levels, the  
12 service levels, where they want them. Sure.

13 CHAIR LOVINGOOD: Okay. Thank you. Do you have  
14 a, just a closing statement you'd like to share?

15 TOBIN BRINKER: So I have a whole bunch of, of  
16 ideas that I wanted to share with you, and they're in my  
17 written statements. And, and I, I, I said I want to do  
18 this for two years, and I want to walk out the door, and  
19 have some real feathers in our cap. And one of them is  
20 something called the Diploma Bound program.

21 CLERK LAURA WELCH: Excuse me. There are two  
22 minutes remaining.

23 TOBIN BRINKER: And --

24 CHAIR LOVINGOOD: If you --

25 TOBIN BRINKER: -- this would basically be taking

1 services --

2 CHAIR LOVINGOOD: You do have - just to let you  
3 know - just two minutes remains.

4 TOBIN BRINKER: Thank you.

5 CHAIR LOVINGOOD: Yeah.

6 TOBIN BRINKER: This would be taking services  
7 that you already provide - health and human, human  
8 services, and placing them maybe at the junior college,  
9 where we would create a center for, for kids to reengage  
10 with school, dropouts, and bring them back and get them  
11 to, to graduate. This is a proven job creator. It's a  
12 proven crime prevention program. And I highlighted for  
13 you an example of how this has already been working in  
14 Ohio for 20 years. And when I was on the City Council,  
15 I brought three school districts, and three cities  
16 together, and put on a Dropout Conference, to, to look  
17 at this program in particular. And it's been in my  
18 heart for, for 15 years, to do this in our area.  
19 Obviously, Crafton Hills is in the Third District. I'd  
20 like to start it there. But I think we need it at  
21 Valley College. I think we need it all around the  
22 county. And it's just about taking services we already  
23 provide, and doing them in a smarter way so that we can  
24 bring kids back to school and, and give them the  
25 resources they need to be successful. So thank you.

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1 CHAIR LOVINGOOD: No, that's fine. Well, thank  
2 you, and we appreciate that. And thank you for taking  
3 part in the process, as well.

4 TOBIN BRINKER: Thank you.

5 SUPERVISOR GONZALES: Thank you.

6 CHAIR LOVINGOOD: Madam Clerk, if we'll have  
7 William Emmerson.

8 CLERK LAURA WELCH: Yes, Sir.

9 CHAIR LOVINGOOD: That'll be our last presenter.  
10 Senator Emmerson, how are you?

11 WILLIAM EMMERSON: Good. Thank you.

12 CHAIR LOVINGOOD: Thank you for joining, and  
13 being a part of this process today. I'll kind of go  
14 over, really, the same format we've shared with  
15 everyone. Again, first to thank you. And then we're  
16 going to allow you to address the Board as to your  
17 reason to seek the appointment for the Third District  
18 Supervisor. That'll then be followed by questions, and  
19 then we'll allow you a closing at the end. So as they  
20 say, the floor is yours.

21 WILLIAM EMMERSON: All right. Thank you very  
22 much.

23 SUPERVISOR HAGMAN: Is it good to be last, or --

24 WILLIAM EMMERSON: You know, I - you're probably  
25 looking forward to this more than I am.

1 (laughter)

2 WILLIAM EMMERSON: Heard, I heard a lot of  
3 discussion today from 12 very competent candidates.  
4 Enjoyed spending time with them today. Mr. Chair and  
5 members of the Board, with my 26 years of private sector  
6 business experience, working with professional  
7 organizations, and my legislative tenure, I've gained  
8 expertise and executive experience in the private and  
9 public sectors. And it's all relevant to overseeing  
10 county operations, including the public budgeting  
11 process.

12 I represented San Bernardino County in the  
13 Assembly and the Senate for nine years, and forged  
14 relationships with county constituents, county staff,  
15 and governmental officials. I developed familiarity  
16 with the county governing structure, and its inner  
17 workings. More importantly, I learned the value of  
18 reaching consensus, and resolving challenges in a  
19 collaborative and nonpartisan way.

20 The Third Supervisorial District is a diverse  
21 region of San Bernardino county. It has urban areas,  
22 desert regions, including the entrance to the treasured  
23 Joshua Tree National Monument, and mountain recreational  
24 areas. The Morongo Basin and Lucerne Valley are places  
25 where policy decisions must be balanced, to protect the

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1 lifestyle and environment of the current residents,  
2 while at the same time fulfilling California's 2045  
3 mandate to have 100% renewable energy.

4 My healthcare background, legislative service,  
5 and representation of California's 400 hospitals make me  
6 uniquely, uniquely qualified to serve on this Board. I  
7 can offer expertise to our hospital management, and  
8 assist Arrowhead Regional Medical Center to best meet  
9 the healthcare needs of San Bernardino County residents.

10 I'm looking forward to participating with this  
11 Board, focusing on public health, and oral healthcare  
12 issues. Your visionary plan for San Bernardino County's  
13 oral health is exciting. Preventive oral healthcare is  
14 one of the most effective methods of reducing the  
15 county's general healthcare costs.

16 In the transportation field, I'm ready to assist  
17 in making sensible high desert rail a reality, along  
18 with completing the Redlands Rail Project. I want to be  
19 a part of the discussion of exploring new public  
20 transportation technologies so we can capitalize on the  
21 transportation high tech revolution we are experiencing.

22 Supervisor Gonzales and this Board have taken  
23 real leadership in combating homelessness, and your -  
24 you should be proud of your housing every veteran in the  
25 county commitment. More work needs to be done, and I'm

1 ready to tackle this important issue with you.

2 Another area we can improve on in this county is  
3 - government is the integrating additional technologies  
4 to streamline the delivery of county services, improve  
5 access to programs, while reducing costs.

6 Finally, I want to serve as an example of how to  
7 work together, even though we may have different  
8 solutions to, to problems. We can show our constituents  
9 that we can work together in a considerate and  
10 professional manner. The voters deserve no less. They  
11 are losing faith in our institutions. I am committed to  
12 bringing civility back to our debate, and maturity to  
13 our government process. I would be honored to represent  
14 the constituents of the Third District, and I would be  
15 honored to serve with each of you so that we can achieve  
16 the San Bernardino Countywide Vision. Thank you.

17 CHAIR LOVINGOOD: Thank you, Senator. Supervisor  
18 Hagman, if you would, please?

19 SUPERVISOR HAGMAN: Okay. Bill, it's good to see  
20 you back.

21 WILLIAM EMMERSON: Good to see you.

22 SUPERVISOR HAGMAN: I miss our craziness in the  
23 Capitol. I can see why you may want to leave there. We  
24 (unintelligible)

25 WILLIAM EMMERSON: It's - I enjoyed seeing the -

1 Sacramento in my rearview mirror --

2 SUPERVISOR HAGMAN: Yeah.

3 WILLIAM EMMERSON: -- Supervisor.

4 SUPERVISOR HAGMAN: One that - reading through  
5 your questions, one of the things you put in your top  
6 priority was economic development, job creation. Just  
7 want to have you expand a little bit, what initiatives  
8 you are foreseeing with, with that response.

9 WILLIAM EMMERSON: Well, I think we need to be  
10 flexible in that, because of the ever emerging new  
11 economies. But I, I think one of the things that we can  
12 place more attention on is the high tech and the biotech  
13 field. We have a number of educational institutions  
14 here in this region that can provide the kind of  
15 background and, and support for the biotech industries,  
16 and I think that's an important thing that would benefit  
17 this county.

18 SUPERVISOR HAGMAN: You know, thank you. It is  
19 a, a very vast and, and different county. Throughout  
20 the places we have a lot of strengths we need to build  
21 on, so I agree with you. Looking at some of the issues  
22 we've had in the past few years has been - obviously,  
23 some of the things you mentioned in your opening - and -  
24 how to balance that conservation, development, and our  
25 growth, and your experiences with that, and what you've

1 seen us, maybe from a distance, doing so far.

2 WILLIAM EMMERSON: Well, I, I think that we need  
3 to be considerate of balancing the environmental needs,  
4 and developmental needs. We have a - an extreme  
5 shortage of housing, and we need to work together with  
6 developers and the environmental community to seek  
7 methods to mitigate many of those, those issues. And I,  
8 I think there are ways that that can be done, and I  
9 think the county has done a very good job on, on, on  
10 that, that in the past, and looking forward to working  
11 to continue your policies along those lines.

12 SUPERVISOR HAGMAN: Thank you. One final one.  
13 I've been asking many of the candidates, intentions  
14 after the two years were up - would it be someplace  
15 you'd like to call home, and run again? Or is it  
16 someplace you want to serve, and, and move on to, to a  
17 different office?

18 WILLIAM EMMERSON: Yeah. I'm not looking for any  
19 other office. I've - I'm a, a Redlands resident, and I  
20 plan on staying this area. And I would, I would  
21 entertain the ability to run for reelection, but I would  
22 not run for any other office.

23 SUPERVISOR HAGMAN: Thank you, Mr. Chair.

24 CHAIR LOVINGOOD: Thank you. Janice?

25 SUPERVISOR RUTHERFORD: Thanks for joining us

1 here today, and --

2 WILLIAM EMMERSON: Thank you.

3 SUPERVISOR RUTHERFORD: Thanks for being our  
4 final interviewee this afternoon. You mentioned in your  
5 opening statement, and clearly one of the things  
6 compelling about your background is your, your hospital  
7 and your healthcare experience. Knowing that we operate  
8 one of the largest, and busiest public hospitals in the  
9 state, what sort of ideas do you have, or would you like  
10 to explore about how we do a better job providing those  
11 services, and how we lift the overall health outcomes in  
12 our community?

13 WILLIAM EMMERSON: Yeah. Arrowhead Regional is a  
14 true safety net hospital, and a lot of demands on  
15 hospitals. One thing that we have been successful in  
16 doing is that presently, about 96 to 97% of all  
17 Californians have coverage, and that's a very important  
18 thing. The more coverage, insurance coverage, health  
19 insurance coverage we have, that reduces the costs at,  
20 at the hospital, where you have more charity care. So I  
21 think the goal that we have would, would be to get more  
22 people enrolled in healthcare plans, through Covered  
23 California. And there are methods of financing  
24 hospital, hospitals, through intergovernmental  
25 transfers, and other public policies that are available

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1 to, to hospitals. We also, in the state of California,  
2 have what we call a hospital quality assurance fee.  
3 That's where hospitals put up money, and bring - and  
4 that allows them to bring down more federal dollars.  
5 There are some abilities for Arrowhead Regional to, to  
6 do that, along with intergovernmental transfers. And so  
7 I think we need to look at all the options, and, and try  
8 to make that hospital as efficient and effective as we  
9 can. I think the current administration is doing a  
10 wonderful job. I just think that we need to continue to  
11 look at other methods of financing.

12 SUPERVISOR RUTHERFORD: Yeah - the broader issue  
13 of health outcomes in the community and our county.

14 WILLIAM EMMERSON: Oh - I, I, I think the whole  
15 issue of wellness, and broader outcomes - I, I think  
16 your - the plan to do oral health assessment. More,  
17 more issues occur in healthcare that start from a oral  
18 healthcare disease process, and I know that the  
19 California Dental Association is going to be sponsoring  
20 a California Cares program here in the next year. I  
21 believe they're setting it up at the Orange shows, where  
22 they come in for three days to provide dental care for  
23 those who don't have access to dental care. So by  
24 increasing and using the private sector, we can  
25 certainly help to increase the health outcomes for this

1 county.

2 SUPERVISOR RUTHERFORD: Thank you.

3 CHAIR LOVINGOOD: Supervisor Gonzales.

4 SUPERVISOR GONZALES: Thank you very much. Good  
5 afternoon, Senator.

6 WILLIAM EMMERSON: Good afternoon.

7 SUPERVISOR GONZALES: It's a pleasure and an  
8 honor to have you submit an application for  
9 consideration.

10 WILLIAM EMMERSON: Thank you.

11 SUPERVISOR GONZALES: And, and the - I, I don't  
12 say that lightly. We have worked together in the past,  
13 and I think that it is commendable that you continue to  
14 find merit in an opportunity to serve. So thank you for  
15 that.

16 WILLIAM EMMERSON: Thank you.

17 SUPERVISOR GONZALES: With that said, and  
18 recognizing your vast political experience, and your  
19 vast, I would say directory of contacts that would  
20 ultimately serve this county well, and, and the  
21 residents of the Third District, I would ask that - no  
22 different than you have stated, that you would find  
23 opportunities to help in the healthcare arena, regarding  
24 ARMC, or other, other health venues. What other areas  
25 do you see that your vast experience could come in and

1 enhance the quality of life for the residents of the  
2 Third District?

3 WILLIAM EMMERSON: Well, I think most, most of my  
4 expertise would be in the area of, of healthcare, and  
5 trying to expand the access to, to healthcare.

6 SUPERVISOR GONZALES: Correct.

7 WILLIAM EMMERSON: I know there are a number of  
8 foundations that are willing to put money up in a  
9 public-private partnership to serve the oral - say, oral  
10 health assessment needs. And I would look to, to  
11 expanding that type of program that we could incorporate  
12 with this county. So I, I think that, that that would  
13 be things I would like to explore, and, and I think it,  
14 it - that we could certainly see some improvement in.  
15 Oral health assessment is, is, is a great thing. Of  
16 course, as a dentist, I would naturally say that, but -  
17 I, I - but I think that that's one of the easier disease  
18 process to, to address. And it will give greater  
19 savings in other healthcare areas, by, by us having some  
20 organized type of capital plan on that, so --

21 SUPERVISOR GONZALES: Understood. I'm looking  
22 in, in the sense - and as I said, you have a vast --

23 WILLIAM EMMERSON: Um-hmm.

24 SUPERVISOR GONZALES: -- experience, directory of  
25 contacts, and, and problem solving situations behind



1 you. And looking at the vast challenges that we have in  
2 the high desert, low desert, valley, as they're  
3 connected between Third and First Districts, what other  
4 arenas do you see that you could bring this vast  
5 experience to benefit, other than healthcare?

6 WILLIAM EMMERSON: Well, I, I was very active in  
7 the, the, the budget process, and I think that we, we  
8 need to look at more issues of transportation. I think  
9 we, we can avail ourselves of, of dollars for, for rail  
10 projects and things of this nature. And that's getting  
11 people from their homes to work in a more efficient  
12 manner is, is, is - should be a top priority for us.  
13 And I have worked in the past with Ray Wolf (phonetic)  
14 here in this county on working on projects, and I would  
15 like to continue that. Transportation is one of my, my,  
16 my major areas of interest.

17 I'm also very interested in creating a greater  
18 jobs growth, and, and I'd like to see us get more into  
19 the technology and the biotechnology area. And I have  
20 good relationships with many biotech groups that, that I  
21 think we could encourage them to come to this region.  
22 We have the infrastructure, we have the area, we have  
23 the population, and the workforce to make a very  
24 successful transition to more of a tech and biotech  
25 field.

1 SUPERVISOR GONZALES: One of, one of the  
2 questions that I submitted for the applicants to answer  
3 was in regards to the Endangered Species Act.

4 WILLIAM EMMERSON: Um-hmm.

5 SUPERVISOR GONZALES: And we, we struggle, no  
6 different than other counties, with the set aside,  
7 designated set aside land amounts, in order to then  
8 provide the credits needed to move forward with --

9 WILLIAM EMMERSON: Um-hmm.

10 SUPERVISOR GONZALES: -- any said development.  
11 I, I am all for the conservation habitat plans, and the,  
12 and the, and the preservation of the environment. What,  
13 in your opinion, and I'm going to put you on the spot  
14 again, because you, you hold a very different stature  
15 from, from some of the, I would say all of the other  
16 applicants. And I, I want to know where do you stand in  
17 regards to the efforts that have been made up to now in  
18 setting aside habitat conservation land, the quality of  
19 said, and moving forward, how would you propose that we  
20 address the, this continued requirement, being that,  
21 that the Third District has many of the, of the ESA  
22 issues that are encumbered upon them. And one day, it  
23 is my hope, my desire that they, too, will benefit from  
24 experience that we've - experiences that we've had in  
25 trying to deal with ESA.

1 WILLIAM EMMERSON: Well, one of the most  
2 important areas, I think that we need to protect is the  
3 watershed areas for our county. We, we have - we have  
4 the need for increased development and more, more water  
5 programs. So I, I think there are ways that we can work  
6 with the Legislature to, to reform some of these issues  
7 that, that impact the quality development that we want  
8 to proceed with.

9 SUPERVISOR GONZALES: Do you think we could make  
10 headway under the current administration? And how would  
11 you propose to do that?

12 WILLIAM EMMERSON: Well, this - for one, for one  
13 thing, we need, we need CEQA reforms over the last few  
14 years. Unfortunately, you had to build a stadium to do  
15 that. So it's not that the Legislature has problems  
16 with changing CEQA, it's just that we need to make CEQA  
17 for the rest of us. And so I think there are ways that  
18 we can approach that, that discussion. And we, we need  
19 to impress upon our legislative leaders that we have a  
20 huge housing problem, and some of these thing - some of  
21 these regulations get in the way of good quality  
22 development. So I think there are ways that we can have  
23 that discussion, and I'm, I'm willing to proceed and  
24 have those discussions. I know the, the, the current  
25 Governor, and I can't --

1 CLERK LAURA WELCH: There are two minutes  
2 remaining.

3 WILLIAM EMMERSON: -- can't speak for, for the,  
4 the future Governor - but was willing to have some  
5 discussions about changing CEQA and these kinds of  
6 issues. And as I say, we did it, but it was just for  
7 stadiums, and arenas, and --

8 SUPERVISOR GONZALES: All right.

9 WILLIAM EMMERSON: -- we need to, to broaden that  
10 discussion. And I think that it's possible.

11 SUPERVISOR GONZALES: Thank you very much,  
12 Senator.

13 WILLIAM EMMERSON: Thank you.

14 SUPERVISOR GONZALES: Mr. Chair.

15 CHAIR LOVINGOOD: Senator, just real quick, I  
16 would like you to clarify, if I understood an answer you  
17 provided earlier. You're saying that Cover California,  
18 you see as a successful program for healthcare within  
19 the state. Is that, is - is that what you share?

20 WILLIAM EMMERSON: Yeah. Yeah. Yeah. It - the  
21 - in terms of the number of people covered, we're about  
22 at 96 to 97%.

23 CHAIR LOVINGOOD: Oh, no, no, no. I, I  
24 understand that.

25 WILLIAM EMMERSON: Yeah.

1 CHAIR LOVINGOOD: And most of them will be put on  
2 Medicare, or Medi-Cal, excuse me. And that's the  
3 alternative. And - just so - okay, thank you for the  
4 clarification. I'm - due to the lack of time, we're not  
5 going to have any additional questions. I appreciate  
6 you coming in. If you would like to go ahead and turn  
7 to your closing statement, that'd be great.

8 WILLIAM EMMERSON: I, I have no closing  
9 statement, other than thank you for the opportunity, and  
10 if I'm chosen, I'd look forward to serving. Thank you.

11 CHAIR LOVINGOOD: All right. Thank you very  
12 much, Senator.

13 WILLIAM EMMERSON: Thank you.

14 CHAIR LOVINGOOD: Okay. That concludes our  
15 interviews.

16 FEMALE SPEAKER: Yeah.

17 CHAIR LOVINGOOD: We're going to take a half hour  
18 recess, and then we'll be back out - if that works.

19 SUPERVISOR GONZALES: If I, if I may be so bold,  
20 Mr. Chair, I'd like to perhaps ask if there might be an  
21 opportunity that before any of those remaining  
22 applicants leave, if we could possibly take a  
23 photograph. I think this is a once in a lifetime  
24 opportunity, bringing all this powerhouse of  
25 intelligence, and service, and experience together.

1 Might that be possible?

2 CHAIR LOVINGOOD: Ah, certainly. If you guys  
3 would - all the folks that have interviewed, please join  
4 us in the well real quick, that'd be great.

5 (Pictures being taken)

6 (Break)

7 CHAIR LOVINGOOD: Okay. We're going to come back  
8 and resume our meeting. And I'm going to ask Michelle,  
9 Legal Counsel, if you will go ahead and just describe  
10 the process we're going to participate in moving  
11 forward.

12 MICHELLE BLAKEMORE: Yes, thank you, Mr. Chair.  
13 But before I discuss that, just - just to set the record  
14 straight, because I think this morning there was a, a  
15 public comment about somebody said they wished that this  
16 would have been a special election. But to be clear,  
17 that was not an option for the Board. The Charter  
18 dictates that in the event of a vacancy, the Board has -  
19 the remaining Board members have to make a selection  
20 within 30 days of the vacancy, or it flips to the  
21 Governor. So - and a special election was not an option  
22 for you. So just to set the record straight on that.

23 Staff's recommendation, as far as the, the  
24 process, because there is nothing in the Charter that,  
25 that lays out a, a, a process, or, or even in the

1 Government Code that lays out the process. And our  
2 recommendation at this point is you have interviewed 13  
3 candidates, and we would suggest at this point, that you  
4 select up to five candidates to move forward. So the  
5 process would be that the Clerk of the Board will hand  
6 each of you a written ballot. You will indicate your  
7 top five, in no particular order. And they will be  
8 collected and tabulated by the Clerk, and then she will  
9 read into the record each Supervisor's top five  
10 candidates, and then tally. The top vote getters, then,  
11 would be the individuals that move on. And in the event  
12 of a tie, we would try to use the same process to break  
13 that tie. Let's hope we don't get to that point. But  
14 if, if there is a tie, we would have that same process,  
15 and figure out how to, how to break it at that point.

16 We'd also make the recommendation that given the,  
17 the lateness of, of the day, and the amount of time that  
18 applicants have already spent here, that you would close  
19 the public comment, and then continue this special  
20 meeting to Thursday, bring back the top five on  
21 Thursday, and go through the same process. You could  
22 either ask questions, or you could just begin  
23 deliberations at that point in time. We would use the  
24 same written ballot process that will then be announced  
25 and read into the record. And then you can cut from

1 five to three, if you would like, and then from three,  
2 just submit - the final round would be the top  
3 individual you would want to see have the seat. And at  
4 that point, first one to three or four, would be  
5 selected as the new supervisor. So that's our  
6 recommendation. I don't know if you have any questions?

7 CHAIR LOVINGOOD: Members, are there any  
8 questions you would like to ask? Curt?

9 SUPERVISOR HAGMAN: For clarification.

10 CHAIR LOVINGOOD: Please.

11 SUPERVISOR HAGMAN: So we're going to pick up to  
12 five people we'd like to see - what on Thursday? Or  
13 just a way to shorten down the list even more.

14 MICHELLE BLAKEMORE: It's - right, it's, it's,  
15 it's the short, short list.

16 SUPERVISOR HAGMAN: So, so let's say we all  
17 picked a person before, and there's two people four, two  
18 people three, two people two - or four people four. I  
19 don't know what the math ends up. How we're going to -  
20 are we going to say we're going to cut from two below?  
21 Or, or - that's why I'm (unintelligible).

22 MICHELLE BLAKEMORE: It's, it - (unintelligible)

23 SUPERVISOR HAGMAN: You want to see what happens?

24 MICHELLE BLAKEMORE: Yeah, I think we're, we're -  
25 -



1 SUPERVISOR HAGMAN: Because you know  
2 (unintelligible)

3 MICHELLE BLAKEMORE: -- it, it was really hard to  
4 try to figure out, you know, what the, what the  
5 possibilities were. But I think the way we're looking  
6 at is, well, the, the top vote getters would just move  
7 on. So hopefully, that will, will prove out, and we can  
8 just try that, see how that works. It's really  
9 difficult to come up with a process --

10 CHAIR LOVINGOOD: So how would --

11 MICHELLE BLAKEMORE: -- that --

12 CHAIR LOVINGOOD: -- we manage, then, ties? And  
13 so if you - just simply to go back to vote again?

14 MICHELLE BLAKEMORE: That would be a  
15 recommendation, and I know that might be difficult,  
16 because then folks are, you know, might have difficulty  
17 breaking the tie in their, in their head as to which  
18 one. But we're open to suggestions. Again, this is a  
19 pretty much, a wide open process.

20 CHAIR LOVINGOOD: Just one - Janice, go ahead.

21 SUPERVISOR RUTHERFORD: I would just suggest that  
22 while we, we each submit five names now, we see where  
23 the math gets us. If we've --

24 SUPERVISOR HAGMAN: Yeah.

25 SUPERVISOR RUTHERFORD: -- got - if that gets us

1 to top four or top five, where people have three or  
2 four, and then if everybody else is tied 2-2 - well, if  
3 they're tied 2-2, and we've got others who already got  
4 above that, let's just stick with whatever that smaller  
5 group is - be it, four, or five, six, and then drop any  
6 2-2s.

7 CHAIR LOVINGOOD: Seems to be a fair process.  
8 Josie?

9 SUPERVISOR HAGMAN: Yeah.

10 SUPERVISOR GONZALES: You're saying drop any 2-2s  
11 that make it into the five?

12 SUPERVISOR RUTHERFORD: No, no, the 2-2s doesn't  
13 make it to top --

14 SUPERVISOR GONZALES: Oh.

15 SUPERVISOR RUTHERFORD: -- or top --

16 SUPERVISOR GONZALES: Oh.

17 SUPERVISOR RUTHERFORD: -- four, whatever --

18 SUPERVISOR GONZALES: All right.

19 SUPERVISOR RUTHERFORD: Anybody who's above a 2-2  
20 --

21 SUPERVISOR GONZALES: Okay.

22 SUPERVISOR RUTHERFORD: -- moves forward.

23 SUPERVISOR GONZALES: All right.

24 CHAIR LOVINGOOD: Okay. Would there be further  
25 questions, comments now?

1 SUPERVISOR HAGMAN: I'll make (unintelligible)  
2 SUPERVISOR GONZALES: I, I have a --  
3 CHAIR LOVINGOOD: Oh.  
4 SUPERVISOR GONZALES: -- question, if I may.  
5 CHAIR LOVINGOOD: Go ahead, Josie.  
6 SUPERVISOR GONZALES: I was going to ask, Mr.  
7 Chair, if it might be possible to ask to see if there  
8 was any additional public comment before you close --  
9 CHAIR LOVINGOOD: No.  
10 SUPERVISOR GONZALES: -- the public --  
11 CHAIR LOVINGOOD: I thought we had already closed  
12 it --  
13 SUPERVISOR RUTHERFORD: Yeah.  
14 CHAIR LOVINGOOD: -- but go ahead. I'm sorry.  
15 SUPERVISOR GONZALES: Oh - had you closed it?  
16 CHAIR LOVINGOOD: Madam Clerk, was there --  
17 SUPERVISOR GONZALES: I thought legal Counsel  
18 said that --  
19 MICHELLE BLAKEMORE: No.  
20 CHAIR LOVINGOOD: No.  
21 CLERK LAURA WELCH: We don't have any more --  
22 SUPERVISOR HAGMAN: For next week.  
23 CLERK LAURA WELCH: -- public comments. The --  
24 CHAIR LOVINGOOD: We don't have any? Okay.  
25 Thank you.

1 SUPERVISOR GONZALES: Okay. (unintelligible)

2 CHAIR LOVINGOOD: So there's not --

3 SUPERVISOR GONZALES: Thank you.

4 CHAIR LOVINGOOD: We'll move forward. Curt?

5 SUPERVISOR HAGMAN: Thank you, Mr. Chair, and I  
6 just want - because I've got a lot of friends in the  
7 audience here for the - a lot of them are applying  
8 today. This is going to be one of the harder decisions  
9 I make, but I just kind of want to go through my thought  
10 process. And first of all, I'll be happy to serve with  
11 any of the 13 here today. And I think you all did very  
12 well. I love to hear the stories of everyone getting  
13 along in the, in the anteroom over there, the exchange  
14 of information. This county's - it's big enough, we  
15 need everyone's input, because not everyone  
16 (unintelligible) correct.

17 A lot of you, I actually call friends. It makes  
18 this difficult and even harder for me when we have to  
19 narrow down the field. I had no litmus test, but  
20 (unintelligible) question, the questions I asked were  
21 trying to figure out your thought process. How do you  
22 take a, a piece of information that you had, and you  
23 know, that you have seen the agenda three days before  
24 it's done like we do in local government, and what's  
25 that thought process going about it, and go through it.

237

1 A lot of you all have local government experience  
2 already, and just kind of see, you know, how the  
3 compromise would be, because right now I really feel  
4 like the, the, the flavor of our Board really works  
5 together. And what's really nice about us is we all  
6 have different passions and different expertise we bring  
7 to the county, and it - we don't compete on those turfs,  
8 just by I guess natural. We just have that, that - we  
9 don't always agree, and I don't expect us all to agree,  
10 but we do get along very well, and try to do the best we  
11 can for the county.

12 So I was looking, for me personally, I served in  
13 the local government, and the state government for 10  
14 years, prior to coming to the county. So I thought I  
15 knew a little bit before I came here. And I found out,  
16 there's a lot I didn't know. So it is a learning curve  
17 for anyone that's been in government for a long time,  
18 because the county does a lot that the cities and the  
19 state would never do - all those services given out. So  
20 there's 21,000 plus County employees that give the  
21 services day in, day out. And after four years, I'm  
22 still learning. Okay, I'm still learning what's out  
23 there. And so I think having that longevity is part of  
24 my decision process, to someone that can take over. And  
25 I was debating this myself internally - do I want a

1 placeholder, or do I want someone who's going to be able  
2 to, to continue on. But to know the learning curve, and  
3 the reality that we lose one of our senior members in  
4 two years, Josie, and another senior member, Janice, in  
5 four - that longevity and the stability of the county, I  
6 think that if we could find someone that connects with  
7 the residents well, that can last further on. Robert  
8 and I got a few years left, hopefully, with the voters'  
9 blessings.

10 I guess, so we talked about different  
11 backgrounds. I, I really like that. So I'm also  
12 looking for a combination of life, and political, and  
13 work experiences. Where Robert knows about  
14 manufacturing, and employment, and jobs; I'm trying to  
15 deal with international, and technology. And, and  
16 Josie, God - thankfully she has a big heart here to take  
17 care of all of us on the, on some of the issues that we  
18 have.

19 And then also try to find someone that matches up  
20 with the Third District. So I just wanted to - I was  
21 writing those notes throughout the day. And I really  
22 want to thank you all for your patience, and your  
23 civility, coming out and talking with us.

24 CHAIR LOVINGOOD: Okay. Josie?

25 SUPERVISOR GONZALES: Thank you very much, Mr.

1 Chair. You know, I, I, I wish I had 13 different  
2 supervisorial districts that I could appoint. Each and  
3 every one of the applicants did a very good job of  
4 stepping forward, stepping out, stepping up. And the  
5 voters need people like you all. And, and I, I'm  
6 blessed, I'm honored to have had the opportunity to sit  
7 on this Board, and do this for a second time.

8 The question came up repeatedly as to a  
9 placeholder, or not. I would like to share with you my,  
10 my perspective on that. I like continuity. I like  
11 picking a person, through this - a process like this, or  
12 similar processes, and identifying that ideal individual  
13 that can be given the opportunity to learn, to mature,  
14 to make the mistakes. We all make mistakes. We all, at  
15 one point or another, have a vote that we've made, that  
16 we regret. I have mine. And those, those ugly feelings  
17 inside of me are what protect future projects that make  
18 me go, 'Ouch.' It, it, it, it hurts to remember. And  
19 at the same time, those mistakes make this young  
20 individual - and when I say young, I want to look at a  
21 youthful perspective - not necessarily a young person,  
22 although I think that's important, too. But I'm looking  
23 for a youthful, open minded perspective that will grab  
24 the Third District, and say, 'I like you so much - I  
25 want to serve, I want to open the doors of opportunity

1 for you, and I want you to look at me, and help me be  
2 better, so that I can bring about the changes that are  
3 needed'.

4 To, to me, to have someone in office for two  
5 years who will not run again is to throw away those two  
6 years of valuable experience, and then go back and start  
7 over again with a new person. And time is the most  
8 precious thing we have - not money; time. And  
9 collectively, we need to be able to ensure that the  
10 highest, best indicated individual - and by highest, I  
11 mean has that, that high propensity of interest, and  
12 dedication, and has a hard work ethic. I'm big on hard  
13 work, I want you guys to know. I love working, and I  
14 look for that in others.

15 So consequently, I want to be able to see that  
16 longevity. I want to see a long term investment through  
17 the vote that - our votes that I am about to, to give.  
18 This has not been an easy process. I want you to know.  
19 I've had many a sleepless night, including last night.  
20 I have worked very hard, reading all of the information,  
21 looking up some of your statements in, in, in, in your,  
22 in your entries. And I have thought long and hard about  
23 those that I know personally, because I know a lot of  
24 you personally. It has been an awesome experience. I'm  
25 wishing you all 13 finalists the very best. I want you



1 to know that as I, as I commit my pen with my intention  
2 to write your name, that I'm doing it with the very best  
3 possible wish for the people of the Third District.

4 Thank you.

5 CHAIR LOVINGOOD: Supervisor Gonzales.

6 Supervisor Rutherford. Janice?

7 SUPERVISOR RUTHERFORD: Well, I want to echo my  
8 colleagues' comments that we have outstanding  
9 applications with us here today, and it's been a  
10 pleasure to spend the day hearing from all of you, and  
11 to be impressed with some of the new ideas, and the  
12 enthusiasm for public service. And these are not easy  
13 choices that we're facing. I'm thinking about the  
14 Olympic games, where the winner isn't decided by ten  
15 minute increments, but by hundredths of seconds. And  
16 that's how I feel about the top five that I'm being  
17 asked to pick today. I, I could easily do a, a top ten  
18 list. But - but we've got to get to a decision, because  
19 none of us want the Governor to make this decision for  
20 the people of the Third District. So given that  
21 requirement, and the necessity of doing this today, some  
22 of the things that have been weighing on my mind.

23 I'm looking for someone who has a, a thoughtful  
24 approach to public policy, that they're pondering the  
25 issues that affect the district, and the county, and

1 that they have some both grounding of philosophy, and  
2 recognition of the realities of public life, that allow  
3 them to do that analysis. I'm looking for someone who's  
4 both a strong communicator, and someone with the  
5 strength of character that we can trust in their  
6 integrity on this Board, and for the people of our  
7 county.

8 I'm looking for someone who has the ability to  
9 connect with the diverse constituents of the Third  
10 District, and that's an incredible challenge, because  
11 some of our candidates have real strengths in some areas  
12 of the district, and know not much about the others, and  
13 visa-versa. And we've got a spread of those. So anyone  
14 who gets this job is going to have some weaknesses in  
15 this area, and they're gong to have to travel, and  
16 they're going to have to meet people, and they're gong  
17 to have to find staff who will help them build those  
18 relationships, both within the county family, and within  
19 the district itself.

20 And finally, I'm looking for a colleague who can  
21 join us up here who each of us want to serve with -  
22 someone who brings a sense of teamwork, a sense of  
23 humor, a curiosity, an interest in studying and  
24 exploring. And I think we have that bountifully  
25 represented here today. These are really, really hard

1 choices. And I thank all of you for taking the time to  
2 put yourselves out there, to answer in writing and in  
3 person here today. I appreciate that participation.

4 CHAIR LOVINGOOD: Thank you, Janice. I'll move  
5 to my closing comments. This is a very unique one; want  
6 to thank each and every one of you for coming down and  
7 being part of this. I concur that I think  
8 realistically, I think I could serve with all 13, and be  
9 very pleased. Some members that were here today, I'm  
10 extremely impressed with. And the only thing I can say  
11 in hindsight is that I wish I had an opportunity, I'd  
12 have spent more time, and had more exposure, because  
13 there's just some great candidates. This is an  
14 extremely difficult process to go through, especially  
15 when you have the field that we're really treasured with  
16 today. And it's a, it's, it's a field.

17 But with that, I think we'll move forward. I  
18 think everybody will have an understanding, and I look  
19 forward to the process. I do think this - we've had  
20 individuals that have said that they will - yeah, look  
21 to only serve as a part time basis. We've had other  
22 individuals already say, 'No matter what, I'm running,  
23 with or without.' And I can share with you in two  
24 years, there will be other people running. There's  
25 going to be a race. And I think it will be with a

1 number of people who sit in this room today, if they  
2 move forward, or not. So with that, those are my  
3 comments. We'll go ahead and move to the votings. And  
4 if - and unless any of my peers have additional  
5 questions, or thoughts they'd like to share. Hearing  
6 none, we'll go ahead, Madam Clerk, and pass the ballots  
7 out, please.

8 (Supervisors vote)

9 CLERK LAURA WELCH: Okay. So first I'm going to  
10 read how each supervisor voted. Supervisor Lovingood:  
11 Sean Flynn, William Jahn, Janice Leja, Rhodes Rigsby,  
12 and Dawn Rowe. Supervisor Rutherford: William  
13 Emmerson, Sean Flynn, William Jahn, Rhodes Rigsby, and  
14 Dawn Rowe. Supervisor Hagman: William Emmerson, Sean  
15 Flynn, Chris Mann, Rhodes Rigsby, and Dawn Rowe.  
16 Supervisor Gonzales: Jim Bagley, Ronald Dailey, Julie  
17 Hackbarth-McIntyre, William Jahn, and Dawn Rowe.

18 So the top five vote getters are Dawn Rowe,  
19 Rhodes Rigsby, William Jahn, Sean Flynn, and William  
20 Emmerson. Well - I should mention, William Emmerson got  
21 - Dawn Rowe got four.

22 CHAIR LOVINGOOD: Yes.

23 CLERK LAURA WELCH: So I need to make sure I've  
24 got this correct. Rhodes --

25 CHAIR LOVINGOOD: (unintelligible) four?

1 CLERK LAURA WELCH: Dawn. No, Sir.

2 CHAIR LOVINGOOD: If you could read them off.

3 CLERK LAURA WELCH: Dawn, Dawn Rowe received  
4 four; Rhodes Rigsby received three; William Jahn  
5 received three; Sean Flynn received three; William  
6 Emmerson received two.

7 CHAIR LOVINGOOD: And no one else --

8 CLERK LAURA WELCH: So - put --

9 CHAIR LOVINGOOD: No other - there were no other  
10 2s.

11 CLERK LAURA WELCH: No, Sir.

12 CHAIR LOVINGOOD: Okay. All right. Well, thank  
13 you. Okay. Michelle, if you will again reenact the  
14 process moving forward.

15 MICHELLE BLAKEMORE: Well, at this point, then,  
16 if the Board's amenable to doing that, you, you would  
17 conclude public comment, continue the hearing until  
18 Thursday morning, and come back on Thursday, ready to  
19 either ask questions of the, the five individuals, or to  
20 either begin deliberations, or take another vote at that  
21 point in time.

22 CHAIR LOVINGOOD: Okay. Well, then I'm going  
23 ahead - and, and we're going to - we've always closed  
24 public comment. We'll reconvene again at 10 a.m. in the  
25 East Chambers. Those that have made the list are

1 welcome to come back. We may or may not, and I'll - so  
2 it will be at the discretion of my members. If there's  
3 additional questions we want to forward, we'll have  
4 those to the Clerk by no later than - what's fair, Madam  
5 Clerk? Five this evening if we have additional  
6 questions, or we'll just bring each, and we'll have the  
7 opportunity to interview, and actually answer our  
8 questions again on Thursday. So I don't think --

9 MICHELLE BLAKEMORE: Good.

10 CHAIR LOVINGOOD: -- there will be any need to  
11 forward out questions. Most of my - any of my peers  
12 feel differently? Comments? Questions?

13 SUPERVISOR HAGMAN: Well, I mean, thank you,  
14 everybody.

15 SUPERVISOR GONZALES: Right. No, I, I, I don't  
16 have a need to ask more questions.

17 CHAIR LOVINGOOD: Okay.

18 SUPERVISOR GONZALES: I have, I think if  
19 anything, the voters of the Third District, the  
20 residents of the Third District need and deserve to see  
21 more of the integrity of the character as it comes  
22 across in whatever communications these, these finalists  
23 choose to present before us.

24 CHAIR LOVINGOOD: All right. Well, thank you. I  
25 don't think there are going to be any questions. So

1 now, we'll see everybody back here on Thursday to start  
2 the process, and move forward. I want to thank each and  
3 every one of you for taking the time today. You're all  
4 exceptionally well qualified. We had the difficult task  
5 of narrowing this down and we'll move forward. So  
6 again, thank you, and I'll adjourn the meeting.

7

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(END OF MEETING)

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I, MARY HARLOW, attest that the foregoing proceedings provided to me via video were transcribed by me to the best of my ability.

I further attest that I am not a relative or employee to any attorney or party nor financially interested in this action.

I declare under penalty of perjury under the laws of the state of California that the foregoing is true and correct.

Dated this 23rd day of May, 2019.

  
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MARY HARLOW



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STATE OF CALIFORNIA  
Supreme Court of California

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STATE OF CALIFORNIA  
Supreme Court of California

Case Name: **DALY v. BOARD OF SUPERVISORS OF SAN BERNARDINO COUNTY**

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